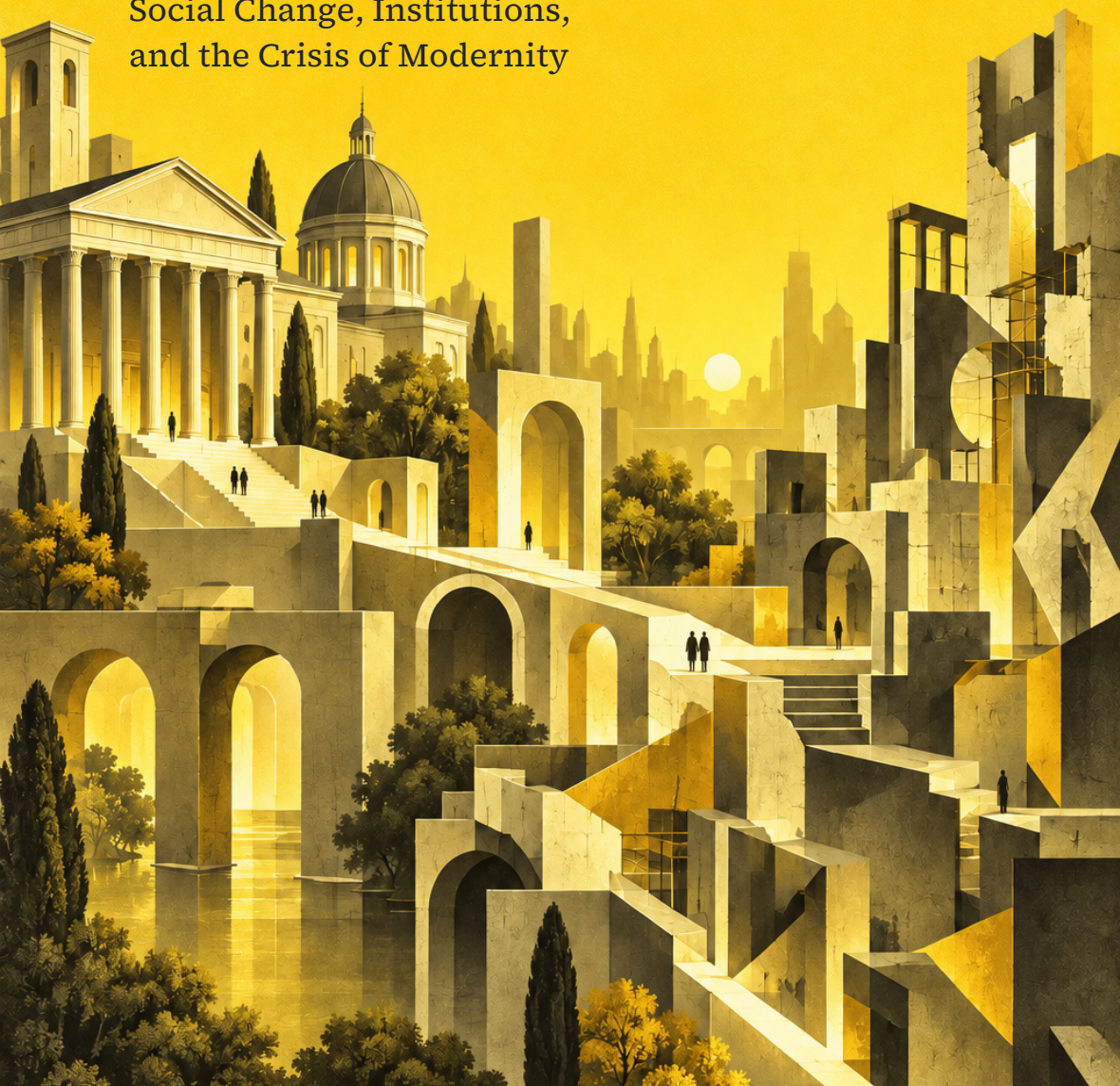


Society in Transition

Social Change, Institutions,
and the Crisis of Modernity



DR. BASHARAT ALI

LUMINA LITERATI PUBLISHING



SOCIOLOGY / SOCIAL CHANGE

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Contents

1 Modernity Out of Sync	1
1.1 Social Change Is Not Modernization: Clarifying the Vocabulary of Transition	2
1.2 The Classical Problem of Modernity and Its Contemporary Revisions	13
1.3 Institutional Desynchronization and the TIDL Framework	26
1.4 Methodological Prologue: A Proposed Comparative Research Protocol	40
2 The Great Reordering	52
2.1 Demographic Reordering: Ageing, Fertility, Migration, and the Life Course	53
2.2 Economic Restructuring: Deindustrialization, Precarity, and Unequal Growth	64
2.3 Digital Acceleration: Automation, Platforms, and the Reorganization of Social Life	75
2.4 Ecological and Geopolitical Risk: Shocks, Displacement, and Compounded Transition	86
3 The Institutional Lag	98
3.1 Family Transformation and the Care Deficit	99
3.2 Education and the Fracturing Promise of Mobility	108
3.3 Labour-Market Institutions and the Expanding Protection Gap	118
3.4 Welfare, Health, and the Adaptive Capacity of the State	130

Contents

4 The Crisis of Modernity	143
4.1 Unequal Transition: Class, Generation, Gender, and Place	144
4.2 Status Insecurity, Relative Deprivation, and the Erosion of Future Expectations	156
4.3 Trust, Legitimacy, Polarization, and Democratic Strain	165
4.4 Fragmented Belonging: Identity, Loneliness, and the Limits of Solidarity	176
5 Re-Synchronizing Society	188
5.1 A Comparative Typology of Transition Regimes	189
5.2 What Resilient Institutions Do Differently	201
5.3 A Multi-Level Policy Toolkit for Institutional Re-Synchronization	212
5.4 A Social Transition Observatory and a Framework of Collective Responsibility	225
References and Further Reading	240

About this book

Society in Transition examines how demographic change, economic restructuring, digital technologies, and ecological and geopolitical pressures reshape everyday life. Bringing classical and contemporary sociology into conversation, it explores the uneven adjustment of families, education, work, welfare, and the state. The book connects institutional lag with inequality, insecurity, declining trust, and fragmented belonging, while considering how public institutions can respond. Its central contribution is a conceptual framework linking transition, institutional fit, distribution, and legitimacy, together with a proposed protocol for comparative empirical research. Written for students, researchers, and policy practitioners, it offers a basis for investigating social change and assessing more inclusive institutional responses.

About the author

Dr. Basharat Ali is an Assistant Professor of Sociology at Government College University Faisalabad, Pakistan. He received his doctorate from the same university in 2019, following an MS/MPhil from the University of Agriculture, Faisalabad, in 2014. His doctoral work investigated elder abuse in Punjab, examining its extent, contributing factors, and effects on older people. His research interests span ageing and gerontology, population change, public health, social policy, gender, and community development. He works with both quantitative and qualitative approaches to social research. Alongside undergraduate and postgraduate teaching, he supervises student research. His wider interests include social inequality, reproductive health, youth, and digital society, with an emphasis on research that can inform public policy and community practice.

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01

CHAPTER ONE

Modernity Out of Sync

Conceptualizing and Measuring Social Transition

1.1 Social Change Is Not Modernization: Clarifying the Vocabulary of Transition

1. Social Change as the Broadest Analytical Category

Social change refers to any durable alteration in social relations, institutions, practices, population structures, or cultural meanings. It encompasses changes in family organization, employment, migration, education, political participation, technology, religion, settlement patterns, demographic behaviour, and collective identity. The emphasis on durability is important. A temporary fluctuation may disrupt daily life without changing the underlying organization of society. A brief increase in unemployment is an economic disturbance, whereas a long-term movement from secure industrial employment toward precarious service work constitutes social change because it alters careers, household strategies, class relations, political expectations, and welfare needs. Social change therefore concerns alterations that become embedded in institutions or everyday practices and influence how people organize their lives.

The concept is analytically broad because societies rarely change in a single direction. Fertility may decline while religious identification remains strong. Urbanization may proceed rapidly while informal authority continues to determine access to work, housing, and public services. Women's participation in education may expand more quickly than their employment opportunities or political representation. Digital technologies may transform communication without increasing institutional accountability. Social change allows these developments to be examined separately rather than assuming that they form one coherent movement toward a predetermined social order. It is possible for one institutional domain to change rapidly while another remains stable or moves in the opposite direction.

Social change is also normatively neutral. It does not necessarily imply improvement, progress, liberation, or

greater social well-being. Democratization, improved health, declining mortality, and wider educational access are forms of social change, but so are authoritarian concentration, forced displacement, ecological destruction, rising inequality, and employment insecurity. A change may create opportunities for one class, region, generation, or gender while imposing costs on another. Industrial investment may raise national output but worsen pollution and labour conditions. Urban redevelopment may improve infrastructure while displacing low-income communities. The analytical concept identifies that a durable alteration has taken place without assuming that its consequences are desirable.

This neutrality distinguishes social change from modernization. Modernization normally refers to a more specific group of historical transformations involving industrialization, urbanization, bureaucratization, secularization, mass education, technological expansion, and state formation. It often carries an implicit sense of direction from agrarian, local, inherited, or religiously organized social forms toward industrial, urban, bureaucratic, and nationally coordinated institutions. Social change contains no such necessary sequence. It includes processes that appear to reverse classical expectations, such as religious revival, democratic decline, labour informalization, regional fragmentation, or the weakening of state capacity.

The distinction also prevents large-scale change from being interpreted automatically as progress. A society may become more technologically advanced while becoming less equal. It may develop more sophisticated surveillance and administrative systems without improving public services. It may experience economic growth while producing widespread insecurity. For this reason, social change should serve as the umbrella category for the book. Modernization, development, transformation, reform, adaptation, transition, disruption, and crisis identify more specific forms, depths, directions, or evaluations of change. Beginning with

the broad and neutral concept helps avoid the universalist assumption that all societies are moving along one route toward the same institutional destination, an assumption increasingly challenged by comparative and institutional scholarship.

2. Modernization as a Historically Specific Process

Modernization is narrower than social change because it refers to a historically identifiable cluster of transformations associated with industrial capitalism, urban concentration, national administration, mass education, technological innovation, and the expansion of formal organizations. Classical modernization scholarship used the term to understand the movement from predominantly agrarian and locally organized societies toward more differentiated economies and institutions. Giddens (1991) connected modernity to the reorganization of time and space, the growth of expert systems, and the removal of social relations from exclusively local settings. Modernization is therefore not simply the introduction of machinery. It reorganizes production, authority, knowledge, mobility, communication, and institutional coordination.

The component processes of modernization are often related. Industrialization moves labour and investment toward manufacturing and urban centres. Urbanization creates demand for housing, sanitation, transport, policing, healthcare, and local administration. Mass education produces literacy, standardized credentials, professional occupations, and national cultural frameworks. Bureaucratization extends taxation, regulation, welfare administration, record keeping, and state planning. State formation centralizes authority and increases the ability of governments to govern populations and territories. Secularization may reduce the direct authority of religious institutions in specific domains, although it does not necessarily eliminate religious belief or religious politics. These connected changes

give modernization greater historical specificity than the general concept of social change.

Modernization becomes problematic when these processes are arranged into a universal sequence. Earlier theories frequently assumed that all societies would move from “traditional” to “modern” institutions and eventually converge on arrangements resembling those of industrial Western societies. Dependency theory and world-systems analysis challenged this account by showing that industrial growth in wealthy centres and underdevelopment in peripheral regions could be interconnected outcomes of the same global system. Post-development scholarship questioned the authority through which diverse societies were classified as deficient according to external standards. Eisenstadt’s (2000) theory of multiple modernities further argued that similar structural pressures could be institutionalized through different political histories, religious traditions, family systems, and cultural meanings.

Modernization must therefore be treated as multidimensional rather than as one scale on which countries can be ranked. Technological modernization may occur without political liberalization. Bureaucratic capacity may expand while public services remain unequal. Education may grow without generating secure employment. Urbanization may take place without industrialization, producing large informal economies rather than stable manufacturing work. Administrative systems may become more efficient in taxation or surveillance without becoming more accountable. These combinations demonstrate that modernization in one domain does not guarantee equivalent change in another.

Modernization should also be distinguished from Westernization. East Asian developmental states combined industrialization and technological advancement with strong state coordination. Post-socialist societies combined market institutions with inherited administrative and political practices. Resource-rich countries have joined advanced infrastructure

with distinctive citizenship, labour, and welfare systems. These are not merely incomplete versions of one Western endpoint. They are historically produced configurations of modern institutions.

The concept should therefore be used descriptively and comparatively. It can identify changes in economic structure, settlement, education, administration, technology, state authority, and the organization of knowledge. It should not be used as a synonym for democracy, equality, freedom, or human well-being. Whether modernization improves people's lives is a question of development. Whether it changes the underlying logic of social reproduction is a question of transformation. Whether institutions lose the capacity to manage its consequences is a question of crisis.

3. Development as an Evaluative Concept

Development differs from modernization because it is explicitly concerned with the quality and consequences of social change. It asks whether economic, institutional, and technological changes expand material welfare, health, education, freedom, capabilities, and meaningful participation. Economic growth is relevant because greater productive capacity can support employment, infrastructure, social protection, and public services. However, growth in gross domestic product does not demonstrate that people are healthier, better educated, more secure, or more capable of controlling their lives. Development evaluates what economic and institutional resources allow people to achieve.

The capability approach associated with Amartya Sen (1999) is central to this distinction. Income is important, but it is a means rather than the final measure of development. Two people with similar incomes may possess very different capabilities because of disability, gender discrimination, unequal public services, geographic isolation, or political exclusion. Development involves the substantive freedom to live a life one has reason to value. It therefore includes

bodily health, education, political voice, personal security, mobility, social participation, and freedom from avoidable deprivation. Human development approaches similarly evaluate outcomes rather than assuming that economic modernization automatically improves social welfare.

A society may modernize technologically without developing inclusively. Advanced communication systems may coexist with poor rural healthcare. Automated public administration may increase efficiency while excluding citizens who lack literacy or internet access. Industrial production may expand while wages stagnate and employment becomes precarious. Rapid urbanization may produce modern business districts alongside informal settlements lacking sanitation and secure housing. Administrative modernization may strengthen surveillance more effectively than welfare delivery. These cases demonstrate that technological and bureaucratic advancement cannot substitute for human outcomes.

Economic growth can likewise coexist with inequality and social insecurity. National income may increase while gains are concentrated among owners, skilled professionals, or globally connected regions. Fast-growing economies may retain high youth unemployment, informal labour, and weak social protection. Resource-exporting countries may achieve high income per person while remaining vulnerable to price shocks and weakly diversified employment. The broader literature similarly finds cases where rapid growth accompanies persistent poverty and cases where human welfare improves under relatively modest growth.

Ecological consequences must also be incorporated into development. Industrial and technological modernization can raise production while increasing pollution, carbon emissions, resource depletion, and exposure to environmental hazards. Growth that damages water, air, land, health, and future livelihoods cannot be treated as unqualified development. The distribution of ecological costs is especially important because poorer communities often

receive fewer economic benefits while bearing greater exposure to pollution, flooding, heat, and displacement.

Institutional approaches add another evaluative dimension. Inclusive institutions distribute rights, opportunities, and political voice more broadly, whereas extractive institutions concentrate power and resources. Effective institutions provide predictable rules, public services, accountability, and the ability to correct abuses. Yet no single governance model guarantees development in every context. Comparative evidence shows that institutional combinations and causal relationships vary, and that income, education, and institutions may influence one another in both directions. Development should therefore be evaluated through multiple material, human, institutional, and ecological outcomes. A society may be economically modern but socially underdeveloped, or it may improve health and education without reproducing the exact institutional path of early industrial societies.

4. Social Transformation and the Reorganization of Social Reproduction

Social transformation refers to change that reorganizes the underlying structure through which a society reproduces its population, labour, institutions, resources, authority, and cultural expectations. It is deeper than an alteration at the edge of one institution. A transformation changes the relationships among institutions and creates a different logic of social organization. Changes in family formation, women's employment, migration, technology, housing, education, and welfare may begin separately. When they accumulate and alter how households secure income, organize care, form identities, and relate to employers and the state, they constitute social transformation.

Transformation must be distinguished from reform. Reform is a deliberate modification of an existing rule, policy, or organization. A revised school curriculum, a new

tax rate, a temporary employment subsidy, or an increase in welfare payments may improve institutional performance without changing the system's underlying logic. A reform becomes transformative when it changes the principles through which rights, authority, risk, and resources are organized. Raising an existing benefit modifies a programme. Establishing universal social insurance changes the relationship among citizenship, employment, family dependence, and public responsibility.

Adaptation is also more limited than transformation. Institutions adapt when they respond to new pressures while preserving their central purposes and power relations. Employers may permit remote work without altering ownership or managerial authority. Families may rely more heavily on grandparents when childcare costs rise, preserving the private organization of care. Governments may introduce emergency measures during food or energy shortages without changing the system that produces vulnerability. Adaptation can maintain institutional continuity and prevent breakdown, but it need not alter the underlying structure.

Transition describes movement between conditions and is primarily a temporal concept. Demographic transition, political transition, school-to-work transition, and energy transition all refer to movement from one pattern toward another. A transition may result in transformation, but it can also stall, reverse, or generate a hybrid arrangement. Transformation identifies the depth and outcome of reorganization. Transition identifies the process through which movement occurs. A society can remain in a prolonged transition without settling into a coherent new institutional order.

Temporary disruption should likewise not be confused with transformation. A strike, recession, pandemic, natural disaster, or political protest may interrupt ordinary routines. If institutions return largely to their previous operation, the disruption has not transformed the social order. It becomes

transformative when it produces durable changes in employment, welfare responsibilities, family behaviour, political coalitions, property, or institutional expectations. The dramatic intensity of an event does not determine its transformational significance. Abrupt events can leave limited institutional effects, while slow adjustments can accumulate into profound change.

Streeck and Thelen (2005) demonstrate that major transformation can occur gradually. Displacement replaces existing institutions. Layering adds new rules or organizations that gradually alter the operation of older arrangements. Conversion redirects an institution toward purposes different from those for which it was created. Drift occurs when formal rules remain unchanged while social conditions shift, altering their effects. This framework separates the pace of change from its outcome. Incremental processes may preserve an institution, but they may also produce deep transformation over a longer period.

The decisive question is whether change reorganizes social reproduction. Does it redistribute risks among families, markets, employers, and the state? Does it change the expected life course? Does it alter ownership, authority, care, or access to security? If the effects of change remain limited and do not reorganize relationships among institutions, it is more accurately described as reform or adaptation. If changes accumulate until the relationships among work, family, welfare, migration, and technology operate according to a different institutional logic, a social transformation has occurred.

5. Crisis as Institutional Mismatch and Loss of Governability

Crisis should not be used as a dramatic synonym for rapid change. Societies regularly experience novelty, technological disruption, political disagreement, migration, and cultural conflict without entering crisis. Rapid change may cause uncertainty or discomfort, but these reactions do not by them-

selves demonstrate that social coordination has broken down. For the institutional analysis developed here, a crisis exists when established institutions can no longer reliably coordinate expectations, allocate resources, manage conflict, or maintain legitimacy. The central mechanism examined here is persistent mismatch between changing social conditions and the capacity of institutions to respond.

The coordination of expectations is the first dimension. Institutions allow people to anticipate how education, employment, family life, markets, law, and politics will operate. Students expect qualifications to lead to livelihoods. Workers expect effort to produce income and some measure of security. Families organize care around employment schedules and welfare arrangements. Citizens expect governments to provide services and enforce rules. Crisis develops when these expectations are repeatedly violated and institutions cannot offer credible alternatives. Education may expand while labour markets cannot absorb graduates. Housing systems may exclude households with ordinary incomes. Welfare institutions designed for stable employment may fail to protect workers in fragmented labour markets.

The second dimension is resource allocation. Institutions must distribute income, credit, food, healthcare, energy, housing, education, and infrastructure sufficiently to sustain social life. Inequality alone does not automatically produce crisis. However, crisis becomes likely when allocation mechanisms generate persistent exclusion, shortages, or volatility and when corrective institutions cannot respond. A financial disturbance becomes a social crisis when banking failures destroy livelihoods and public authorities cannot restore confidence. Pressure on hospitals becomes a crisis when capacity is persistently insufficient and routine care can no longer be maintained.

The third dimension concerns conflict management. Every society contains competing interests and values. Political institutions, collective bargaining, courts, public debate, and

social policy provide mechanisms through which conflicts can be expressed and negotiated. Crisis emerges when these mechanisms lose authority, when groups reject common procedures, or when coercion replaces negotiation. Political disagreement is normal. A crisis of governability occurs when governments cannot implement decisions, opposition groups do not trust electoral or legal procedures, and citizens increasingly doubt that conflicts can be resolved within the established order.

The fourth dimension is legitimacy. Institutions require more than administrative or coercive power. People must possess a basic level of confidence that rules are appropriate and that decisions can be justified. A government may retain legal authority while losing legitimacy because it is perceived as corrupt, ineffective, or systematically exclusionary. A welfare system may continue processing claims while citizens reject its principles of deservingness. A labour market may provide employment while failing to offer a socially acceptable relationship among effort, reward, and security. Crisis exists when loss of confidence becomes persistent enough to weaken cooperation, compliance, investment, or political participation.

A crisis may be triggered suddenly or develop gradually through institutional drift. A pandemic, war, recession, or environmental disaster can expose weaknesses that were already present. Migration, technological change, or population ageing do not inherently create crises. They become crisis-producing where housing, employment, welfare, and political institutions fail to adapt. Crisis is therefore relational. It arises from the mismatch between social conditions and institutional capacities, not from change alone.

Crisis may initiate transformation, but it does not guarantee a progressive outcome. It can produce welfare expansion, democratization, institutional innovation, austerity, authoritarian control, or prolonged stagnation. A rigorous analysis must identify which coordinating function has failed, which

groups experience failure, how long the mismatch persists, and whether institutional legitimacy can be restored. This preserves the distinction between temporary stress, rapid change, and genuine social crisis.

1.2 The Classical Problem of Modernity and Its Contemporary Revisions

1. Modernity as a Productive, Integrative, and Disruptive Social Order

The classical problem of modernity emerged from attempts to understand the transformation of European societies through capitalism, industrialization, urbanization, state formation, bureaucratic administration, scientific knowledge, and the decline of inherited forms of authority. Marx, Durkheim, Weber, and Polanyi approached this transformation from different directions, but each rejected the idea that modernity could be understood as uncomplicated progress. Modern institutions expanded productive power, individual freedom, administrative capacity, and social interdependence. At the same time, they generated new forms of exploitation, insecurity, impersonality, moral fragmentation, and crisis. Their central concern was not simply that society was changing. It was that the mechanisms producing greater freedom and capacity were also producing domination and instability.

This classical problem remains essential because contemporary transition continues to combine expansion with disruption. Digital technologies increase access to information while creating new systems of surveillance. Global value chains reduce production costs while fragmenting responsibility for labour conditions. Financial markets distribute investment across borders while increasing exposure to distant crises. Automation can raise productivity while weakening occupational security. Online platforms increase

convenience while concentrating control over data, communication, and market access. These developments differ significantly from nineteenth-century industrialization, yet they reproduce the broader question identified by classical theory: how can social arrangements increase collective capacity while weakening the security and autonomy of those who depend upon them?

The classical theories also remain useful because they examine different dimensions of the same transformation. Marx emphasizes production, property, class relations, and accumulation. Durkheim focuses on differentiation, interdependence, regulation, and moral integration. Weber examines rationalization, authority, bureaucracy, and the experience of being governed by impersonal systems. Polanyi analyses the political construction of markets and the social resistance generated when labour, land, and money are treated as ordinary commodities. Taken together, these perspectives prevent economic change from being separated from institutional, cultural, and experiential change.

Contemporary theory extends rather than replaces these questions. Beck (1992) and Giddens (1991) examine risks produced by modernization itself. Eisenstadt (2000) challenges the assumption that modernity produces one institutional and cultural endpoint. Bauman (2000) describes the weakening of durable social forms, while Rosa (2013) focuses on technological acceleration, the acceleration of social change, and the increasing pace of life. Each captures an important dimension of late modern transition, but each also has limits. Theories of reflexivity can underestimate class power. Theories of liquidity may describe instability more effectively than its institutional causes. Theories of acceleration can generalize experiences that are unevenly distributed. Multiple-modernities theory can emphasize cultural variation while paying insufficient attention to global capitalism and geopolitical hierarchy.

The continuing relevance of the classical problem therefore lies in its multidimensional character. Modernity is not a historical stage that societies either complete or fail to reach. It is an institutional condition characterized by recurring tensions between productive expansion and social protection, differentiation and solidarity, rationalization and autonomy, market dependence and democratic control. Contemporary transition changes the form of these tensions without eliminating them. The central analytical task is to identify what remains continuous, what has changed, and how similar pressures are mediated through different institutional trajectories.

2. Marx: Capitalist Dynamism, Contradiction, and Contemporary Restructuring

Marx understood capitalism as a revolutionary social force because it continuously reorganizes production, property, technology, class relations, and everyday life. Capital does not remain secure through stability. Competition compels firms to introduce new technologies, reorganize labour, seek cheaper inputs, enter new markets, and reduce the time required to produce and circulate commodities. Existing skills, occupations, communities, and industries are repeatedly disrupted. Capitalism therefore differs from social orders that reproduce relatively fixed relations of status and obligation. It transforms its own institutional foundations while presenting the resulting insecurity as an unavoidable requirement of economic progress.

The productive capacity released through capitalism is central to Marx's analysis. Industrial cooperation, machinery, scientific knowledge, global trade, and concentrated investment make it possible to produce goods on a scale that earlier societies could not achieve. Capitalism also extends formal freedom by replacing some forms of inherited dependence with labour contracts and market exchange. Workers are not legally bound to particular masters or

estates. Yet this freedom is contradictory because people who lack productive property must sell their labour power to obtain the means of life. Formal equality in the contract coexists with unequal control over production, investment, and employment. The worker is free to enter the labour market but not free from dependence upon it.

In Marx's account, exploitation arises because workers create value beyond the value paid for their labour power (Marx, 1976). The organization of production therefore connects technological advancement with class power. Machinery can reduce necessary labour and improve working conditions, but under capitalist ownership it can also intensify work, displace workers, weaken bargaining power, and transfer control from skilled labour to management. Productivity does not determine how its benefits are distributed. It creates a surplus whose allocation depends upon property relations, institutions, and collective power. This contradiction remains central to contemporary debates about automation and artificial intelligence. Technological change may reduce dangerous or repetitive work, but it may also concentrate income and decision-making among firms that own the technology, data, and infrastructure.

Financialization extends this dynamic by increasing the influence of financial markets, investors, asset prices, and debt over firms, households, and governments. Profits can be pursued through interest, rent, speculation, property, and the restructuring of corporate assets as well as through direct production. Workers become connected to financial markets through mortgages, pensions, consumer debt, and insecure savings. Housing becomes both shelter and an investment asset. Firms may prioritize short-term shareholder returns over long-term employment and productive investment. Governments may evaluate social policy according to financial credibility. A Marxian analysis identifies continuity in the concentration of control over investment while re-

cognizing that the institutional forms of accumulation have changed.

Global value chains create another combination of continuity and transformation. Production is divided across firms and countries, allowing corporations to locate design, manufacturing, assembly, logistics, and services in different regulatory environments. This fragmentation reduces costs and increases managerial flexibility, but it also obscures responsibility. A lead corporation may control standards, intellectual property, branding, and market access without directly employing many of the workers producing its goods. Class relations are therefore organized across borders through contractual layers. Labour resistance becomes more difficult because workers are separated by jurisdiction, employment status, and position within the value chain.

Platform capitalism intensifies these tendencies through data extraction, network effects, and digital intermediation. Platforms do not merely sell products. They organize the conditions under which users, workers, advertisers, producers, and consumers interact. Their power grows as participation generates more data and as network effects make alternatives less viable. Some scholars therefore describe informational and platform capitalism as new phases within capitalism rather than a complete break from it. The literature emphasizes both continuity in surplus extraction and discontinuity in the role of data, digital enclosure, rent, and network control.

Marx should not be applied by treating contemporary capitalism as a repetition of nineteenth-century factory society. Industrial workers remain important, but service, logistical, professional, care, platform, and informal labour have expanded. Ownership includes intellectual property, financial instruments, software, and data. States regulate and support markets in new ways. Households participate in accumulation through debt and assets. Nevertheless, Marx's central

insight remains powerful: technological and economic dynamism cannot be evaluated independently of property, class relations, and control over the surplus. Contemporary restructuring is modern not because it eliminates capitalism's contradictions but because it reorganizes them through new institutional forms.

3. Durkheim: Interdependence, Anomie, and Fragmented Solidarity

Durkheim (2014 [1893]) analysed modernity through the transition from mechanical to organic solidarity. Mechanical solidarity characterizes societies in which social cohesion is supported by similarity. People perform comparable tasks, participate in common beliefs, and experience collective life through strongly shared moral frameworks. Organic solidarity emerges with the division of labour. As occupations and institutions become more specialized, individuals become less similar but more dependent upon one another. A complex society is held together because no person or group can provide all the goods, services, knowledge, care, and administration needed for social life.

This account challenges the idea that individualization necessarily destroys solidarity. Specialization can produce a deeper form of interdependence because people rely on the different contributions of others. The engineer depends on teachers, farmers, care workers, transport workers, public administrators, technicians, and medical professionals. The apparent independence of the modern individual is sustained by extensive networks of cooperation. Organic solidarity therefore requires recognition that social freedom is institutionally supported. Individuals become more distinct, but their ability to exercise choice depends upon reliable social relations.

The division of labour does not automatically generate moral integration. In *Suicide*, Durkheim (2002 [1897]) describes anomie as inadequate social regulation, including the

weakening of limits on aspirations. Aspirations expand, but shared standards concerning legitimate expectations and obligations weaken. Employment, income, status, and consumption become unstable measures of success. Individuals are encouraged to seek advancement without clear limits, while institutions fail to provide predictable pathways or collective purpose. Anomie is therefore not simply normlessness. In the terms used here, it describes a mismatch between differentiation and the moral regulation required to make interdependence socially sustainable.

Contemporary labour markets illustrate this problem. Work is highly specialized, but occupational communities have weakened in many sectors. Subcontracting, temporary employment, platform work, outsourcing, remote work, and frequent organizational restructuring fragment workers who may perform related functions without sharing a stable workplace or collective identity. Professional and technical specialization continues to increase, yet long-term membership in an occupation or organization becomes less secure. Workers depend upon complex production networks while experiencing employment as an individual competition.

This fragmentation can weaken solidarity because interdependence is no longer accompanied by visible social relationships. Consumers rely on distant workers whom they never encounter. Platform users depend on content moderators, warehouse employees, drivers, software engineers, and data-centre workers whose labour remains hidden. Organizations depend on temporary and outsourced staff who are excluded from the benefits and identity available to permanent employees. The social division of labour increases, but the moral recognition of contribution becomes unequal. Some occupations receive prestige and security, while indispensable care, maintenance, agricultural, and service work remains poorly rewarded.

Durkheim's analysis can also be applied to contemporary loneliness. Complex societies offer more individual choice,

but they can weaken the intermediate groups that connect individuals to collective life. Stable workplaces, unions, neighbourhoods, religious communities, extended families, and professional associations have historically supplied belonging and moral regulation. Their decline or fragmentation does not produce complete isolation, but it places greater pressure on individuals to construct identity through consumption, career, and private relationships. Digital networks can create connections, yet they may also produce temporary, selective, and highly comparative forms of association.

Organic solidarity is especially difficult to sustain in unequal societies. Interdependence does not guarantee equal recognition. Highly rewarded groups may interpret their success as individual achievement while overlooking the social labour supporting it. Disadvantaged groups may experience institutions as sources of discipline rather than cooperation. Durkheim's contribution is therefore not the claim that specialization naturally integrates society. It is the argument that complex interdependence requires moral and institutional regulation. In a contemporary application of this argument, labour rights, professional ethics, social insurance, public services, and democratic associations are not external additions to modern economies. They are mechanisms through which differentiation can be converted into solidarity rather than anomie.

4. Weber: Rationalization, Bureaucracy, and Algorithmic Administration

Weber (1978) interpreted modernity through rationalization. Economic, political, and administrative activity increasingly becomes organized through calculation, written rules, specialized expertise, formal procedures, and predictable authority. Modern capitalism depends on accounting, contract enforcement, standardized time, and the rational organization of labour. Modern states depend on taxation, records,

legal categories, professional administration, and territorial coordination. Bureaucracy is powerful because it makes large-scale organization possible. It allows decisions to be recorded, responsibilities to be assigned, and similar cases to be treated according to common rules.

Formal rationality can reduce arbitrary personal authority. Citizens do not have to rely entirely on the goodwill of a local patron if rights and procedures are clearly established. Workers can appeal to written contracts. Public officials can be held accountable for defined responsibilities. Organizations can preserve knowledge beyond the memory of individuals. Rationalization therefore expands administrative capacity and creates conditions for legal equality. Weber did not deny these achievements. His concern was that the same systems could become rigid, depersonalized, and difficult to control.

The image of an “iron cage” in Talcott Parsons’s translation of *The Protestant Ethic and the Spirit of Capitalism* (Weber, 2001) describes the coercive power of a capitalist order whose religious motivations have weakened. Applied here to administration, it highlights how individuals become subject to organizational rules they did not design and cannot easily challenge. Procedures acquire authority because they are technically necessary, even when their social purposes are unclear. Officials may follow rules while denying responsibility for outcomes. Citizens become files, categories, cases, and performance indicators. The problem is not merely bureaucratic delay. It is the separation of formal correctness from substantive justice.

Digital administration extends Weberian rationalization. Governments and organizations increasingly use electronic records, automated eligibility systems, biometric identification, predictive tools, and integrated databases. These technologies can reduce processing times, detect inconsistency, expand coverage, and coordinate services. They can also intensify surveillance and exclusion. A citizen may be denied

assistance because data are incomplete or because an automated system identifies a risk. The decision appears objective because it is produced through technical procedures, even when the data or classifications reflect unequal social conditions.

Performance metrics similarly reorganize schools, universities, hospitals, welfare systems, and workplaces. Activities are converted into measurable outputs such as examination scores, publication counts, patient throughput, customer ratings, sales targets, response times, or completed cases. Metrics make organizations comparable and can reveal poor performance. Yet they can also narrow institutional purpose. Teachers may focus on tested content rather than learning. Healthcare workers may prioritize rapid processing over explanation. Welfare officials may be rewarded for reducing caseloads rather than improving security. What cannot be measured easily becomes institutionally less visible.

Algorithmic decision-making intensifies the tension between formal and substantive rationality. Algorithms classify people according to past data and predefined objectives. They may assist with recruitment, credit, insurance, policing, welfare, healthcare, and content visibility. Their calculations can exceed human capacity, but their apparent neutrality can conceal political decisions about categories, thresholds, and goals. Historical discrimination may be reproduced through data. A technically accurate model may still be socially unjust if it treats unequal past outcomes as appropriate guides to future decisions.

Weber also helps explain why citizens may experience institutions as efficient but distant. Online systems reduce the need for face-to-face interaction, but they can make explanation and appeal more difficult. People may be directed through standardized menus that do not fit complex circumstances. The institution knows more about the citizen through data while becoming less capable of hearing an individual account. Rationalization therefore produces a

paradox. Administrative systems become more informed and coordinated, yet the person encounters them as impersonal.

Weber's analysis must nevertheless be extended. Digital systems are not only bureaucratic tools. They are often designed and owned by private firms. Algorithmic authority is distributed among states, corporations, platforms, and technical experts. Contemporary rationalization therefore combines bureaucracy with commercial surveillance and data extraction. The central Weberian question remains: how can calculability and expertise serve human purposes without becoming autonomous sources of domination?

5. Polanyi: Market Disembedding and Protective Countermovement

Polanyi (2001 [1944]) argued that market society is politically constructed rather than naturally produced. Markets have existed in many societies, but the attempt to organize society around self-regulating markets is historically distinctive. Labour, land, and money are treated as commodities even though they are not produced for sale in the same way as ordinary goods. Labour is human activity and livelihood. Land includes nature, territory, and community. Money is a social and political institution of credit and exchange. If their allocation is governed entirely through price, the foundations of social reproduction are threatened.

The double movement describes the tension between market expansion and social protection. Governments create markets through property law, contract, monetary policy, infrastructure, and enforcement. As market pressures disrupt livelihoods and communities, social groups demand protection through labour regulation, welfare, tariffs, environmental rules, public services, and democratic intervention. Protection is not external to modern capitalism. It is a

response to the social damage produced by commodification. Marketization and social regulation therefore develop together through political conflict.

Labour deregulation demonstrates this process. Flexible employment, subcontracting, weakened collective bargaining, and reduced employment protection may lower costs and increase managerial adaptability. They can also transfer risk from firms to workers. Income becomes unpredictable, training weakens, and responsibility for illness, unemployment, and retirement is privatized. Protective countermovements appear through minimum-wage campaigns, union organizing, platform-worker litigation, demands for portable benefits, and proposals to redefine employment status.

Welfare retrenchment similarly attempts to increase market dependence by reducing public protection and emphasizing individual responsibility. Supporters may argue that benefits discourage work or place excessive pressure on public budgets. Yet inadequate protection can produce poverty, ill health, unstable families, and political resentment. Demands for renewed social protection arise when citizens discover that employment and private savings cannot insure them adequately against economic crisis, disability, care responsibilities, or old age. The debate is therefore not simply about the size of government. It concerns how risks are distributed among markets, households, employers, and public institutions.

Housing markets offer a particularly clear contemporary application. Treating housing primarily as an investment asset can increase property values and financial wealth, but it can also raise rents, exclude younger and lower-income households, and intensify spatial inequality. Unlike land, buildings can be produced for sale; nevertheless, housing is also necessary for family life, health, education, and community membership. Protective responses include rent regulation, social housing, tenant rights, land trusts, planning controls, and restrictions on speculative ownership. These

measures attempt to re-embed housing within social priorities.

Climate politics extends the Polanyian framework to ecological survival. Market expansion has depended upon the intensive use of land, energy, and natural resources. Carbon pricing and green investment seek to redirect markets, but climate protection also requires regulation, public infrastructure, technological coordination, and assistance for workers and regions dependent on high-carbon industries. A transition that protects the environment while abandoning affected communities may provoke resistance. A socially embedded ecological transition must combine decarbonization with employment, regional development, affordable energy, and democratic participation.

Contemporary applications also reveal a limitation in the language of a single protective countermovement. Protection can be inclusive or exclusionary. Labour standards and universal welfare can expand equality, but nationalist restrictions, authoritarian control, and the defence of privileged occupations can also be presented as protection. Polanyi therefore helps identify the social pressures generated by marketization, but the political form of the response must be analysed separately. The key question is who is protected, from which risks, and through which institutions.

Contemporary scholarship extends the double movement to digital and platform capitalism, where market-making, data extraction, dispossession, and new demands for regulation develop together. Polanyi's continuing relevance lies in showing that markets cannot reproduce society without political and social limits. Contemporary demands for labour protection, welfare renewal, housing regulation, data rights, and climate action are different expressions of the attempt to re-embed economic activity within collectively defined purposes.

1.3 Institutional Desynchronization and the TIDL Framework

1. Institutional Desynchronization as a Mechanism of Crisis

Social transition becomes institutionally consequential when the conditions under which people work, form families, move, communicate, consume, age, and make political claims change faster or in a different direction than the institutions expected to govern them. This section defines **institutional desynchronization** as a persistent mismatch between the speed, scale, or direction of social change and the rules, organizational capacities, expectations, and protections through which society is coordinated. The concept identifies a relationship rather than a condition located solely within an institution. An institution may remain formally stable and administratively functional while becoming increasingly unsuitable for the society around it. Conversely, rapid change does not necessarily create desynchronization if institutions anticipate new risks, revise their capacities, and maintain credible relationships with affected groups.

The concept builds on Ogburn's (1922) theory of cultural lag, which emphasized that material and technological change can outpace changes in norms, law, and social organization. Cultural lag remains valuable because innovations often become socially significant before institutions develop appropriate rules. Digital platforms, for example, expanded labour intermediation, data collection, and public communication before employment law, privacy regulation, and political institutions could respond effectively. Yet desynchronization is broader than cultural lag. The problem is not always that nonmaterial culture follows material technology. Demographic change can outpace pension systems, market change can outpace labour protection, and political

expectations can change faster than representative institutions. Several institutional domains may also become misaligned with one another at the same time.

Historical institutionalism provides a second foundation. North's (1990) account of path dependence shows that actors interpret new problems through inherited rules and mental models. Pierson (2000) demonstrates that institutional arrangements create increasing returns, vested interests, and long temporal effects that make reversal difficult. Once pension systems, educational structures, housing markets, welfare rules, or administrative procedures become established, they generate organizations and expectations that defend continuity. Institutional stability is not inherently dysfunctional. Predictability is one of the purposes of institutions. The problem emerges when stabilizing arrangements prevent timely recognition of changed social conditions and allow an initially manageable gap to become persistent.

Streeck and Thelen (2005), followed by Mahoney and Thelen (2010), show that institutional change need not occur through dramatic replacement. **Drift** occurs when rules remain formally unchanged while their effects alter because the surrounding environment has changed. **Layering** adds new rules or programmes without removing older arrangements, sometimes producing complexity and contradiction. **Conversion** redirects existing institutions toward purposes different from those for which they were created. **Displacement** replaces established rules with competing institutional forms. These mechanisms explain how institutions change gradually and why formal continuity can conceal substantive transformation. They also reveal that delay may be intentional. Political actors benefiting from existing rules may possess veto power, while frontline officials may use discretion to reinterpret arrangements without formal reform.

The use of institutional desynchronization in this book draws on this literature by shifting attention from change

within one institution to the alignment among multiple institutions. A labour market may become more flexible while unemployment insurance remains tied to stable contracts. Education may expand while occupational structures fail to provide suitable employment. Fertility may decline and populations may age while care remains privately assigned to women and families. Housing may become financialized while wages and tenant protection remain stagnant. Each domain affects the others. Employment insecurity delays family formation, unaffordable housing shapes migration, weak care systems reduce women's employment, and digital exclusion limits access to welfare. Crisis can therefore emerge from an institutional configuration whose components no longer reinforce one another.

Temporary institutional stress must be distinguished from persistent desynchronization. Stress occurs when an institution faces unusual demand but retains the capacity to restore coordination through existing tools. Desynchronization exists when mismatch continues across several policy cycles, produces recurring implementation failures, shifts risks systematically toward unprotected groups, and weakens confidence in the institution's purposes. A delayed pension payment is administrative stress. A pension system that remains designed for a younger population while ageing, informal employment, and contribution gaps intensify illustrates desynchronization. The analytical question is not whether an institution is under pressure, but whether its basic assumptions still correspond to the society it governs.

2. Temporal, Functional, Distributive, and Representational Mismatches

Institutional desynchronization can be separated into four forms of mismatch. The first is **temporal mismatch**, which occurs when institutions recognize or respond to change too slowly. Delay may result from legal rigidity, political vetoes,

limited administrative capacity, fragmented authority, or uncertainty about the permanence of a new trend. Pension systems illustrate this problem. Population ageing, declining fertility, longer life expectancy, and informal employment may change the balance between contributors and beneficiaries over several decades. If pension age, contribution rules, coverage, and care policy remain based on an earlier demographic structure, adaptation becomes increasingly expensive and politically conflictual. Temporal mismatch is therefore not simply a slow response. It is a widening gap in which postponement raises the eventual social cost of adjustment.

Education provides another temporal example. Occupational demand and technology can change faster than curricula, teacher training, qualification systems, and university structures. Students may complete programmes designed for employment categories that are shrinking or being reorganized. Governments can expand enrolment successfully while failing to update the relationship between education and work. The mismatch appears as graduate unemployment, credential inflation, skill underutilization, or employer dependence on informal indicators of cultural fit. The educational institution remains active and may even grow, yet its timing is disconnected from economic restructuring.

The second form is **functional mismatch**. It arises when existing rules continue to address an earlier problem rather than the one currently producing risk. Much labour law developed around a relatively clear employment relationship between a worker and an employer. Subcontracting, platform work, dependent self-employment, remote monitoring, and algorithmic scheduling blur this relationship. Regulations may still distinguish sharply between employee and independent contractor even when workers lack meaningful

control over price, access to customers, or working conditions. The rule is not absent. It is functionally attached to an earlier labour-market structure.

Housing institutions also display functional mismatch. Mortgage systems, tax rules, planning regulations, and property protections may have been designed to increase home ownership and construction. Once housing becomes a major financial asset, the same rules may encourage speculation, land concentration, short-term letting, and intergenerational inequality. Policies continue to treat housing shortage mainly as a problem of supply or household credit even where the deeper problem involves the distribution and financial use of property. Functional mismatch is visible when an institution performs efficiently according to its original objective but that objective no longer captures the central social problem.

The third form is **distributive mismatch**, which occurs when protections fail to reach the groups carrying new risks. Welfare systems based on continuous formal employment may protect older industrial workers while excluding temporary workers, migrants, informal workers, caregivers, and platform workers. Care institutions may assume that families can absorb childcare, eldercare, disability, and health burdens without considering women's rising employment, smaller households, migration, or geographic dispersion. Risk moves from firms and public institutions into households, but protection does not follow it. Aggregate spending may remain stable while effective security declines among groups whose employment and family arrangements fall outside inherited categories.

Digital governance demonstrates both distributive and functional mismatch. Public services increasingly rely on online portals, biometric identification, automated verification, and integrated databases. These systems may lower administrative costs while shifting burdens onto citizens who lack devices, connectivity, literacy, documentation, or the

ability to correct data errors. A formally universal service becomes practically unequal. The groups most dependent on public provision may face the highest barriers to access. Institutional fit cannot therefore be inferred from the existence of digital systems or from the number of services available online.

The fourth form is **representational mismatch**. It occurs when those most affected by change lack meaningful voice in diagnosis, policy design, implementation, and review. Young workers may bear the consequences of pension reform while having little influence over decisions dominated by organized older groups. Tenants may face rising housing costs while planning institutions remain more responsive to property owners and developers. Care workers and family caregivers may be treated as policy beneficiaries rather than sources of knowledge. Platform workers may be governed through agreements written by firms and regulators without collective representation. Representational mismatch weakens both input legitimacy and policy accuracy because institutions make decisions without adequately incorporating the experience of those carrying the new risks.

These four mismatches are analytically distinct but often reinforce one another. Delayed responses allow functional inadequacy to deepen. Functional inadequacy redirects risk toward groups outside existing protections. Groups lacking protection frequently possess weak political voices. Desynchronization therefore becomes systemic when temporal, functional, distributive, and representational mismatches form a self-reinforcing pattern across institutions.

3. The Transition × Institutional Fit × Distribution × Legitimacy Framework

The **Transition × Institutional Fit × Distribution × Legitimacy framework**, abbreviated as **TIDL** and proposed in this book, provides a structured method for analysing when

social transition becomes institutional crisis. Its four dimensions are analytically separate because rapid change, weak institutional performance, unequal outcomes, and declining legitimacy do not always occur together. Their interaction is the central concern. The multiplication sign denotes a conceptual interaction, not a validated equation or an instruction to combine these dimensions into an arithmetic product. It emphasizes that the consequence of one dimension depends upon the condition of the others.

The first dimension, **Transition**, measures the speed and intensity of demographic, economic, technological, ecological, and cultural change. Demographic transition includes ageing, fertility decline, migration, urbanization, and changes in household composition. Economic transition includes sectoral restructuring, deindustrialization, financialization, informalization, labour-market volatility, and changes in occupational demand. Technological transition includes internet diffusion, automation, platformization, datafication, and the spread of artificial intelligence. Ecological transition includes climate exposure, decarbonization pressures, resource insecurity, and environmental displacement. Cultural transition includes changing expectations concerning gender, family, authority, education, work, and political participation.

Transition pressure is not inherently negative. Rapid urbanization can expand access to services. Digitalization can improve communication and administrative reach. Population ageing may reflect longer life expectancy. Educational expansion can increase capability. The TIDL framework does not classify change itself as crisis. It asks whether the scale and speed of change exceed the capacity of institutions to coordinate the consequences. High transition pressure raises the demand for institutional adaptation but does not determine the result.

The second dimension, **Institutional Fit**, evaluates whether rules, capacities, and organizational relationships

correspond to new conditions. Fit includes the substantive appropriateness of policy goals, the timing of adaptation, administrative reach, implementation quality, coordination across organizations, and the capacity to learn. Formal policy adoption is only one component. A country may enact a right to healthcare while leaving large geographic or social gaps in access. It may establish unemployment insurance while excluding informal workers. It may introduce digital privacy law without sufficient regulatory enforcement. Institutional fit requires attention to the relationship between rules, actual coverage, organizational capacity, and social outcomes.

The third dimension, **Distribution**, examines who gains from transition, who loses, who absorbs adjustment costs, and who remains outside protection. Economic growth can coincide with wage stagnation or rising top-income shares. Automation can increase productivity while displacing routine workers. Climate policy can create new industries while raising energy costs for low-income households. Pension reform can stabilize public finance while shifting risk toward younger or informal workers. Distribution is not an outcome added after institutional analysis. It is one of the mechanisms through which transition becomes politically and socially consequential.

The fourth dimension, **Legitimacy**, concerns trust, perceived fairness, consent, political support, and willingness to comply with collective decisions. Easton's (1975) distinction between specific and diffuse support is important. Citizens may distrust a government's current performance while continuing to support the constitutional system. Norris (1999) further distinguishes support for the political community, regime principles, regime performance, institutions, and political actors. TIDL therefore rejects a single undifferentiated measure of trust. Legitimacy can decline at one level while remaining stable at another.

Procedural fairness links institutional fit and legitimacy. Rothstein's (2005) work connects social trust to universal and impartial public institutions. Yet input legitimacy and output legitimacy can diverge. Participatory procedures may be inclusive while policies remain ineffective, or technically effective policies may be imposed without meaningful voice. Within TIDL, the hypothesis is that rapid change is especially damaging when it exposes hidden corruption, unequal treatment, or weak representation, while inclusive institutional design can renew trust by giving citizens greater influence over authority and implementation.

TIDL therefore treats crisis as a relational configuration. Transition generates pressure. Institutional fit determines whether rules and capacities can absorb it. Distribution determines where the costs and benefits fall. Legitimacy determines whether people continue to accept institutional authority and cooperate with collective decisions. No dimension alone is sufficient to explain crisis.

4. The Causal Logic of Transition and Institutional Crisis

The central causal hypothesis of the TIDL framework is that **high transition pressure does not automatically produce crisis**. Societies regularly experience rapid demographic, technological, and economic change without institutional collapse. Crisis becomes most likely when transition pressure is high, institutional fit is low, losses are concentrated among groups with weak protection, and legitimacy declines. The framework therefore rejects both technological determinism and demographic alarmism. New technology, ageing, migration, urbanization, or ecological pressure creates demands for adaptation. Whether these pressures become crises depends upon institutional mediation.

The first mechanism runs from transition pressure to institutional mismatch. Rapid change makes inherited rules less appropriate. When institutions respond slowly, temporal mismatch grows. When rules remain oriented toward earlier

social problems, functional mismatch develops. Path dependence and veto power can prolong this gap. Political actors may defend existing arrangements because costs are immediate while benefits are uncertain. Administrative organizations may preserve familiar procedures because they lack information, resources, or legal authority. Institutional drift can therefore continue even when policymakers recognize the problem.

The second mechanism runs through distribution. Low institutional fit does not affect all groups equally. Those with savings, property, professional skills, political connections, or private services can often compensate for institutional failure. Those dependent on wages, public services, rental housing, informal work, or unpaid care possess fewer alternatives. Transition costs consequently become concentrated. Automation may be manageable for workers who can retrain but devastating for those in regions with few employers. Digital administration may be convenient for connected users but exclusionary for people lacking documentation or literacy. Distributional mismatch converts institutional delay into social inequality.

The third mechanism concerns legitimacy. Concentrated losses do not automatically delegitimize institutions if people regard them as temporary, unavoidable, fairly distributed, and open to correction. Legitimacy deteriorates when losses appear arbitrary, when protected groups escape sacrifice, when decision-making excludes affected populations, or when public authorities deny visible hardship. Repeated encounters with unresponsive institutions transform dissatisfaction with a particular policy into broader doubts about institutional competence and fairness. Persistent dissatisfaction with performance can weaken diffuse support.

Representational mismatch intensifies this process because excluded groups lack recognized channels through which to reinterpret or correct policy. Protest, withdrawal, noncompliance, informal adaptation, political polarization,

or support for anti-system actors may follow. These responses are not simply expressions of cultural resistance to modernization. They can be rational reactions to institutions that no longer offer credible protection or voice. Crisis emerges when declining compliance and trust further weaken the capacity of institutions to act, producing a feedback loop between low fit and low legitimacy.

The reverse pathway is equally important. Rapid change can be absorbed when institutions adapt early, coordinate across policy domains, and spread security broadly. Ageing does not necessarily create a pension crisis if employment, migration, care, health, taxation, and retirement policy are adjusted together. Automation does not necessarily create mass insecurity if education, labour protection, bargaining institutions, and social insurance distribute productivity gains. Climate transition does not necessarily provoke backlash if households and regions receive credible protection and participation. Institutional anticipation reduces temporal mismatch, while universal or broadly inclusive protection reduces distributive mismatch.

Legitimacy can also be renewed during disruption. Citizens may tolerate difficult reforms when procedures are transparent, burdens are shared, public authorities acknowledge uncertainty, and affected groups possess genuine voice. Institutional flexibility is therefore not the same as permanent instability. Well-fitted institutions preserve core commitments while revising instruments and capacities. The framework distinguishes resilience from rigidity. Resilience means that institutions can adapt without abandoning rights or legitimacy. Rigidity means that formal continuity is maintained even as social coordination deteriorates.

TIDL consequently proposes several configurations for empirical assessment. High transition with high fit, broad protection, and strong legitimacy may support **adaptive transition**. High transition with moderate fit but unequal

distribution may produce **polarized adjustment**. Low transition with low fit may produce **institutional stagnation** rather than immediate crisis. High transition combined with low fit, concentrated losses, and collapsing legitimacy may produce **desynchronized crisis**. These are ideal types for comparative analysis rather than fixed national categories.

5. Measuring Transition, Institutional Fit, Distribution, and Legitimacy

The empirical application of TIDL requires separate measurement of each dimension before any composite index is constructed. Sound comparative measurement requires distinguishing formal rules, effective implementation, administrative reach, and social outcomes. A country can spend heavily while achieving poor coverage, enact advanced laws with weak enforcement, or produce positive aggregate outcomes that conceal exclusion. The proposed indicators must therefore preserve the distinction between pressures, responses, distribution, and support.

A **Transition Pressure Index** can combine demographic, economic, technological, ecological, and cultural change. UN DESA can provide changes in fertility, old-age dependency, net migration, urbanization, and population structure. World Development Indicators can measure shifts in sectoral value added, urban growth, female labour participation, educational expansion, trade exposure, and economic volatility. ILOSTAT can capture changes in employment by sector, informality, temporary employment, unemployment, working poverty, and labour-force participation. ITU indicators can measure internet adoption, mobile broadband, digital access, and connectivity. Climate-related data can add exposure to heat, disaster losses, water stress, carbon transition, and climate-related displacement.

Transition pressure should measure the **rate and cumulative magnitude of change**, not merely the level of moderniza-

tion. A highly urbanized country with stable settlement patterns may face less current transition pressure than a lower-income country urbanizing extremely rapidly. Indicators can be converted into standardized five-year or ten-year change scores. Absolute changes may be used where movement in either direction creates adaptation pressure, as with migration or employment volatility. Directional coding may be used where theory identifies a specific pressure, such as rapid ageing or declining agricultural employment.

An **Institutional Fit Index** should contain separate subdimensions. Social-protection fit can be measured through legal and effective coverage, benefit adequacy, and inclusion of informal or nonstandard workers. Educational fit can compare enrolment and completion with learning outcomes, graduate employment, and skill utilization. Health fit can include universal health coverage, service access, workforce density, out-of-pocket costs, and geographic reach. State capacity can be measured through administrative quality, tax capacity, government effectiveness, impartiality, and policy implementation. Policy timing can be estimated through the lag between the onset of measurable social change and the adoption or effective implementation of a relevant institutional response.

Institutional fit should not be reduced to public spending. High expenditure may reflect high need, inefficiency, or generous provision. Formal rules should be coded separately from effective coverage. Administrative reach should be distinguished from outcomes because poor outcomes may persist despite improving access, while favourable outcomes may reflect family resources rather than public institutions. A dashboard should therefore precede any composite fit score.

The **Distribution dimension** can draw on the Luxembourg Income Study, World Inequality Database, Standardized World Income Inequality Database, and labour-market

sources. Relevant measures include disposable-income inequality, market-income inequality, top income and wealth shares, poverty, wage dispersion, labour share, working poverty, informality, unemployment, regional inequality, and differences by age, gender, migration status, or employment contract. Distributional analysis should identify not only inequality levels but changes in who carries transition costs. The same reform can have different implications depending on whether losses are temporary and broadly shared or persistent and concentrated.

The **Legitimacy dimension** can use the World Values Survey, European Social Survey, Afrobarometer, Latinobarómetro, Arab Barometer, Asian Barometer, and comparable regional surveys. Indicators may include trust in parliament, government, courts, civil service, police, and local institutions; satisfaction with democracy; perceived corruption; perceived fairness; confidence in public services; willingness to obey laws; tax morale; perceived political voice; and support for democratic principles. V-Dem can supplement subjective measures with institutional indicators of participation, consultation, electoral integrity, civil society, and deliberation.

Measurement should preserve the distinction between input and output legitimacy, as well as specific and diffuse support. Dissatisfaction with current government performance should not automatically be interpreted as rejection of the political system. Declining trust should also be analysed alongside changing citizen expectations. Modernization can create more critical citizens who demand higher standards even where institutional performance is improving.

1.4 Methodological Prologue: A Proposed Comparative Research Protocol

1. A Two-Level Evidence Architecture

Society in Transition is a conceptual synthesis of published scholarship. The following protocol proposes an empirical design for testing its claims; it does not report a completed dataset or original statistical results. The proposed design uses two linked bodies of evidence. The first is a country-year panel containing structural, demographic, institutional, distributional, technological, and political indicators. Each observation represents a country in a particular year. This level is designed to measure long-term trajectories and changes in the conditions under which institutions operate. It would allow researchers to examine urbanization, demographic ageing, fertility decline, educational expansion, sectoral employment, digital connectivity, welfare coverage, inequality, political institutions, and state capacity over time. The country-year structure is especially useful for identifying the timing, pace, and direction of transition and for testing whether institutional adaptation follows, anticipates, or lags behind structural change.

The second consists of repeated cross-sectional survey microdata nested within country-waves. The respondents interviewed in one survey wave are generally not the same individuals interviewed in later waves. The data therefore do not provide individual life histories in the strict panel sense. They do, however, allow the distribution of attitudes and experiences to be examined across successive nationally representative samples. Individual observations can be classified by social class, gender, education, age, generation, employment position, migration status, household income, and place of residence. These variables make it possible to investigate whether the effects and perceptions of social transition are shared across society or concentrated among particular groups.

The two bodies of evidence answer different questions. The country-year panel identifies macro-level change. It can show that informal employment increased, fertility declined, internet access expanded, inequality rose, or political participation weakened. Survey microdata show how people positioned differently within these conditions experience institutions and social change. They can reveal whether trust declined more sharply among young workers, whether perceived insecurity is concentrated among renters, whether attitudes toward gender differ by generation, or whether citizens with lower education experience weaker political efficacy. Macro indicators describe institutional and structural environments, while microdata identify the social distribution of experience within those environments.

The two bodies of evidence can be connected by attaching country-level conditions to respondents according to the country and year, or country-wave, in which the survey was conducted. A respondent interviewed in a given year can be linked to contemporaneous or lagged measures of unemployment, inequality, welfare coverage, political institutions, or digital transition. Annual indicators may be averaged across a short window ending no later than the survey fieldwork period when exact temporal matching would exaggerate short-term noise. Lagged contextual measures should be used when theory suggests that macro conditions take time to affect attitudes or behaviour. Every linkage decision must be recorded in the transformation log.

This architecture avoids treating societies as undifferentiated national units. A national average may conceal large differences among regions, classes, genders, or generations. It also avoids treating individual outcomes as though they were produced only by personal characteristics. Educational attainment, political trust, health, and employment insecurity are influenced by both individual position and national institutions. The methodological literature therefore supports models that recognize the clustering of individuals

within countries and survey waves rather than collapsing individual and contextual evidence into a single level.

This linked design also establishes a disciplined division of evidentiary labour. Macro data should be used to describe social trajectories, institutional arrangements, and distributions of resources. Survey data should be used to analyse lived experience, values, trust, perceived fairness, and group differences. Neither level should be treated as a substitute for the other. A country with high social expenditure cannot be assumed to provide effective protection to every group. A survey showing high subjective well-being cannot establish that structural inequality is low. The proposed comparisons should therefore ask whether structural change, institutional provision, distributive outcomes, and subjective experience converge or move in different directions.

2. Principal Data Families and Their Analytic Uses

World Development Indicators and UN DESA provide the principal foundation for demographic and structural analysis. WDI offers comparable indicators on economic activity, urbanization, sectoral composition, infrastructure, education, health, trade, public spending, and selected social outcomes. UN DESA demographic series are especially important for fertility, mortality, migration, age composition, population growth, urban population, and dependency structures. Together, these sources make it possible to construct long-run measures of transition pressure and to compare countries that enter demographic, economic, and urban transformation at different times.

ILOSTAT and the Luxembourg Income Study provide complementary evidence on work and distribution. ILOSTAT supplies information on labour-force participation, unemployment, sectoral employment, working poverty, wages, vulnerable employment, informality, hours, and employment status. These indicators help distinguish economic growth from employment security. LIS provides harmonized

household microdata suitable for measuring disposable income, market income, taxes, transfers, poverty, and inequality. Where LIS coverage is unavailable, carefully documented supplementary series such as SWIID may be used for broader descriptive comparison, but estimates from different inequality databases should not be treated as interchangeable. LIS should be preferred where consistency of definitions and access to underlying household distributions are essential.

UNESCO Institute for Statistics data and international educational assessments provide different types of educational evidence. UIS measures enrolment, completion, literacy, educational attainment, public expenditure, student mobility, and teacher-related indicators. International assessments such as PISA, TIMSS, PIRLS, and related harmonized achievement series measure learning outcomes rather than participation alone. These sources should not be collapsed into one education score. Expansion in enrolment may coexist with weak learning, high inequality in achievement, or a poor transition from education to employment. Harmonized test-score series can improve comparison, but linking different assessment programmes requires approximations when common items or scales are unavailable.

WHO indicators and the World Bank's ASPIRE database provide evidence on health and welfare. WHO data can be used to examine life expectancy, mortality, disease burden, health-service coverage, workforce availability, and out-of-pocket expenditure. ASPIRE provides indicators on social assistance, social insurance, labour-market programmes, coverage, incidence, and benefit distribution. Public spending should be distinguished from effective protection. High welfare expenditure may reflect high need, ageing, administrative cost, or generous coverage. Effective coverage, benefit adequacy, accessibility, and distribution among income groups must therefore be examined separately.

ITU and Global Findex provide evidence on digital and financial transition. ITU indicators measure internet use, mobile subscriptions, broadband access, and communications infrastructure. Findex provides survey-based measures of account ownership, digital payments, borrowing, saving, and barriers to financial access. Digital connectivity and financial inclusion should not be interpreted as equivalent to secure participation. Account ownership may expand while debt, platform dependence, or digital exclusion remain unequally distributed. These sources should be combined with labour, welfare, and survey evidence to assess whether digital transition expands capability or transfers new responsibilities and risks to individuals.

WVS, ESS, ISSP, and regional barometers provide repeated cross-sectional evidence on attitudes and experience. They can measure institutional trust, political support, perceived freedom, subjective well-being, social values, gender attitudes, social distance, redistribution preferences, employment insecurity, and democratic participation. Regional barometers extend analysis beyond Europe and higher-income societies, although questionnaire design, fieldwork quality, and time coverage differ. V-Dem and QoG provide the institutional and political context through expert-coded and administrative indicators of democracy, participation, impartiality, corruption, state capacity, public administration, and legal institutions. Expert-coded measures should be used as structured assessments rather than unquestionable observations, and findings should be checked against behavioural, administrative, and survey-based indicators where possible.

3. Harmonization, Measurement Equivalence, and Data Documentation

Cross-national comparison requires more than merging files. Each source has its own definitions, geographic coverage, units, classifications, temporal structure, and revision practices. The first harmonization task is the creation of a master

country identifier system based on stable country codes. Changes involving state succession, reunification, territorial division, boundary revision, or changes in reporting entities must be recorded explicitly. Historical observations should not be assigned automatically to contemporary states where the territorial meaning differs. The country register must identify the source code, harmonized code, country name, valid years, and treatment of territorial changes.

Time alignment requires equal care. Annual administrative indicators, irregular survey waves, multi-year educational assessments, and periodically updated institutional scores have different temporal meanings. A survey conducted over two calendar years should not be linked mechanically to one annual value without documentation. Survey-fieldwork dates should be preserved where available. Contextual variables may be matched to the fieldwork year, lagged, or averaged across a theoretically justified interval. The proposed analysis should avoid using future information to explain earlier survey responses. Temporal ordering should be defined before estimation rather than adjusted to obtain stronger results.

Monetary variables must be converted consistently. Analyses of change within countries may use constant local prices where appropriate. Cross-national comparisons of material living standards should use purchasing-power-adjusted values when differences in domestic purchasing power are substantively relevant. Market exchange rates may be appropriate for international financial exposure or trade-related questions. The base year, price series, and purchasing-power conversion must be stated. Nominal and real values should never be mixed within the same measure.

Changing classifications present another challenge. Industrial, occupational, educational, employment-status, and urban definitions may be revised over time. A shift from one classification system to another can create an apparent trend that is partly methodological. The variable dictionary must

record the original classification, harmonized categories, correspondence rules, and years in which breaks occur. Where reliable crosswalks do not exist, the analysis should use broader categories or divide the series rather than impose false continuity.

Survey harmonization requires attention to weights, sampling, scale direction, wording, and response categories. Complex surveys commonly use stratification, clustering, multiple stages of selection, and unequal inclusion probabilities. Descriptive estimates must apply the appropriate population or design weights. Multilevel models must account for clustering and should distinguish weights designed for national representation from those needed for pooled cross-national analysis. Ignoring selection probabilities can give some respondents or sampling units excessive influence solely because of survey design.

Items that appear substantively similar may not be equivalent across surveys or countries. Small differences in wording, response scales, reference periods, or translation can change their meaning. Scale direction should be standardized so that higher values have a consistent interpretation, but original coding must remain recoverable. Multi-item constructs should be tested for measurement invariance where feasible. Full scalar equivalence should not be presumed. Where only partial equivalence is supported, the analysis should restrict the claims accordingly or use items that demonstrate more stable cross-national performance.

Missingness should be treated as an empirical feature rather than a technical inconvenience. The analysis should distinguish item nonresponse, unavailable country-years, structurally inapplicable questions, survey nonparticipation, and missing observations produced by source revisions. Multiple imputation may be used when assumptions are defensible and predictors of missingness are available. Complete-case, imputed, and alternative-sample results should be compared. Extensive imputation should not be

used to create the appearance of global coverage where direct observations are sparse.

Implementing this protocol reproducibly would require four core documents. The **master dataset register** records every source, version, access date, licence, unit of analysis, geographic coverage, and temporal coverage. The **variable dictionary** records definitions, coding, units, expected direction, and comparability warnings. The **transformation log** documents recoding, merging, deflation, standardization, interpolation, imputation, and index construction. The **table-to-source map** connects every published table, figure, and model to the underlying variables, scripts, and source versions. Raw data should remain read-only, derived data should be versioned, and all analytical outputs should be generated through scripted workflows.

4. Linking Macro Conditions to Individual Experience

The integration of country-level indicators and survey microdata creates substantial analytical opportunities but also creates the risk of ecological and atomistic fallacies. An ecological fallacy occurs when relationships observed among countries are assumed to describe relationships among individuals. A country with higher inequality may show lower average trust, but this does not establish that poorer individuals are necessarily less trusting or that inequality affects every group in the same way. An atomistic fallacy occurs when individual-level relationships are assumed to explain differences among societies. An association between education and political trust among respondents does not establish that countries with more education will have more trust.

The analysis must therefore maintain the distinction between levels. Country-level variables should represent contextual properties such as inequality, welfare coverage, institutional quality, unemployment, or digital access. Individual variables should represent respondents' own education, employment, income position, gender, age, or attitudes.

Multilevel models can estimate how individual outcomes vary across country-waves while allowing macro conditions to modify individual-level relationships. For example, the association between insecure employment and political trust may be weaker in countries with broader social protection. Such a cross-level interaction is different from a simple comparison of national averages.

Repeated cross-sectional surveys create an additional level between individuals and countries. Respondents are nested within country-waves, and country-waves are nested within countries. This structure separates enduring national characteristics from conditions specific to a survey period. It can distinguish countries with chronically low trust from temporary declines associated with recession, political scandal, or institutional reform. Where the number of countries or waves is too small for a complex model, the analysis should use simpler designs and state the limitation rather than estimate unstable random effects.

Researchers should not aggregate survey responses to national means unless the aggregation has a clear theoretical purpose and sufficient sample reliability. Country-level averages of trust or insecurity can be useful, but their standard errors and effective sample sizes must be considered. Aggregated indicators should not replace micro-level analysis when the distribution across groups is central. Using aggregate relationships to infer individual behaviour can create the inference problems that multilevel designs are intended to address.

Class, gender, education, age, generation, employment position, and place should be treated as potential sources of heterogeneous exposure. Age and generation must be distinguished where possible. A difference between older and younger respondents in one survey could reflect life-cycle position, cohort socialization, or a period-specific event. Repeated waves support comparisons across cohorts and

periods, but separating age, period, and cohort effects requires additional identifying assumptions. Urban and rural categories should also be interpreted cautiously because their definitions vary across countries and may conceal differences between metropolitan centres, secondary cities, and remote areas.

Macro-micro linkage should ultimately clarify mechanisms rather than merely add controls. If inequality is associated with lower trust, the analysis should examine whether the relationship operates through insecurity, perceived unfairness, weak services, or political exclusion. If digitalization is associated with greater institutional satisfaction, the analysis should test whether the benefit is concentrated among educated and connected groups. Multilevel evidence is most valuable when it identifies who experiences transition, under which institutional conditions, and through which plausible pathways.

5. Causal Inference with Published Observational Data

The evidence discussed in this book is mainly descriptive or associational. Most of the evidence was not generated through randomized assignment, and countries do not adopt institutions, technologies, or welfare reforms independently of their histories and political conditions. Any empirical implementation must therefore distinguish four levels of claim. **Correlation** indicates an association between variables. **Temporal ordering** shows that one change precedes another. **Mechanism** identifies a plausible process linking them. **Identifying a causal effect** requires a research design capable of establishing that the outcome would have differed in the absence of the exposure or intervention.

Descriptive trend analysis is appropriate when the objective is to identify timing, divergence, or institutional mismatch. Fixed-effects models can estimate whether within-country changes in transition pressure are associated with changes in outcomes while controlling for stable national

characteristics. They do not eliminate bias from time-varying confounders, reverse causation, measurement error, or anticipation. Coefficients from fixed-effects models should therefore not automatically be described as causal.

Multilevel models are appropriate for repeated cross-sectional data because they recognize clustering and allow individual and contextual variables to be analysed simultaneously. They can test whether institutional arrangements moderate class, gender, or employment inequalities. Their causal interpretation remains limited unless the relevant macro variation is plausibly exogenous or supported by a stronger design.

Event studies and interrupted trends can examine changes surrounding reforms, crises, or institutional turning points. They require a clearly defined intervention date, sufficient pre-intervention observations, and attention to anticipation and concurrent events. Difference-in-differences estimates, including event-study specifications based on that design, require a credible parallel-trends assumption. Pre-trend plots and placebo dates can test some implications of this assumption but cannot prove it fully. The methodological literature identifies violations of parallel trends as a central threat to difference-in-differences designs.

Synthetic control methods may provide stronger leverage when one country or region experiences a major reform and a credible weighted comparison can be constructed from untreated units. Donor selection, predictor choice, pre-intervention fit, spillovers, and post-treatment contamination must be examined. Placebo tests and alternative donor pools should be reported. Study design should be specified without using post-intervention outcomes to search for the most favourable model.

Natural experiments should be used only where an institutional rule, threshold, staggered implementation, historical boundary, or external shock creates plausibly exogenous

variation. Instrumental variables require relevance, independence, and an exclusion restriction. Only relevance is directly testable, and, under additional assumptions such as monotonicity, the resulting estimate may apply only to the subpopulation affected by the instrument. Regression discontinuity requires evidence that units could not precisely manipulate assignment and that outcomes change smoothly at the threshold in the absence of treatment.

Every causal analysis should state its estimand, identifying assumptions, comparison group, treatment timing, and principal threats to validity. Where these conditions cannot be defended, the analysis should use language of association, sequence, compatibility, and mechanism rather than causation. Methodological restraint is not a weakness. It protects the distinction between patterns that are strongly documented and causal claims that require additional assumptions.

02

CHAPTER TWO

The Great Reordering

*Demography, Economy, Technology, and
Compounded Risk*

2.1 Demographic Reordering: Ageing, Fertility, Migration, and the Life Course

1. Divergent Demographic Regimes in the Contemporary World

Contemporary demographic transition is not a single global movement in which every society passes through the same stages at the same pace. It is better understood as a divergence among distinct population regimes. Many high-income and an increasing number of middle-income societies now combine low or very low fertility, rising median age, longer life expectancy, and increasing old-age dependency. Elsewhere, fertility remains above replacement, population growth continues, and large cohorts of children and young adults are entering education and labour markets. Between these poles are societies experiencing simultaneous ageing, emigration, urban concentration, and continued pockets of high fertility. The demographic reordering of the contemporary world is therefore multidirectional. It produces different institutional demands in different places and often generates contrasting pressures within the same national territory.

UN DESA World Population Prospects provides the principal comparative basis for examining these differences through total fertility rates, median age, life expectancy, population growth, age structure, and dependency ratios. World Development Indicators can complement these measures with urbanization, female labour-force participation, income, education, and health indicators. Taken together, these sources allow countries to be compared without assuming that a high median age or low fertility represents the final stage of one universal sequence. A society with rapid fertility decline may lack comprehensive pensions or eldercare. Another may retain relatively high fertility while achieving substantial improvements in life expectancy and education. A third may experience population decline not because of demographic equilibrium but because of sustained emigration among younger adults.

The classical first demographic transition described a broad movement from high mortality and high fertility toward low mortality and low fertility. Mortality decline was expected to precede fertility decline, producing a temporary period of rapid population growth before smaller families became common. The second demographic transition extended this framework to delayed marriage, cohabitation, later childbearing, nonmarital unions, and fertility below replacement. These theories identify important recurring processes, but their original formulations were heavily shaped by European experience. Comparative analysis must therefore distinguish the timing, speed, and institutional causes of fertility change across regions rather than assume a uniform pathway.

The divergence is visible in the relationship among fertility, longevity, and dependency. Declining child dependency can initially create a demographic dividend by increasing the share of working-age people relative to children and older adults. This potential benefit is not automatic. It depends on education, employment creation, women's labour-force participation, health, and institutional capacity. Later, continued low fertility and longer life expectancy raise the proportion of older people and increase demands on pensions, healthcare, and care systems. In younger societies, the challenge is different. Governments must expand schools, universities, housing, transport, and employment quickly enough to incorporate large cohorts. A youth bulge can increase productive capacity, but it can also intensify unemployment, migration, political frustration, and urban pressure where institutions fail to create credible pathways into adulthood.

Migration further complicates demographic classification. A country may have low fertility but sustain population and labour-force growth through immigration. Another may possess a relatively young age profile yet age rapidly because younger adults leave. Projections for the euro area

vary sharply according to migration assumptions, illustrating that future population size cannot be inferred from fertility alone. The appropriate comparative unit is therefore not a stage of demographic modernization but a demographic configuration consisting of fertility, mortality, age structure, migration, household composition, and institutional capacity. Demographic transition becomes sociologically significant through the ways these components interact with labour markets, families, welfare systems, housing, and political expectations.

2. The Reorganization of the Institutional Life Course

Demographic change reorganizes the timing and meaning of the life course. Earlier welfare and employment institutions were often designed around a relatively standardized sequence: childhood and education were followed by stable full-time employment, marriage, parenthood, a continuous contribution record, and retirement at a predictable age. This sequence was never universal. It was more available to men, formal workers, and socially protected groups than to women, informal workers, migrants, and poorer households. Nevertheless, it shaped pension systems, employment law, housing policy, taxation, and public expectations. Contemporary biographies increasingly diverge from this institutional model.

Education now occupies a longer period of early adulthood in many societies. Secondary education has expanded, tertiary enrolment has increased, and professional employment often requires additional credentials. Longer education can increase capabilities and improve health and earning potential, but it also delays entry into stable work. Where labour markets generate insecure or insufficient employment, the period between education and economic independence becomes prolonged. Young adults may move repeatedly between study, internships, temporary contracts, unemployment, and informal work. Institutions that define

adulthood through continuous employment or independent household formation no longer match the biographies of a large proportion of younger people.

Marriage and parenthood are also postponed in many societies. The reasons include longer education, employment insecurity, housing costs, changing gender expectations, access to contraception, and the increased value attached to personal autonomy. Later family formation can represent expanded choice, especially for women, but it can also reflect constrained opportunity. A person may wish to marry, have children, or establish an independent household but delay these transitions because employment and housing are insecure. Low fertility should therefore not be interpreted only as cultural individualization. It can also express institutional conditions that make care, housing, and long-term commitment difficult to sustain.

At the other end of the life course, longer life expectancy can extend retirement and increase the duration of potential eldercare. The distinction between working age and old age becomes less clear as health, skill, and employment opportunities vary among older adults. Governments respond by raising pension ages or encouraging longer working lives. Such reforms may improve support ratios, but their effects differ by class and occupation. Professionals in good health may work longer, while manual workers, caregivers, and people with chronic illness face greater difficulty. A uniform retirement age can therefore appear actuarially rational while distributing burdens unequally.

Care connects these changes across generations. Longer lives and later parenthood can extend the period during which adults care simultaneously for children, parents, and older relatives. Smaller families, migration, and women's employment can intensify these care pressures. Women remain especially exposed to this accumulation of paid, domestic, and care work. Interrupted employment reduces

earnings, savings, and pension entitlements, potentially reproducing disadvantages into old age. The United Nations Economic Commission for Europe (UNECE, 2020) warns that women in ageing societies may experience double or triple work burdens that later produce poverty, isolation, and unmet care needs.

The institutional life course has therefore become less sequential and more fragmented. Education, employment, family formation, care, migration, and retirement overlap rather than following a stable order. Social policy must move away from the assumption that security can be organized around one continuous employment biography. Portable benefits, flexible educational entry, childcare, eldercare, pension credits for care, affordable housing, and recognition of interrupted careers are necessary because demographic transition alters not only the age structure of societies but the institutional organization of biographies.

3. Migration as a Constitutive Element of Demographic Transition

Migration should not be treated as an external disturbance imposed upon otherwise self-contained demographic systems. It is a structural component of population transition. Differences in fertility, wages, age structure, employment demand, political security, and educational opportunity generate movements within and across borders. Migration then reshapes the demographic structure of origin, transit, and destination countries. It redistributes workers, skills, care responsibilities, population growth, and dependency rather than simply adding or subtracting people from national totals.

In destination countries, labour migration can moderate workforce decline and fill shortages in health, care, agriculture, construction, logistics, technology, and other sectors. Banco de España (2024) notes, for example, that immigrants to Spain are on average younger than Spanish nationals, illustrating the short-term demographic contribution of mi-

gration. Yet migration cannot permanently reverse ageing by itself. Migrants also age, form families, and require services. Their fiscal contribution depends on employment, wages, age, skills, legal status, and access to social protection. Migration is therefore one component of adaptation rather than a substitute for pension, care, labour-market, and family policy.

Migration also redistributes care through global and regional care chains. Workers, frequently women, move to provide childcare, eldercare, domestic work, and health services in receiving societies. Their labour enables other adults to participate in paid employment and reduces pressure on formal care systems. At the same time, their departure may create care deficits in origin households. Children and older relatives may be cared for by grandparents, siblings, or other women. Care is not eliminated but transferred across households and borders, often through unequal wage and citizenship relationships. Care provision in receiving countries can therefore be sustained partly by the reorganization of care in sending countries.

Origin countries may benefit from remittances, reduced unemployment, international networks, and the return of workers with experience or capital. Remittances can support consumption, education, housing, and healthcare. Brain circulation may produce knowledge exchange when migrants maintain professional connections or return. However, sustained emigration of young and educated adults can weaken the tax base, accelerate ageing, and create shortages in health, education, and technical occupations. In the Western Balkans, the selective departure of young working-age people has intensified population ageing (Matković, 2019). The balance between brain drain and brain circulation depends upon return opportunities, institutional quality, professional recognition, and economic development.

Refugee displacement presents a different institutional configuration. Refugees cross borders because of persecu-

tion, conflict or other threats covered by applicable refugee law. Ecological disruption can also force displacement, but does not by itself generally establish refugee status under the 1951 Convention (United Nations High Commissioner for Refugees [UNHCR], 2020). Transit countries may carry significant humanitarian and administrative responsibilities even when migrants do not intend to settle. Effective integration in destination countries requires timely legal recognition, housing, education, healthcare, language support, and routes into employment. Delayed legal recognition can prolong dependency and skill loss. The demographic effects therefore depend heavily on institutional timing. Rapid access to education, qualifications, work, and public services can transform displacement into participation, while prolonged exclusion produces poverty and social isolation.

Migration also concentrates population in urban regions. Migrants frequently move to places where employment, education, transport, and services are already concentrated. This can support economic dynamism while increasing pressure on housing, infrastructure, and local administration. Equal access to public services matters for integration. Zhang and Pu (2026) report evidence from Chinese cities suggesting that reducing differences in public-service access between migrants and residents improves economic outcomes through human-capital development, social integration, and greater security. International migration governance must also link admission and border policy with housing, labour standards, qualification recognition, welfare portability, and local capacity.

4. Urbanization, Household Change, and the Spatial Distribution of Risk

Urbanization is both a demographic process and an institutional reorganization of space. It concentrates people, employment, infrastructure, and political authority in cities and metropolitan regions. UN-Habitat and WDI can be used

to document the expansion of urban populations, the growth of informal settlements, access to services, and housing pressure. IPUMS, DHS, and MICS microdata make it possible to examine household composition, household size, co-residence, age structure, migration, housing quality, and access to water, sanitation, and basic services. These sources reveal that urbanization does not produce a uniform urban way of life. It creates differentiated spaces of opportunity and vulnerability.

Declining household size is one important dimension of contemporary change. Lower fertility, later marriage, separation, migration, population ageing, and greater individual autonomy can reduce the number of people living in one household. Single-person households increase in many ageing and affluent societies, particularly among young adults and older women. Smaller households can reflect privacy and independence, but they also increase per-person housing and energy needs. An ageing population living alone creates new demands for home care, accessible transport, social connection, and emergency support. Declining household size therefore has major implications for housing and welfare even where total population growth is limited.

Intergenerational co-residence remains important in many societies and may increase during periods of housing or employment insecurity. Adult children may remain with parents because wages do not support independent living. Older relatives may join younger households where pensions, care services, or accessible housing are inadequate. Co-residence can provide care, income pooling, and emotional support, but it can also transfer institutional responsibilities into families and intensify domestic inequality. The meaning of a large household therefore varies. It may represent cultural preference, economic cooperation, housing shortage, or the absence of public care.

Rapid urban growth often exceeds formal housing supply. Migrants and low-income households may enter informal

settlements where tenure is insecure and services are incomplete. Such settlements should not be understood simply as demographic overflow. They reflect the relationship between land regulation, employment concentration, housing finance, public investment, and political recognition. Residents may live close to economic opportunity while facing pollution, flooding, eviction, or long travel times. Urbanization can therefore reduce geographic isolation while producing new forms of infrastructural inequality.

Housing pressure also affects societies with low population growth. Demand may remain high because households become smaller, employment concentrates in particular cities, migration is regionally uneven, and housing is treated as an investment asset. Banco de España (2024) describes Spain as an example in which migration-related population growth has been concentrated in regions already facing a widening gap between housing demand and supply. A national population projection may therefore conceal severe local shortages. Demographic analysis must move below the national level and examine where people live, where employment grows, and whether housing and transport connect households to opportunity.

The spatial concentration of opportunity can intensify demographic divergence within countries. Capital cities and major urban centres attract young adults, skilled workers, and migrants, while rural and peripheral regions age and lose services. Schools, hospitals, and transport become harder to sustain where populations decline. At the same time, rapidly growing cities face overcrowding and high costs. Urbanization and depopulation are thus connected processes. Policy must address both metropolitan pressure and regional abandonment through housing, infrastructure, service planning, and local economic development.

5. Demographic-Institutional Mismatch

Demographic pressure becomes a social crisis when institutions remain organized around population conditions that no longer exist. Demographic-institutional mismatch refers to a persistent gap between population needs and the rules, capacities, and protections through which education, care, pensions, housing, employment, and health are organized. Rapid ageing, rapid population growth, migration, or urbanization does not automatically produce crisis. The effect depends on institutional fit. Some societies absorb substantial demographic change through coordinated provision, while others experience severe disruption under comparatively moderate pressure because institutions are weak, fragmented, or exclusionary.

Pensions provide the most visible example. Ageing can increase the number of beneficiaries and the duration of benefit receipt while low fertility and informal employment can weaken contribution bases. Yet old-age dependency ratios do not determine pension sustainability by themselves. Employment rates, wages, productivity, taxation, retirement age, contribution coverage, and migration also matter. A society with an old population but high employment and broad coverage may face less immediate insecurity than a younger society with extensive informality and minimal pension access. Pension adaptation can include later retirement, diversified financing, basic pensions, care credits, and portability for migrants. Each option has distributive consequences and must be evaluated on that basis rather than treated as a purely technical adjustment.

Care systems face a related mismatch. Population ageing can increase demand for support with chronic illness or functional limitations, although needs also depend on healthy life expectancy. Smaller families, migration, and women's employment reduce the assumed availability of unpaid caregivers. Where formal eldercare is limited, households absorb the gap. Childcare may also remain insufficient

even where governments seek higher fertility and female employment. Pronatalist policy cannot succeed through financial incentives alone if housing, employment security, childcare, and gender equality remain weak. Care policy must therefore connect demographic objectives to the everyday organization of time and work.

Educational mismatches take different forms in younger and ageing societies. Countries with rapid population growth may lack schools, teachers, and universities for expanding cohorts. Ageing and depopulating countries may face school closures, regional access problems, and shrinking youth populations. At the same time, longer education does not guarantee employment if curricula and labour demand are poorly aligned. Educational capacity must be evaluated through access, learning, location, and transition into work rather than enrolment alone.

Health systems also experience changing needs. Younger populations require maternal health, vaccination, nutrition, and reproductive services. Ageing populations require chronic-disease management, long-term care, rehabilitation, and geriatric capacity. Migration and urbanization alter where services are needed. A system may spend more without adapting its workforce or service mix. Institutional fit therefore depends on whether health provision corresponds to the age, location, and disease profile of the population.

Housing completes the mismatch because demographic change is spatial. Low national growth can coexist with severe urban shortages. Ageing populations require accessible homes, while young adults require affordable entry into independent living. Migrants and refugees need rapid access to secure accommodation. Informal settlements expand when labour demand and population concentration are not matched by land and infrastructure policy. The central comparison is therefore between demographic pressure and institutional adaptation. Strong systems coordinate pensions,

care, housing, health, labour, and migration. Weak systems address each pressure separately and shift unresolved costs onto families.

2.2 Economic Restructuring: Deindustrialization, Precarity, and Unequal Growth

1. Structural Transformation Beyond the Agriculture–Industry–Services Sequence

Structural economic transformation is commonly described as a movement of labour and production from agriculture into manufacturing and eventually into services. This sequence captures an important historical regularity, but it does not by itself reveal whether economic transition improves productivity, wages, employment security, or collective welfare. Movement away from agriculture can represent productive upgrading when workers enter higher-productivity industries supported by infrastructure, training, technological learning, and expanding domestic demand. It can also represent displacement into informal commerce, personal services, transport, or casual urban work where productivity and earnings remain low. Sectoral reallocation should therefore be evaluated through the quality of destination employment rather than treated as evidence of development in itself.

Successful industrialization involves more than an increase in manufacturing output. It normally requires the movement of substantial numbers of workers into productive employment, the development of domestic capabilities, rising wages, technological diffusion, and linkages between industrial firms and the rest of the economy. Manufacturing has historically supported structural transformation because it can absorb workers with varied skill levels, produce economies of scale, stimulate exports, and generate demand for logistics, finance, maintenance, and professional services. Yet industrialization is not automatically inclusive. Export

manufacturing can coexist with low wages, weak labour rights, regional concentration, and dependence on imported technology. The analytical question is whether industrial growth creates broad productive capacity or functions mainly as an enclave connected to external markets.

Deindustrialization describes a decline in manufacturing's share of employment or output, sometimes accompanied by an absolute loss of manufacturing jobs. In high-income economies, deindustrialization frequently followed a period of mature industrialization in which productivity growth reduced labour demand while services expanded. Some displaced workers entered high-productivity professional, technical, health, or business services. Others entered low-paid and insecure employment. Deindustrialization therefore contributes to labour-market polarization when highly educated workers benefit from knowledge-intensive services while workers previously supported by manufacturing employment move into lower-paid occupations. Research on labour-market dualization links deindustrialization in advanced economies to the expansion of labour-market outsiders, especially younger workers entering temporary and part-time employment.

Premature deindustrialization is different. It occurs when manufacturing's share of employment or output peaks and begins to decline at lower income levels than those reached by earlier industrializers (Rodrik, 2016). Countries may urbanize and move out of agriculture without building a large, technologically dynamic manufacturing base. Employment shifts directly into services, but many of these services are informal, fragmented, and weakly connected to productivity growth. This pathway limits the capacity of industrial employment to support wage bargaining, taxation, skill formation, and the emergence of a stable working population. It also complicates the assumption that contemporary developing societies can reproduce the historical route followed by Western Europe or East Asia.

The service sector itself must be disaggregated. Information technology, finance, engineering, communications, health, education, and advanced business services may generate high productivity and skilled employment. Retail trade, domestic work, street vending, delivery, personal services, and informal transport often provide essential livelihoods but may offer low and unstable earnings. A growing service share can therefore indicate either economic upgrading or the absorption of workers excluded from agriculture and industry. WDI should be used to compare sectoral value added, urbanization, and productivity, while ILOSTAT should be used to examine employment by sector, occupational status, informality, wages, and hours. The comparison between output and employment shares is especially important because a sector may generate substantial value while employing relatively few people.

Structural transformation should ultimately be evaluated by examining whether labour moves toward more productive and secure activities. A country in which agricultural employment declines while manufacturing wages, formal employment, and tax revenue expand follows a different trajectory from one in which urbanization produces informal service employment and working poverty. The same headline movement from agriculture to services can conceal opposite outcomes.

2. Fragmented Employment and the Unequal Meaning of Flexibility

The standard employment relationship associated with continuous full-time work, a clearly identified employer, predictable hours, collective bargaining, and access to social protection never included all workers. It was historically concentrated in particular sectors, countries, and social groups. Informal, seasonal, domestic, agricultural, migrant, and casual labour have long existed. Nevertheless, the weakening of stable employment in sectors where it had become

institutionalized represents an important contemporary transition. Temporary contracts, subcontracting, dependent self-employment, platform work, multiple jobholding, irregular schedules, and declining tenure shift uncertainty from organizations toward individuals and households.

Precarious work is most usefully defined not by one contractual category but through several dimensions. These include uncertainty about continued employment, low or volatile income, weak regulatory protection, limited control over the labour process, insufficient social rights, and exposure to arbitrary dismissal or scheduling. A permanent contract can contain precarious conditions if wages are inadequate or working hours unpredictable. Self-employment can provide autonomy and high earnings in one context while disguising dependency and transferring business risk to workers in another. The multidimensional definition developed in the literature is therefore preferable to treating every nonstandard job as precarious.

Temporary contracts are often concentrated among young people, migrants, women, and new labour-market entrants. They may provide access to experience or permit workers to combine employment with education and care. However, repeated temporary employment can slow wage growth, delay household formation, and limit training opportunities and access to credit. Subcontracting creates similar divisions. Workers may perform tasks within the same workplace but receive different pay, security, and benefits because they are formally employed by different firms. This fragmentation weakens common occupational identities and makes responsibility for working conditions more difficult to assign.

Platform labour intensifies this ambiguity. Digital platforms may describe workers as independent contractors even where algorithms influence access to tasks, ratings, prices, and continued participation. Workers gain flexibility over when to log on, but they may lack control over income, customer access, data, and the rules governing suspension.

The distinction between chosen and imposed flexibility is therefore central. Flexibility is chosen when workers possess credible alternatives, adequate social protection, bargaining capacity, and control over schedules. It is imposed when people accept unstable work because formal employment is unavailable, income support is inadequate, or immigration status restricts alternatives.

Multiple jobholding provides another indicator of employment fragmentation. Holding several jobs may reflect entrepreneurship or preference, but it may also indicate that one job no longer provides sufficient hours or income. Declining job tenure is similarly ambiguous. Voluntary mobility can improve skills and wages, while repeated involuntary movement can interrupt benefits, occupational identity, and long-term planning. Cross-national measurement must combine contractual form with wages, hours, tenure, social protection, and perceived insecurity.

The concept of labour-market dualization helps explain how insecurity is distributed. Dualization describes the unequal allocation of employment risk between insiders with secure contracts and outsiders with weaker rights and protection. It may be produced by reforms that preserve employment security for existing workers while liberalizing conditions for new entrants. Welfare institutions can reinforce the divide when benefits remain linked to continuous contributions. The “precariat” offers a broader political description of people experiencing insecure work and uncertain social membership, but it is contested because precarity is not historically new and has long characterized labour in the Global South. Dualization is often easier to operationalize comparatively because it focuses on identifiable differences in employment protection, social rights, and labour-market position.

3. Productivity, Wages, and the Security of the Median Worker

Productivity growth expands the quantity of output that can be produced with a given amount of labour. It creates the material possibility of rising wages, shorter working time, investment, social protection, and improved public services. Yet productivity does not determine how economic gains are distributed. The relationship between productivity, wages, employment, profits, and public revenue is mediated by ownership, bargaining institutions, labour-market structure, taxation, and state policy. Society can become more productive while typical workers experience stagnating wages, insecure employment, or rising household costs.

The divergence between productivity and wages is particularly important. When labour productivity rises faster than typical compensation, a larger share of gains can accrue to profits, executives, asset owners, or highly paid professionals. Aggregate wage growth can also conceal unequal distribution within labour income. Average wages may increase because earnings at the top rise rapidly while median or low wages remain weak. For this reason, comparative analysis should compare productivity with median wages, real compensation, wage dispersion, and the labour share of income rather than rely on averages alone.

The labour share measures the proportion of national income received by labour rather than capital. A declining labour share can indicate that productivity gains are becoming less connected to wages, although measurement is complicated by self-employment and the treatment of mixed income. The effects are also uneven across sectors. High-productivity firms may pay high wages to a relatively small workforce while outsourcing lower-productivity tasks to subcontractors. This creates a productive core surrounded by workers with weaker bargaining power. Structural change toward services can further weaken collective bargaining where workplaces are smaller, employment is dispersed, and occupational boundaries are less stable.

OECD and ILO data can be used to compare productivity, compensation, collective-bargaining coverage, minimum wages, and employment structure. WID can show the distribution of pre-tax income and the concentration of gains at the top. LIS allows more detailed analysis of household disposable income, taxes, transfers, and employment earnings. SWIID offers broader country-year coverage of market and disposable-income inequality but relies more heavily on standardization and estimation. These sources should be treated as complementary rather than interchangeable. Cross-country convergence and within-country divergence must be distinguished: global inequality can fall even while inequality rises within particular countries.

Growth may fail to improve the security of typical workers for several reasons. Employment may expand in low-wage sectors. Housing, education, healthcare, and transport costs may rise faster than earnings. Households may compensate through debt or additional work. Social transfers may become less protective. Regional growth may be concentrated in metropolitan centres. Workers may earn more in nominal terms while facing less predictable hours or weaker employment continuity. Their security must therefore be assessed through disposable income, wage stability, housing cost, debt, benefits, working time, and employment risk.

Institutional differences help explain where productivity translates into wages. Strong collective bargaining can establish wage norms across firms and reduce low-wage competition. Minimum wages can protect the lower end of the distribution. Social insurance can reduce the penalty attached to job loss. Training and mobility institutions can help workers enter productive sectors. By contrast, weak bargaining, fragmented employment, and extensive informality allow firms to capture productivity gains while adjustment costs fall on workers.

The central question is not whether an economy is growing but whether growth improves the command that or-

dinary households possess over time, security, housing, care, and future planning. Productivity without institutional linkage to wages and protection produces economic expansion without inclusive development.

4. Income, Wealth, Housing, and Generational Class Divisions

Income inequality measures differences in the flow of earnings, transfers, and other resources received over a period. Wealth inequality concerns the ownership of accumulated assets such as housing, land, businesses, pensions, financial investments, and savings, minus debt. The distinction is essential because households with similar current incomes can occupy very different social positions. An owner of an appreciating home possesses security, collateral, and an asset that can be passed on. A renter with the same income may face rising costs, insecure tenure, and no comparable asset accumulation.

Wealth is generally more concentrated than income because assets accumulate over time and generate returns. Ownership can reproduce advantages across generations through inheritance, education, housing assistance, business capital, and protection against unemployment. Wealth also shapes risk tolerance. Households with assets can survive periods without work, relocate, finance retraining, or support adult children. Households without assets must respond to disruption through debt, reduced consumption, additional work, or reliance on family networks.

Housing is central to the contemporary relationship between wealth and class. In societies where home ownership expanded during periods of lower prices and stable employment, older cohorts may hold substantial housing wealth. Younger cohorts face entry into markets shaped by higher prices, insecure work, and more demanding credit conditions. The resulting division is not simply generational because family wealth influences whether young adults receive deposits, inherit property, or remain renters.

Housing therefore connects age inequality to class reproduction.

Asset inflation can conceal deterioration in labour-market security. Governments and households may tolerate weak wage growth when housing values rise and credit supports consumption. Yet this model advantages existing owners and exposes indebted households to interest rates and market downturns. Financialization increasingly treats housing as a vehicle for investment and accumulation while it remains a social necessity. It can encourage speculative ownership, increase rents, and intensify regional inequality where assets appreciate most rapidly in economically successful cities.

Household debt must consequently be analysed alongside wealth. Debt can expand capability when it finances education, housing, or productive investment under sustainable conditions. It becomes a source of vulnerability when households borrow to compensate for inadequate wages, weak welfare provision, or high housing costs. Debt obligations reduce the ability to withstand unemployment and can discipline workers into accepting poor conditions. Financial security depends not on gross assets alone but on the relationship among assets, liabilities, income stability, and access to public provision.

Research on precarious employment also shows that younger workers are disproportionately located in temporary and low-paid employment and that prolonged precariousness can damage health and reduce mobility. Migrants face additional barriers, including overqualification, poverty, and concentration in secondary labour markets. Wealth, age, migration status, and labour-market position therefore intersect. A younger migrant renter in temporary work experiences transition differently from an older homeowner protected by a pension and accumulated assets, even where both live within the same growing economy.

WID can be used to examine top wealth and income shares, while LIS household data can connect income, employment and transfers. The Luxembourg Wealth Study and national wealth surveys provide complementary evidence on assets and liabilities. National balance sheets, household-finance surveys, and housing data should supplement these sources. Income and wealth measures must remain separate in presentation because redistribution through taxes and transfers may reduce income inequality without significantly altering asset concentration.

5. Global Production, Financialization, and Uneven Exposure

Globalization should not be treated as one uniform force acting identically upon all societies. Global production and finance are organized through institutions, firms, treaties, currencies, infrastructures, and political relationships that distribute benefits and vulnerabilities unevenly. Some economies occupy high-value positions in design, technology, finance, and branding. Others specialize in assembly, extraction, agriculture, logistics, or low-cost labour. National outcomes depend upon productive capabilities, bargaining power, state capacity, domestic ownership, labour institutions, and the terms under which economies enter global markets.

Global value chains fragment production across borders and firms. Lead corporations may control intellectual property, design, standards, branding, and access to consumers while suppliers compete over production contracts. This structure can create employment and technological learning, particularly when states support domestic firms, training, infrastructure, and local linkages. It can also trap regions in low-value activities where wages remain weak, and firms are vulnerable to relocation. The capacity to upgrade within a value chain is therefore an institutional and political achievement rather than an automatic consequence of participation.

The fragmentation of production also fragments responsibility. Workers producing goods for the same brand may be employed through several layers of suppliers and contractors. Labour law remains nationally organized while corporate control extends across borders. This allows firms to benefit from global coordination while limiting direct responsibility for wages, safety, and employment continuity. Economic shocks can travel quickly through these chains. A disruption in finance, transport, demand, energy, or geopolitics can close workplaces far from its origin.

Capital mobility affects state capacity by increasing the ability of firms and wealthy individuals to move investment, profits, or taxable income. Governments may compete through tax concessions, deregulation, infrastructure subsidies, and wage restraint. Yet mobile capital is not equally powerful everywhere. Large markets, skilled workforces, strategic resources, and capable states retain bargaining power. Globalization therefore creates constraints, but domestic policy remains consequential. Countries choose different combinations of industrial policy, social protection, capital regulation, and labour standards.

Financialization changes corporate and household behaviour by increasing the influence of financial returns, debt, asset prices, and shareholder-value strategies. Firms may prioritize distributions to shareholders, mergers, or asset restructuring over employment and long-term productive investment. Public services may be evaluated through financial criteria. Households become more dependent on mortgages, pensions, education loans, and consumer credit. Economic security is increasingly connected to volatile asset markets.

Regional inequality is intensified when global production and finance concentrate activity in particular cities, ports, technology centres, or resource regions. Successful regions attract investment and skilled workers, while former industrial or rural regions experience job loss and population

decline. National growth can therefore coexist with territorial abandonment. Fiscal transfers, regional investment, transport, education, and place-based industrial policy determine whether restructuring produces common development or a geography of winners and losers.

Global production can support inclusive transition where states capture public revenue, firms develop domestic capabilities, workers share productivity gains, and social protection limits exposure to shocks. It becomes extractive where profits and assets concentrate while labour, environmental, fiscal, and regional costs are socialized.

2.3 Digital Acceleration: Automation, Platforms, and the Reorganization of Social Life

1. From Basic Connectivity to Platformized Social Organization

Digitalization should not be reduced to the percentage of people using the internet. Connectivity is the entry point to a wider transformation of production, employment, administration, communication, finance, education, consumption, and social dependence. In an early phase of digital transition, the central policy question was whether households possessed a device and could connect to a fixed or mobile network. That question remains important, particularly where rural infrastructure is weak or the cost of data is high. It is nevertheless insufficient for understanding societies in which access to work, welfare, credit, markets, education, healthcare, and public debate increasingly passes through digital systems. The relevant transformation is the movement from connectivity to platformized social organization.

Platformization occurs when digital intermediaries become infrastructures through which people gain access to essential activities. Search engines order information. Social-media systems organize visibility and public communica-

tion. E-commerce platforms connect producers and consumers. Financial applications mediate payments, savings, credit, and remittances. Labour platforms allocate tasks and evaluate workers. Educational portals organize enrolment, assessment, and learning. Government systems authenticate identity, determine eligibility, and deliver benefits. These systems do not merely transmit information between otherwise independent users. They classify, rank, authorize, exclude, and record. Their design influences which opportunities become visible, which users are trusted, and which actions are rewarded.

A meaningful analysis must therefore distinguish several layers of digital participation. The first concerns physical access to devices, electricity, mobile networks, fixed broadband, and reliable connectivity. The second concerns quality and affordability. Two people may both be counted as internet users even though one has unlimited high-speed broadband and several devices while the other relies on an unstable prepaid connection shared within a household. The third concerns skills. Effective use requires the ability to search, evaluate information, protect privacy, complete forms, create content, use workplace software, and resolve technical problems. The fourth concerns the purposes and outcomes of use. Entertainment and messaging may be valuable, but they do not provide the same opportunities as productive use for education, employment, entrepreneurship, finance, or political participation.

A further layer concerns ownership and control. Users may participate intensively in digital systems without controlling their data, visibility, or conditions of access. A small business can depend on a marketplace whose ranking system is opaque. A worker can depend on an application that changes prices or suspends accounts unilaterally. A citizen can rely on a digital identity system without possessing an effective route to correct inaccurate records. Digital

inclusion is therefore incomplete when access is accompanied by dependence without voice. Meaningful control requires transparency, data rights, alternatives, appeal mechanisms, and the ability to participate without accepting unlimited surveillance.

The transition can be mapped through several data families. ITU indicators provide measures of internet use, mobile and fixed broadband, network coverage, and affordability. World Bank Findex data can show account ownership, digital payments, mobile money, saving, borrowing, and barriers to financial participation. Enterprise Surveys can identify firms' use of websites, digital payments, technology, and infrastructure constraints. UN E-Government data can describe the availability and scope of online public services. Household surveys and digital-skills assessments are required to reveal differences within countries by income, gender, age, education, disability, and place. No one source captures platform dependence or meaningful control, so the empirical strategy must combine infrastructure, skills, usage, outcomes, and governance indicators.

2. Multiple Digital Divides and Unequal Digital Capability

Research distinguishes first-, second-, and third-level digital divides. The first-level divide concerns unequal access to devices and networks. The second-level divide concerns differences in skills, confidence, autonomy, and patterns of use. The third-level divide concerns unequal outcomes obtained from digital participation. This framework rejects the assumption that connectivity automatically equalizes opportunity. Access is socially structured by income, education, gender, geography, age, disability, language, and household position. When advantaged groups acquire better devices, faster connections, and stronger skills and use them more productively, digital expansion can reproduce existing inequality through new channels.

First-level measurement should go beyond whether a person has ever used the internet. Relevant indicators include device ownership, electricity reliability, network coverage, connection type, speed, latency, data allowance, and whether access is individual or shared. Affordability should be measured relative to household income rather than through nominal prices alone. National coverage averages may conceal rural and peripheral exclusion. Gender gaps in device ownership can persist even in households counted as connected. A household-level connection may be controlled by one member, limiting the privacy and autonomy of others. The unit of measurement therefore matters.

Second-level divides concern what people are able to do once connected. Digital skill is not a single competence. It includes operational skills, information navigation, critical evaluation, content creation, communication, privacy protection, and problem solving. Skills are shaped by education and occupation, but they also develop through repeated access to supportive environments. A worker using digital tools daily gains different capabilities from a user restricted to occasional mobile access. Self-reported skills can be misleading because people interpret competence differently. Where available, performance-based assessments should be compared with self-reports, and analysis should distinguish basic participation from advanced productive capability.

Third-level divides concern the benefits and harms associated with use. Digital finance may lower transaction costs while exposing inexperienced users to fraud, debt, or opaque fees. Online education may widen access while rewarding students with quiet space, devices, and family support. Remote work may provide flexibility for professionals while excluding workers in occupations that require physical presence. E-commerce may expand markets for firms that can manage logistics and digital advertising but increase dependence on dominant marketplaces. Outcomes should

therefore be assessed in employment, earnings, learning, health access, financial security, civic participation, and exposure to risk.

A fourth analytical concern is the divide in data power. Individuals generate behavioural, transactional, and location data, but the economic value and decision-making power associated with these data are concentrated in firms and state organizations. The user may receive a service while the platform acquires information that strengthens its market position and its capacity to shape behaviour. Data ownership is not adequately measured by access statistics. The empirical analysis should examine privacy law, portability, consent, algorithmic transparency, competition, and access to redress. These institutional conditions determine whether digital participation expands agency or deepens asymmetrical dependence.

Comparative research should construct a multidimensional digital-transition profile rather than one digitalization index. Infrastructure, affordability, skills, productive use, financial participation, public-service access, data rights, and market concentration should remain visible as separate dimensions. This approach allows a country to be highly connected but weak in skills, strong in e-government supply but unequal in effective access, or advanced in digital finance while lacking consumer protection. Digitalization is a structural transformation precisely because these dimensions can move at different speeds and reorganize inequality in different ways.

3. Automation as Task Reorganization

Public discussion often assesses automation by the number of jobs that technology may eliminate. A task-based approach offers a more precise framework. Occupations consist of bundles of tasks, some of which can be automated, some complemented by technology, and others reorganized. The introduction of new technology may reduce demand for

particular activities without eliminating an occupation. It may also create new tasks in supervision, maintenance, data analysis, design, cybersecurity, or customer interaction. The central question is therefore how technology changes the composition, value, and control of work rather than how many job titles disappear.

Routine tasks are especially exposed because they can be expressed through stable procedures. Routine cognitive work includes data entry, bookkeeping, and standardized administrative processing. Routine manual work includes repetitive production and handling tasks. Exposure differs across technologies: generative AI also reaches nonroutine analytical and creative tasks, while interpersonal and physical care tasks remain harder to automate fully. Exposure to a technology does not establish that a job will disappear (International Labour Organization [ILO], 2025). The same occupation can contain both exposed and resistant tasks. Automation estimates based only on occupational titles can therefore exaggerate displacement by assuming that every task within an occupation is automatable.

Technological adoption produces displacement effects when machines or software substitute for labour. It can also produce productivity effects that lower costs, expand demand, and create employment elsewhere. New tasks can reinstate labour in activities that did not previously exist. The balance among displacement, productivity, and reinstatement depends on investment, market demand, education, regulation, and ownership. It is not technologically predetermined. Firms may use the same technology to reduce staffing, improve worker capability, intensify monitoring, or create new services. Institutional context shapes which strategy is selected.

The distribution of automation risk is uneven. Workers with higher education may benefit where technology complements analytical and professional skills, but some professional tasks are also increasingly codified. Workers in

routine clerical, production, and administrative occupations often face greater restructuring. Gender patterns depend on occupational segregation. Men may be more exposed in industrial and transport work, while women may be more exposed in clerical and administrative work. Care and interpersonal occupations may be less automatable but remain low paid. Younger workers may adapt more easily to new tools yet enter careers with fewer stable pathways. Older workers may possess valuable experience while facing greater retraining barriers. Regions dependent on a narrow set of automatable industries face concentrated adjustment costs.

ILO and OECD task-based evidence should be used where comparable measures are available. The empirical strategy should separate occupational exposure from actual adoption and from observed employment outcomes. Exposure measures indicate technical possibility, not realized displacement. Adoption depends on cost, organizational capacity, infrastructure, regulation, and social acceptance. Employment outcomes should be assessed through changes in occupational shares, wages, hours, job transitions, and task content. New digital occupations should be identified alongside declining routine work.

Automation becomes inclusive when productivity gains support wage growth, shorter or safer work, training, mobility, and social protection. It becomes extractive when technology is used primarily to reduce labour costs, intensify monitoring, and transfer adjustment risk to workers. Technical exposure estimates should not be interpreted as forecasts of job losses (ILO, 2025). The key distinction is among technical exposure, organizational adoption, task restructuring, and distributive outcomes.

4. Platformization of Work, Markets, Finance, Education, and Communication

Platforms are a distinctive form of governance because they combine intermediation with rule-setting. They allow many users to interact while retaining authority over the architecture of interaction. A platform determines who can participate, what information is visible, how participants are ranked, which transactions are permitted, what data are collected, and how disputes are handled. It can externalize responsibility to users while preserving control over the most valuable functions. Platformization therefore concentrates rule-making power in intermediaries rather than merely enabling exchange or communication (Vallas & Schor, 2020).

In labour markets, platforms allocate tasks, set or influence prices, collect payments, evaluate performance, and control access through ratings or automated decisions. Workers may choose schedules, yet the platform controls the conditions under which that choice has economic value. Depending on the applicable law and the validity of the classification, independent-contractor status can reduce or remove protections concerning minimum wages, dismissal, working time, insurance, and collective bargaining. Algorithmic management translates supervision into data collection, rankings, incentives, and automated sanctions. Workers may not know why demand changes, why their visibility falls, or why an account is suspended. This informational asymmetry weakens bargaining power even when workers retain tactical forms of resistance such as multi-platforming.

In commerce, platforms reduce search and transaction costs but can make firms dependent on private infrastructure. Sellers may rely on a marketplace for customer access, logistics, payments, and advertising. Changes in fees, rankings, or data access can alter their viability. Network effects encourage concentration because users prefer platforms with more participants. Market power is therefore produced

not only through ownership of physical assets but through control of standards, interfaces, data, and access. The commercialization of services originally presented as peer-to-peer exchange shows how platforms can evolve from facilitators into dominant market organizers.

Digital finance extends platformization into payments, credit, savings, and remittances. Mobile money and digital accounts can reach people excluded from conventional banks. At the same time, alternative data and automated credit scoring can expand surveillance and create new forms of exclusion. Users may be offered instant credit without transparent information about pricing or data use. Financial inclusion must therefore be judged through effective capability, consumer protection, cost, security, and control rather than account ownership alone.

Education and media are also reorganized by platforms. Educational systems increasingly depend on learning-management systems, assessment portals, communication tools, and commercial content providers. These systems can widen access and reduce administrative burden, but they can also create vendor dependence and convert student activity into data. Media platforms rank news, entertainment, and political speech through engagement-oriented systems. Visibility is no longer governed only by editors or public institutions but by proprietary algorithms whose objectives may prioritize attention and advertising. Platform power thus affects public culture as well as markets.

The concept of platform capitalism captures the role of data as an input into accumulation. User interactions produce information that can improve prediction, advertising, automation, and market control. Surveillance-capitalism arguments emphasize that behavioural data are used not merely to describe users but to influence them. However, platform power should not be treated as absolute. Workers, users, regulators, unions, and communities contest rules and develop alternatives. The institutional question is whether

those affected possess enforceable rights, collective voice, transparency, and realistic options outside dominant platforms.

5. The Digital State: Capability Expansion and Administrative Exclusion

Digital government can expand state capacity and individual capability. Digital identity may allow citizens to authenticate themselves across agencies. Electronic cash transfers can reduce travel, delay, and leakage. Health-information systems can coordinate records and surveillance. Education portals can support enrolment and remote learning. Online tax, licensing, and welfare systems can reduce administrative costs and provide access beyond office hours. These gains are real and should not be dismissed as mere technological ideology.

Formal availability, however, is not equivalent to effective accessibility. A service may exist online while remaining unusable for citizens with weak connectivity, limited literacy, disability, language barriers, incomplete documentation, or low trust. Digital systems often require devices, passwords, identity records, bank accounts, and the ability to navigate complex instructions. Failure at any step can prevent access. When physical offices close after digitalization, people who cannot use the online route lose rather than gain capability.

Digital identity illustrates the double character of the digital state. Reliable identification can help people receive benefits, open accounts, access healthcare, and establish legal presence. Yet errors or exclusions can become more consequential when one identity system is connected to many services. A mismatch in name, age, biometric record, or residency status can propagate across agencies. Citizens need accessible procedures to inspect and correct records and to appeal decisions based on them. Without these protections, administrative efficiency for the state can coexist with severe insecurity for the individual.

Cash transfers and digital finance can deliver support rapidly, particularly during emergencies. Effective inclusion depends on whether recipients control the account, can withdraw funds affordably, and understand fees and security risks. Women may be formally registered but lack control over household devices. Rural recipients may travel long distances to agents. People without documentation may remain excluded from both identity and payment systems. Measurement should therefore distinguish registration, successful receipt, practical use, and control over the benefit.

Digital health and education systems face similar issues. Electronic records and telehealth can improve continuity of care, but disability access, privacy, language, and connectivity determine who benefits. Online learning can preserve instructional contact, yet learning outcomes depend on devices, quiet space, teacher support, and digital skills. Digital public services can reproduce social inequality because institutions shift work onto users while assuming resources that are unevenly distributed.

The state also becomes dependent on private vendors for cloud systems, software, cybersecurity, identity tools, and data analysis. Public authorities may gain technical capacity while losing control over infrastructure and knowledge. Contracts can make systems difficult to audit or replace. Public platformization therefore raises questions about data ownership, commercial access, and the public mission of services. Faulkner-Gurstein and Wyatt's (2023) discussion of health platformization shows that data-oriented innovation can sit uneasily with universal public purposes.

An inclusive digital state maintains assisted and non-digital channels, applies accessibility standards, minimizes unnecessary data collection, and provides human review. It treats digital systems as one route to rights rather than making rights conditional on technological competence. Effective accessibility must be measured through completion rates, error correction, take-up, user cost, and distribution across

social groups, not through the number of services placed online.

2.4 Ecological and Geopolitical Risk: Shocks, Displacement, and Compounded Transition

1. From Hazard to Socially Produced Risk

Societies increasingly confront shocks that overlap across ecological, economic, demographic, health, and geopolitical domains. Heatwaves occur alongside energy insecurity. Drought combines with food-price inflation, conflict, and migration. Floods damage housing and infrastructure in regions already experiencing debt, weak services, or political distrust. Pandemics disrupt employment, care, schooling, and public administration simultaneously. These events should not be treated as isolated external interruptions to otherwise stable societies. Their consequences are produced through the interaction between physical hazards and the institutional organization of exposure, vulnerability, and adaptive capacity.

In the broad sense used here, a hazard is a potentially damaging event or process. Heat, flood, drought, infectious disease, war, commodity-price volatility, and energy disruption are hazards because they can threaten life, livelihoods, infrastructure, and social order. Exposure refers to the presence of people, assets, services, and economic activities in places or systems that may be affected. Coastal settlement increases exposure to storm surge. Dependence on rain-fed agriculture increases exposure to drought. Heavy reliance on imported fuel increases exposure to energy-price shocks. Concentrated global supply chains increase exposure to distant interruptions. Exposure does not determine loss by itself because similarly exposed populations can experience very different outcomes.

Vulnerability concerns the susceptibility of people and institutions to harm. It is shaped by housing quality, income, health, occupation, age, disability, gender, migration status, infrastructure, legal protection, and political power. A heat-wave is more dangerous where housing is poorly ventilated, electricity is unreliable, outdoor work is common, and healthcare access is limited. Flooding causes greater displacement where settlements are informal and residents lack secure tenure or insurance. A food-price shock is more severe where households spend a high share of income on basic goods and social protection is weak. Vulnerability therefore converts exposure into unequal loss.

Adaptive capacity refers to the ability of households, communities, organizations, and states to anticipate hazards, reduce exposure, absorb loss, coordinate response, and alter institutions after the event. Early-warning systems, universal healthcare, public transport, social insurance, emergency finance, local government, trusted communication, and accountable administration increase adaptive capacity. Social networks and mutual assistance also matter, particularly where formal institutions are incomplete. Yet community resilience should not be romanticized. Informal support can help people survive, but it cannot substitute indefinitely for public infrastructure, fiscal capacity, and enforceable rights.

The distinction among hazard, exposure, vulnerability and adaptive capacity explains why physical severity alone cannot predict social consequences. Two countries may face storms of comparable intensity but experience different mortality, displacement, and recovery because building standards, evacuation systems, health services, and public trust differ. Poverty and inequality can increase disaster risk by limiting the capacity to prepare and respond. Evidence from Vietnam links provincial disaster fatalities to poverty, inequality, and infant mortality (Rubin, 2014). Loebach's

(2019) research following Hurricane Mitch found that agricultural wage earners experienced delayed recovery while business owners sometimes improved their position. Disaster loss therefore follows existing class and livelihood structures rather than falling evenly across populations.

Risk is consequently relational. It is not located solely in the hazard or solely in vulnerable people. It is generated by the relationship between environmental and geopolitical pressure and the institutions governing housing, health, employment, food, energy, mobility, and public authority. Beck's (1992) risk-society thesis adds that many contemporary hazards are manufactured or intensified through modernization itself. Fossil-fuel dependence, global finance, industrial agriculture, urban concentration, and interconnected infrastructures expand productive capacity while creating new systemic vulnerabilities. Modern societies increasingly manage risks produced by the same systems on which they depend.

2. Unequal Exposure, Mortality, and Recovery

EM-DAT, ND-GAIN, WHO, FAOSTAT, World Bank commodity data, and climate indicators provide complementary evidence on the unequal geography of shocks. EM-DAT records major disaster events, mortality, injuries, affected populations, and economic losses. It is useful for long-run comparison but undercounts small and recurrent events that may cumulatively impose severe costs. The ND-GAIN Country Index measures vulnerability across food, water, health, ecosystems, human habitat, and infrastructure, and assesses readiness through economic, governance, and social components (Notre Dame Global Adaptation Initiative, 2024). WHO data reveal differences in health-system capacity, mortality, disease burden, and access to essential services. FAOSTAT supports analysis of food production, yields, import dependence, and agricultural exposure. World Bank commodity series can identify food and energy price shocks,

while climate indicators measure heat, rainfall anomalies, drought, sea-level exposure, and other environmental pressures.

These sources should not be collapsed into a single ranking. Hazard frequency, vulnerability, health capacity, economic exposure, and institutional readiness are different dimensions. A country may record high monetary losses because it possesses expensive infrastructure yet maintain low mortality through strong buildings, warnings, and emergency systems. Another may record lower monetary losses but experience greater death and displacement because households possess fewer assets and institutions have less capacity. Losses relative to income, mortality, displacement, and recovery time must therefore be analysed separately.

The contrast between wealthier and poorer societies illustrates this point. Wealthier countries may face substantial exposure yet possess the fiscal, health, insurance, and administrative capacity for faster recovery. Poorer countries often record lower absolute financial losses but sustain larger losses relative to income and more severe human consequences. The literature reports higher disaster mortality in poorer societies and associates human development, effective governance, and accountability with lower loss of life.

Cyclone Nargis in Myanmar demonstrates how political institutions can intensify physical disaster. The military government initially restricted international aid access, delaying relief and deepening the humanitarian emergency (U.S. Government Accountability Office, 2011). The case shows that state sovereignty can protect populations when it coordinates aid, but it can also increase vulnerability when rulers prioritize political control over access to assistance. By contrast, institutional learning through warnings, evacuation, and coordination can save lives even where hazards recur. Repetition does not automatically produce adaptation. Institutions must convert experience into revised rules, budgets, infrastructure, and public practice.

Using 2020 Carbon Disclosure Project responses from 421 cities and an ND-GAIN-inspired framework, Yao et al. (2024) found uneven combinations of vulnerability and readiness. In their sample, European cities tended to display higher readiness and lower vulnerability, while African cities generally showed the reverse. This does not mean that one region is naturally resilient and another naturally vulnerable. Fiscal resources, infrastructure, health systems, colonial histories, conflict, debt, urban planning, and international inequality shape these patterns. Vulnerability is historically produced and can be changed through institutions.

Recovery also varies by class and livelihood. Households with savings, insurance, property documents, secure employment, and political connections can rebuild or relocate more quickly. Informal workers lose income immediately when transport, markets, or workplaces close. Tenants may receive less reconstruction support than owners. Women may absorb expanded care responsibilities. Migrants and undocumented residents may avoid official shelters or assistance because of distrust. People with disabilities face barriers in evacuation and emergency communication. Recovery indicators should therefore be disaggregated by income, gender, age, disability, occupation, migration status, and place.

A rigorous comparative strategy should match hazard events with pre-event measures of institutional capacity and vulnerability, then follow mortality, displacement, output, employment, food prices, and public spending over time. Countries facing similar hazards can be compared to assess whether health coverage, social protection, governance, infrastructure, and trust are associated with different trajectories. Event severity should be treated as a conditioning factor rather than the sole cause of social loss.

3. Displacement as Outcome and Mechanism

Displacement is an outcome of conflict, persecution, disaster, climate stress, housing destruction, and economic collapse. It is also a mechanism through which transition spreads across places and institutions. When people move, they do not simply leave one population and enter another. Their movement reorganizes labour markets, cities, schools, welfare systems, family networks, housing demand, political boundaries, and relations between citizens and states. UNHCR, internal-displacement datasets, migration statistics, and household surveys are therefore essential for understanding how shocks become durable institutional transformations.

Conflict displacement is often abrupt and coercive. People flee because ordinary security, livelihood, and legal protection have broken down. Climate-related movement may be sudden after floods or storms, gradual through drought and land degradation, or mediated by employment and food prices. Economic crisis can also drive movement when inflation, unemployment, debt, and public-service collapse make households unable to reproduce daily life. These pathways overlap. Drought may reduce agricultural income, food prices may rise, armed groups may exploit local grievances, and households may then move for a combination of ecological, economic, and security reasons.

Origin areas experience more than population loss. The departure of working-age adults can weaken production, tax revenue, services, and care networks. Remittances may support households but also deepen dependence on external labour markets. Selective skilled migration can reduce professional capacity, while those unable to move may include older people, people with disabilities, and households lacking resources.

Transit areas carry institutional responsibilities that are often underestimated. Temporary settlements can become

prolonged, creating demand for water, sanitation, health-care, security, and education. Local governments may receive limited fiscal support even when population increases sharply. Transit can also become a politically imposed status where people are prevented from moving onward but denied secure membership. This creates a population that is present economically and socially but excluded legally and politically.

Destination societies receive workers, students, caregivers, consumers, and potential future citizens. Displaced people can help fill labour shortages and revitalize declining regions, but rapid arrival increases housing, school, health, and administrative demand. The effect depends on whether institutions expand capacity or treat newcomers as temporary burdens. Exclusion from formal work pushes displaced people into informal employment and weakens tax contributions. Delayed recognition of qualifications wastes skills. Residential concentration can produce supportive communities but also segregation where affordable housing is limited.

Cities are central to these processes. Displaced people frequently settle in urban areas because employment, transport, aid organizations, and social networks are concentrated there. This can intensify informal settlement, rental inflation, overcrowding, and pressure on infrastructure. Yet urban settlement can also support integration more effectively than isolated camps if residents gain legal status, work, education, and mobility. The institutional question is whether cities receive resources and authority proportionate to their demographic role.

Displacement also changes political boundaries. Citizenship, residency, asylum, property rights, voting, and welfare eligibility determine who can claim protection. States may redefine national membership in response to migration, while border enforcement can shift risk into transit routes

and informal economies. Family networks become transnational as care, income, and decision-making cross borders. Children may grow up with legal status different from that of their parents. Displacement therefore reorganizes the meaning of belonging as well as the distribution of population.

Climate adaptation can reduce movement pressures where it protects livelihoods, while conflict and weak adaptation can reinforce one another. Buhaug and von Uexkull (2021) describe a vicious circle in which violence, vulnerability, and climate stress deepen together. Displacement should thus be analysed neither as a purely humanitarian aftermath nor as an external migration problem. It is one of the principal mechanisms through which compound shocks reshape societies.

4. COVID-19 as a Compound Institutional Shock

The COVID-19 pandemic was not only a health emergency. It was a compound shock that operated through labour markets, households, schools, digital systems, transport, care institutions, public finance, and political trust. The pandemic did not create employment precarity, care deficits, digital inequality, housing overcrowding, or health-system weakness. It exposed and accelerated institutional mismatches that already existed. Its unequal effects therefore provide a clear example of how a common hazard becomes socially differentiated through vulnerability and adaptive capacity.

Health risk varied with occupation and housing. Workers able to work remotely reduced exposure while retaining income. Health workers, care workers, transport workers, food workers, cleaners, delivery workers, and others providing essential services faced greater contact risk. Informal and temporary workers often lacked paid leave or income protection, making isolation economically costly. Overcrowded housing increased transmission and made separa-

tion difficult. The distribution of infection risk therefore followed the social organization of work and residence.

Care systems became another point of pressure. School closures transferred educational supervision and childcare into households. Health restrictions limited formal and informal eldercare. Women often absorbed a disproportionate share of unpaid work, particularly where employment and welfare institutions assumed that households could privately manage care. Long-term-care facilities faced severe risks where staffing, infection control, and health coordination were weak. The pandemic thus revealed that care is not a private supplement to the economy but infrastructure necessary for social reproduction (Daly, 2021).

Digital inequality became institutionally visible because education, work, healthcare, commerce, and public services moved online. Households with devices, stable broadband, digital skills, and suitable space could maintain more activities. Others relied on shared phones, expensive data, or no connection. Students' formal enrolment did not guarantee participation in online learning. Citizens' nominal access to digital services did not guarantee their ability to complete applications or resolve errors. Digitalization produced genuine continuity, but it also shifted responsibility onto users and widened existing inequalities.

Health-system capacity affected both mortality and broader social disruption. Systems with adequate staffing, primary care, public-health infrastructure, data coordination, and universal access were better positioned to manage demand. Weak systems diverted resources from routine care and left households to absorb treatment costs. Fiscal space shaped the ability to finance emergency healthcare, wage support, business assistance, food programmes, and vaccination. Countries entered the pandemic with different debt burdens, administrative reach, and welfare coverage, producing different response possibilities.

Trust influenced compliance and communication. Public-health measures required citizens to accept restrictions, disclose information, seek testing, and later participate in vaccination. Where authorities communicated transparently and institutions were regarded as fair, compliance could be supported by legitimacy. Where governments concealed information, changed rules arbitrarily, or distributed burdens unequally, distrust intensified. Trust was not merely an attitude. It affected the practical capacity of institutions to coordinate behaviour under uncertainty.

The pandemic illustrates the interaction of vulnerability, governance, trust, and compound risk. A biological hazard became an employment, care, education, digital, fiscal, and legitimacy shock because modern institutions are interdependent. Policies directed only at infection control could not address income loss, school disruption, care burdens, or digital exclusion. The pandemic demonstrated why crisis analysis must move beyond isolated sectors.

5. Compounded Transition and Nonlinear Effects

The concept of compounded transition describes situations in which demographic, economic, digital, ecological, health, and geopolitical pressures occur together and alter one another's effects. These pressures are not simply added. Their combined effects can be nonlinear, amplifying, dampening, or qualitatively changing the effects expected from considering each pressure separately. A drought in a well-protected agricultural system may reduce output temporarily. The same drought in a conflict-affected, indebted, import-dependent society can trigger food inflation, displacement, protest, and political instability.

Food systems illustrate these interactions. Climate stress can reduce harvests, while war can disrupt production, transport, and trade. Energy-price increases raise the cost of fertilizer, irrigation, storage, and transport. Currency depreciation increases the domestic price of imports. Households

facing unemployment or declining wages then reduce food quality or quantity. FAOSTAT, commodity-price data, climate indicators, conflict data, and household surveys must therefore be analysed together. Food insecurity is not produced by agricultural output alone.

Energy transition creates similar trade-offs. Rapid decarbonization is necessary to reduce long-term climate risk, but poorly designed measures can increase short-term costs for low-income households and regions dependent on fossil-fuel industries. Delayed transition protects existing industries temporarily while increasing future ecological and fiscal costs. Geopolitical conflict can disrupt fuel supplies and accelerate investment in alternatives, yet also encourage short-term return to more polluting sources. Policy must manage affordability, employment, infrastructure, and emissions simultaneously.

Demographic and ecological pressures interact through age and place. Older people are more vulnerable to heat, disease, and evacuation difficulties. Young populations in rapidly urbanizing regions may face housing shortages, unemployment, and climate exposure at the same time. Rural areas may lose working-age residents through migration while becoming more exposed to drought and service withdrawal. Coastal cities concentrate economic opportunity and population while facing sea-level and storm risk. Demographic structure is therefore part of vulnerability rather than a separate policy field.

Digital systems can strengthen response through warnings, cash transfers, remote services, and information sharing. They can also generate new dependencies. Electricity or communications failure can interrupt banking, welfare, health, and emergency coordination simultaneously. Misinformation can weaken public trust during health or security crises. Automated eligibility systems may exclude displaced people whose records are incomplete.

Digital resilience therefore requires redundancy, public infrastructure, cybersecurity, and non-digital alternatives.

Cumulative disadvantage is concentrated among groups already facing weak protection. Low-income renters in hazard-prone settlements may combine insecure work, poor health access, high food costs, and limited political voice. Migrant workers may face occupational exposure while being excluded from welfare. Women may absorb expanded care burdens during school, health, or transport disruptions. People with disabilities may encounter inaccessible warnings and shelters. Indigenous and marginalized communities may face land loss alongside political exclusion. Former industrial and rural regions may combine ageing, job decline, weak services, and ecological exposure.

Compound pressures also create policy trade-offs. Fiscal resources used for emergency energy subsidies may reduce funds for long-term climate adaptation. Housing displaced populations rapidly may increase settlement in risky locations. Food-export restrictions may protect domestic consumers while worsening shortages elsewhere. Strict border controls may shift migration into more dangerous routes. Single-sector optimization can therefore displace risk rather than reduce it.

Compounded transition extends the book's wider argument about institutional desynchronization. Institutions remain divided into ministries, professions, budgets, and legal categories, while shocks cross these boundaries. The social system experiences climate, food, health, employment, and migration as an interconnected problem, but governance often responds through separate sectors. Crisis intensifies when institutional organization is less integrated than the pressures it must manage.

03

CHAPTER THREE

The Institutional Lag

Family, Education, Work, Welfare, and State Capacity

3.1 Family Transformation and the Care Deficit

1. Diversifying Families and Households

The family remains one of the central institutions through which societies organize reproduction, care, belonging, inheritance, and everyday security. It is also undergoing substantial change. Marriage is occurring later in many societies, fertility has declined across a wide range of regions, divorce has become more common in some contexts, and household forms have diversified. Cohabitation, single-parent households, intergenerational co-residence, living alone, and transnational family arrangements now coexist with married-couple households and extended-family systems. These developments should not be interpreted through a single narrative of family decline. They reflect different combinations of demographic transition, women's education and employment, migration, housing conditions, welfare institutions, cultural change, and legal reform.

UN DESA, DHS, MICS, IPUMS, and the OECD Family Database offer complementary ways of documenting this diversity. UN DESA can support comparison of marriage timing, fertility, household size, living arrangements, and population ageing. DHS and MICS provide household and individual data that are particularly valuable in low- and middle-income settings. IPUMS harmonizes census and survey data across countries and time, allowing comparison of co-residence, household structure, marital status, and generational composition. The OECD Family Database provides more detailed indicators for many higher-income societies on marriage, divorce, fertility, cohabitation, single parenthood, and family policy. These sources should be combined cautiously because their definitions, coverage, reference populations, and observation periods differ.

Marriage remains important, but its social meaning is changing. In some societies it continues to organize prop-

erty, citizenship, sexuality, childbearing, and intergenerational obligations. In others, cohabitation and nonmarital childbearing have become more socially and legally recognized. Delayed marriage can reflect longer education, women's autonomy, and expanded life choices, but it can also reflect insecure employment and unaffordable housing. Divorce may indicate greater individual freedom and legal equality, yet it can also expose adults and children to income loss where social protection is weak. The same demographic pattern can therefore have different meanings depending on institutional context.

Household size is also changing unevenly. Smaller households may reflect lower fertility, ageing, migration, urbanization, and the ability to live independently. Living alone may express autonomy among younger adults or older people, but it can also increase loneliness, housing costs, and care needs. Intergenerational co-residence may represent cultural preference and mutual support, but it may also respond to weak pensions, unemployment, expensive housing, or insufficient care services. Single-parent households may emerge through divorce, separation, widowhood, migration, or nonmarital childbearing. Their economic security depends heavily on employment, child support, housing, childcare, and public transfers.

Comparative analysis therefore requires a non-normative approach to family form. No single household arrangement should be treated as universally normal. A married nuclear household is not inherently more stable, caring, or equitable than an extended, single-parent, cohabiting, or transnational household. The appropriate question is how different forms distribute resources, care, authority, and vulnerability. The erosion of the male-breadwinner model has not necessarily eliminated gendered care obligations. Women's entry into paid employment often produced a double working day rather than an equal redistribution of domestic labour.

2. The Transformation of Unpaid Care and the Care Deficit

Care refers to the activities and relationships through which the physical, emotional, and developmental needs of children, disabled people, ill people, and older adults are met. It includes feeding, cleaning, supervision, emotional support, transportation, health coordination, and the management of daily routines. Daly and Lewis (2000) define care not only as a group of activities but as a relationship embedded in economic, social, and normative frameworks. This is important because care is never simply a private act. Its organization depends on employment law, welfare systems, public services, migration policy, gender norms, and access to market provision.

The demand for care is increasing and changing. Longer life expectancy can increase the duration of support needed, depending on whether added years are spent in good health or with chronic illness, disability, or frailty. Low fertility reduces the number of adult children potentially available to care for older relatives. Migration separates family members across regions and borders. Where care is not redistributed, increased paid employment can reduce the time available for unpaid care, even as gender norms continue to assign women primary responsibility. Smaller households and living alone further weaken the assumption that care can always be supplied by co-resident relatives.

This section defines the care deficit as the gap between socially necessary care and the institutional resources available to provide it. The gap can be expressed in time, money, services, trained workers, and organizational capacity. It appears when childcare is unavailable or unaffordable, when eldercare depends on exhausted relatives, when disabled people lack personal assistance, or when health systems discharge patients into households without sufficient support. The care deficit is not an absence of affection. Families may care deeply while lacking time, income, training, suitable housing, or access to services.

The deficit is frequently concealed because households continue to function through unpaid labour. Parents reduce paid work, grandparents provide childcare, daughters coordinate eldercare, and relatives absorb emotional and administrative burdens. This private compensation makes institutional failure less visible. Employment and output indicators may improve while ignoring the unpaid work required to sustain workers and dependants. Welfare retrenchment may appear fiscally successful because costs have been transferred from public budgets to household time and income.

Care must also be distinguished from exceptional dependency. Everyone receives care across the life course, and economically independent adults remain reliant on domestic, emotional, and relational support. Care is part of social reproduction rather than a marginal service for a small dependent group. Without childcare, health support, food preparation, household maintenance, and emotional labour, labour markets and public institutions could not reproduce themselves.

Feminist scholarship expanded welfare analysis beyond the state and market to include the family. Razavi's (2007) care diamond adds civil society and community organizations, demonstrating that care responsibilities are always distributed among institutions even when governments describe them as private matters. A care deficit emerges when the responsibilities assigned to households exceed the labour, time, and resources they can provide sustainably.

3. Gendered and Intersectional Consequences of Care

Unpaid care is distributed unequally. Women continue to perform a disproportionate share of childcare, eldercare, domestic work, and emotional coordination across societies. ILO care-work estimates, national time-use surveys, and labour-force statistics can be used to measure this imbalance. Time-use data are especially important because employment

statistics do not show the hours spent preparing food, cleaning, supervising children, accompanying relatives to health-care, or organizing household schedules. Surveys should also capture simultaneous activities because care is frequently combined with paid work and domestic labour.

The employment consequences are substantial. Women may reduce working hours, leave employment, accept jobs close to home, or enter occupations considered compatible with caregiving. Such decisions can protect family well-being in the short term while reducing earnings, opportunities for promotion and training, and pension rights. Employment gaps accumulate across the life course. A temporary withdrawal from work can result in lower future wages, weaker professional networks, and reduced access to contributory social insurance. Women's lower pension income in old age is therefore partly produced through earlier care arrangements.

Care responsibilities also influence fertility decisions. Where employment is demanding, housing is expensive, and childcare is scarce, women and couples may postpone or reduce childbearing. Low fertility can thus reflect a mismatch between expectations of intensive parenting and the absence of institutional support. Policies that encourage births without addressing childcare, employment security, working time, housing, and gender equality are unlikely to resolve this tension.

Health effects include stress, sleep deprivation, physical strain, anxiety, and isolation. Caregivers may postpone their own treatment or experience chronic exhaustion. Emotion work creates an additional burden because women are frequently expected to anticipate needs, manage relationships, and maintain family cohesion. Hochschild and Machung's *The Second Shift* (2012) examines the combination of paid work and unpaid domestic labour; Smoliak et al. (2023) discuss a third shift of emotion work.

Care can also restrict political participation. Time poverty reduces the ability to attend meetings, participate in parties or unions, engage in community organizations, or follow public affairs. Women may possess formal political equality while having less discretionary time for collective action. The political invisibility of care consequently reinforces its economic invisibility because those carrying the largest burdens have fewer opportunities to influence policy.

These consequences vary by class, region, household form, and access to public or market services. Higher-income households can purchase childcare, domestic labour, tutoring, nursing, or residential care. Lower-income households must provide care directly or depend on informal arrangements. Rural families may face long distances to schools, clinics, and care facilities. Single parents experience greater time and income pressure because care cannot easily be shared within the household. Migrant families may lack extended networks or eligibility for public provision. Families supporting disabled members may encounter high financial and administrative costs.

Inequality also exists among women. Outsourcing permits some women to increase paid employment by hiring lower-paid care workers, many of whom are migrants or members of racialized groups. Marketization can therefore transfer care from more advantaged women to less protected women rather than redistribute it between women and men. Care consequently remains shaped by gender, class, and racial inequality and is frequently devalued.

4. Comparative Care Regimes

Care regimes describe how societies distribute responsibility among families, markets, employers, states, and community organizations. No society relies exclusively on one provider. The differences concern which sector carries primary responsibility, who finances care, who performs it, and what

rights users and workers possess. Four ideal types are particularly useful: familialist, market-based, employer-based, and universal public provision.

Familialist systems assign primary responsibility to households. Public support may be limited, means-tested, or organized through cash allowances that assume relatives will provide care. Such systems may protect family autonomy and cultural preference, but they rely heavily on women's unpaid labour. They also reproduce inequality because household capacity varies by income, health, size, and geographic proximity. A large household may provide extensive support, while a single parent, migrant household, or older person living alone faces a more severe deficit.

Market-based systems treat care as a privately purchased service. They may offer flexibility and choice to households with sufficient resources. Yet access depends on income, and service quality can vary. Care workers may be poorly paid because households seek affordable provision and companies compete through labour costs. Marketization can solve the time constraints of affluent households while reproducing class and migration inequalities among workers.

Employer-based arrangements provide parental leave, childcare, flexible working, health benefits, or dependent-care support through employment. They can improve work-family reconciliation and help employers retain trained workers. Their weakness is segmentation. Employees in large firms or professional occupations may receive generous provision, while informal, temporary, part-time, domestic, and platform workers may remain excluded. Employer-based care can deepen labour-market dualization unless universal minimum rights exist.

Universal public provision treats care as a social right. Public childcare, eldercare, disability services, paid leave, and community health provision can reduce household burdens and support women's employment. Universal systems can also reduce class inequality by separating

access from household income and employment status. Their quality depends on funding, staffing, accessibility, local capacity, and the conditions under which care workers are employed. Public provision is not automatically emancipatory if services are inflexible or organized without the participation of recipients and caregivers.

Each regime distributes cost, quality, autonomy, and inequality differently. Familialism shifts cost into unpaid time. Market systems expand choice for those who can pay but stratify access. Employer systems connect care to work but exclude outsiders. Universal provision distributes risk broadly but requires taxation and administrative capacity. Effective systems frequently combine public guarantees with employment rights, diverse services, and recognition of household preferences.

Care policies can also reinforce traditional gender divisions. Long parental leave taken mainly by mothers may protect infant care while reducing women's earnings and career progression. Flexible work may support caregivers but damage promotion where it is used primarily by women. Cash-for-care benefits may recognize unpaid work but encourage withdrawal from employment when services are scarce. Affordable childcare, adequately paid leave, non-transferable leave for fathers, reduced working time, and pension credits for caregivers are more likely to redistribute care. The evidence nevertheless remains context dependent because policy effects are mediated by wages, employment opportunities, service quality, and gender norms.

5. Migration and Transnational Care Chains

Migration redistributes care across households and borders. Hochschild's (2000) concept of global care chains describes the movement of care labour from poorer to wealthier households and societies. Migrant workers provide childcare, eldercare, domestic labour, and health support in destination

countries, often allowing local women to remain in paid employment. Migrants may simultaneously leave children, partners, or older relatives in the care of family members in their countries of origin. Care is not removed. It is reorganized transnationally.

These chains have practical, financial, and emotional dimensions. Migrants send remittances that support food, housing, education, and healthcare. They coordinate family decisions through digital communication and return visits. Yet physical absence changes daily caregiving. Grandparents, siblings, or paid workers may assume responsibility for children and older relatives. Migrants provide paid care for other households while managing obligations to their own families from a distance.

Global care chains are structured by inequality. Destination households benefit from relatively inexpensive labour, while migrant workers may face insecure contracts, long hours, live-in dependence, restricted mobility, and limited social protection. Origin communities lose direct caregivers even as they receive remittance income. The availability of migrant care can also conceal the true scale of unmet need in receiving societies, permitting states to postpone investment in public services. Care deficits can be displaced geographically rather than resolved.

Transnational care demonstrates the relationship between family arrangements and public policy. Immigration rules determine whether workers can change employers, reunite with family members, or qualify for social protection. Labour law determines whether domestic and care workers receive minimum wages, rest periods, and collective rights. Pension and health portability affect migrants across their lives. Care chains therefore cannot be understood through family sociology alone. They are governed by labour markets, migration regimes, citizenship rules, and welfare institutions.

Global care chains connect women in wealthier and poorer societies while often reproducing gendered, classed, and racialized divisions. Migrant care workers may face insecurity and separation from children and relatives left behind. A just care system must consider care recipients, unpaid family caregivers, paid workers, and transnational households together.

3.2 Education and the Fracturing Promise of Mobility

1. Separating Access, Attainment, Learning, Credentials, Skills, and Returns

Educational expansion is among the most visible transformations of modern societies. Primary enrolment has become more widespread, secondary participation has increased, and tertiary education now includes social groups that were previously excluded. Mean years of schooling have risen across much of the world, and educational credentials have become central to employment, citizenship, and social status. Yet the expansion of schooling cannot be treated as proof that students are learning more, acquiring relevant skills, achieving upward mobility, or entering secure employment. Educational access, attainment, learning quality, credentials, skills, and labour-market returns are related but analytically distinct outcomes.

Access refers to the opportunity to enter and remain within an educational institution. Participation and progression can be assessed through enrolment, attendance, entry, completion, and transition rates. UNESCO Institute for Statistics data are particularly useful for comparing participation by level, gender, and age. Attainment refers to the amount of education completed, commonly expressed through the highest qualification achieved or mean years of schooling. Barro-Lee data provide long-run estimates of educational attainment across adult populations. These indicators describe the quantity and distribution of schooling, but

they do not reveal what students learned or whether qualifications have comparable meanings across countries, institutions, or cohorts.

Learning quality concerns the knowledge and capabilities developed through education. PISA assesses how students apply knowledge in reading, mathematics, and science. TIMSS focuses more directly on mathematics and science curricula, while PIRLS assesses reading at the primary level. These assessments make it possible to distinguish years spent in school from demonstrated learning. Harmonized learning databases extend this comparison by linking international and regional assessments to common scales. The literature shows that quality adjustment exposes substantial differences concealed by attainment measures. Countries with similar average years of schooling can produce very different learning outcomes, while additional years in low-quality systems may yield limited capability.

Credentials are formally recognized qualifications used by institutions to classify individuals. They signal that a person has completed a programme, but they do not always measure a stable level of skill. The same degree may represent different curricula, institutional quality, selection processes, and learning conditions. Credentials can therefore function simultaneously as evidence of educational participation, screening devices for employers, and markers of social status. Skills are the capacities individuals can actually use, including literacy, numeracy, problem solving, communication, occupational knowledge, and critical reasoning. Some skills are acquired in school, while others develop through employment, family, community, or independent learning.

Labour-market returns refer to the employment, earnings, occupational status, security, or mobility associated with education. Returns depend on more than the individual's qualification. They are shaped by labour demand, industrial

structure, discrimination, public-sector recruitment, professional regulation, and the supply of other graduates. A degree that provides strong returns in a growing professional economy may yield weak returns where graduate employment is scarce. World Bank labour and development indicators, ILOSTAT, national graduate surveys, and household microdata should therefore be used alongside UIS, Barro-Lee, and assessment data.

The analytical principle is straightforward. Enrolment measures participation, attainment measures completed schooling, assessments measure selected dimensions of learning, credentials certify institutional completion, skills refer to usable capability, and labour-market returns show how education is rewarded. Treating these as equivalent hides the central problem of contemporary education: schooling may continue to expand even when learning, mobility, and security do not improve at the same rate.

2. Educational Expansion and the Reproduction of Advantage

Formal expansion does not necessarily eliminate educational inequality. When access to one level becomes nearly universal, social advantage often shifts toward differences in institutional quality, field of study, school sector, location, language, tutoring, extracurricular activity, and transition into the next educational level. Inequality is therefore reproduced not only through exclusion from education but through unequal forms of inclusion. Students may attend school for similar numbers of years while receiving different teaching, curricula, networks, expectations, and opportunities.

Class inequality begins before formal schooling. Families differ in income, housing stability, books, language use, digital access, time, and familiarity with educational institutions. Bourdieu's (1986) concept of cultural capital explains how schools often value forms of communication, knowledge, confidence, and behaviour that are more easily ac-

quired in privileged families. These attributes are presented as individual merit even though they are socially distributed. Parents with greater education and institutional knowledge are better positioned to select schools, communicate with teachers, arrange tutoring, contest decisions, and guide children through admissions systems. The literature identifies cultural capital as a major mechanism through which educational advantage is transmitted across generations.

School quality magnifies these differences. Schools vary in teacher experience, infrastructure, class size, safety, instructional time, language support, and expectations. Residential segregation links school access to housing and neighbourhood inequality. Private schools may provide smaller classes, examination preparation, and influential networks, while underfunded public schools serve populations with greater social needs. Even within one sector, selective schools and specialized programmes can concentrate advantaged students and resources.

Tracking is another institutional mechanism. Early selection into academic and vocational pathways may help schools tailor instruction, but it can also reproduce inequalities associated with social origin where placement reflects parental influence, teacher expectation, or unequal preparation. Students in lower tracks may receive narrower curricula and fewer routes into higher education. Standardized systems with later selection can reduce some inequalities, although standardization alone cannot overcome differences in family resources or school quality.

Shadow education has become increasingly important. Private tutoring, examination preparation, language courses, internships, and extracurricular programmes allow families to purchase advantages outside formal schooling. As mass education expands, competitive differentiation moves into these supplementary activities. Privileged families preserve advantage through the quality and route of education even when the quantity becomes widely available. Lucas

(2001) describes this process as effectively maintained inequality: once access to a level expands, inequality is re-established through qualitative distinctions.

Gender inequality has changed but not disappeared. Girls and women have achieved major gains in enrolment and attainment in many societies, yet field-of-study segregation, safety concerns, care responsibilities, and labour-market discrimination continue to shape returns. Regional inequality remains pronounced where rural and peripheral schools face teacher shortages, limited transport, and weak digital infrastructure. Language minorities and migrants may enter school systems in which their home language and prior qualifications receive limited recognition. Digital access adds another layer because devices, broadband, learning platforms, and technical support are unequally distributed.

Educational expansion should therefore be assessed through both vertical and horizontal inequality. Vertical inequality concerns how far students progress. Horizontal inequality concerns differences in institutions, programmes, subjects, and credentials at the same nominal level. A system can achieve broad secondary completion while preserving large inequalities in learning, school type, subject choice, and transition into selective universities. The central question is not only who attends, but what education they receive and how that education is converted into later opportunity.

3. Credential Inflation and the Positional Value of Education

Credential inflation occurs when the supply of qualifications expands faster than the number or quality of positions requiring them. Employers raise minimum educational requirements even when the tasks involved have not changed substantially. Jobs previously open to secondary-school graduates may begin to require bachelor's degrees, while occupations once entered with undergraduate qualifications may favour postgraduate credentials. Education becomes increasingly positional: its value depends not only on what a

person knows but on the qualification's rank relative to those held by other applicants.

This process does not imply that additional education is useless. Expanded schooling can improve literacy, health, knowledge, autonomy, and civic capability. The problem arises when individuals must invest more time and money merely to maintain the employment position achieved by earlier cohorts with lower qualifications. The qualification threshold rises while job quality, wages, or security remain unchanged. The extent to which credentials become positional must be assessed against changes in job tasks, graduate supply, and employer requirements; educational expansion alone does not establish credential inflation.

Credential inflation is produced by several mechanisms. Employers may use degrees as inexpensive screening devices when faced with many applicants. Professional groups may raise entry requirements to protect status. Universities may expand programmes because demand for qualifications remains high. Governments may promote higher education as a response to unemployment, transferring responsibility for labour-market adjustment onto individuals. Families may continue investing because refusing further education appears even riskier than accepting uncertain returns.

The result can be overeducation or occupational mismatch. Overeducation occurs when workers possess qualifications above the level normally required for their job. Horizontal mismatch occurs when the field of education does not correspond to occupational tasks. Skills underutilization occurs when employees cannot apply their knowledge or capability. These conditions may reduce earnings, job satisfaction, and long-term career development. They can also displace less-qualified workers from positions they could perform effectively.

Credential inflation can contribute to delayed transitions into independent housing, secure work, and family forma-

tion. Young people remain in education longer, enter employment later, and may cycle through internships, temporary work, examinations, and additional qualifications. Student debt or family dependence may increase. Marriage, independent housing, and parenthood may be postponed when qualifications no longer provide a reliable transition into secure work. The social expectation that education guarantees mobility remains influential even as the connection weakens.

Returns also vary by social origin. Advantaged graduates often combine qualifications with networks, internships, family support, prestigious institutions, and the ability to wait for desirable opportunities. Less advantaged graduates may need immediate income and accept jobs below their qualification level. The same degree can therefore generate different trajectories. Race, gender, migration background, and region further affect how employers interpret credentials and how easily graduates convert education into work.

Credential inflation should not be addressed by reducing educational access. Restricting participation would restore scarcity but reinforce inherited privilege. The appropriate response is to strengthen learning, improve labour demand, create transparent occupational pathways, reduce unnecessary qualification requirements, and provide alternatives to long and costly degree sequences. Short-cycle programmes, apprenticeships, recognized vocational routes, and lifelong learning can widen options where they are connected to real employment and do not become lower-status destinations for disadvantaged students.

4. School-to-Work Transitions and Broken Institutional Pathways

The school-to-work transition is the institutional process through which learning and credentials are converted into employment, income, occupational identity, and adult independence. In a well-aligned system, students understand available pathways, qualifications communicate meaningful

skills, employers participate in training, and young people can move into work without prolonged insecurity. In a poorly aligned system, education and employment operate as separate institutions. Students acquire credentials without information about labour demand, while employers complain of skill shortages but invest little in training.

ILO youth indicators are central to evaluating these transitions. Youth unemployment generally covers young people without employment who are available for and seeking work; its rate uses the youth labour force as the denominator. It excludes many discouraged young people and those unavailable because of care or other responsibilities. The NEET indicator identifies young people who are not in employment, education, or training. It records non-participation in these three activities, although it combines groups with very different situations and does not by itself demonstrate disengagement. A young parent providing unpaid care, a discouraged jobseeker, and a person with a disability may all be classified as NEET. Analysis must therefore disaggregate by gender, age, education, employment status, and reasons for non-participation.

Graduate employment rates reveal whether higher education is connected to labour demand, but employment alone is not sufficient. Job quality, wages, contract duration, occupational match, hours, and social protection matter. A country may report high graduate employment because educated workers accept informal or low-skilled positions. Returns-to-education estimates should therefore be interpreted alongside employment structure and job quality. Ciriello's (2026) structured review of evidence from the Global South finds stronger educational benefits where learning quality is high and labour markets and institutions can absorb skills.

Institutional pathways are stronger where schools, vocational providers, employers, unions, and public employment services coordinate. Apprenticeships can provide recognized routes into occupations when training quality is regulated

and qualifications remain portable. Career guidance can reduce information inequality. Public employment services can connect graduates to work, while unemployment insurance permits job search without immediate destitution. Recognition of prior learning helps migrants and adults avoid repeating education unnecessarily.

Pathways break down when economies create too few productive jobs, when qualifications expand without occupational planning, or when employers externalize training costs. Temporary contracts and unpaid internships may become extended probationary systems. Graduates are told to improve employability through further credentials, soft skills, digital skills, volunteering, and personal branding even where the underlying problem is weak labour demand. Institutional failure is then reinterpreted as an individual deficiency.

Regional variation is also important. Universities may expand outside major cities while graduate employment remains concentrated in metropolitan centres. Young adults may need to migrate or accept mismatch. Women may be highly educated but excluded from employment by transport barriers, safety risks, care responsibilities, or discriminatory norms. Rural youth may leave school early because the perceived return is low. Migrants may hold qualifications that employers do not recognize.

A functioning transition therefore requires alignment across education, labour markets, housing, transport, care, and social protection. Education cannot independently create jobs or overcome regional decline. Its contribution depends on the institutional ecology that graduates enter.

5. Institutional Arrangements for High Learning and Low Inequality

The educational systems most capable of combining strong learning with relative equality do not rely on one policy. They align early-childhood provision, school funding,

teacher quality, curricular standards, student support, delayed selection, and credible post-school pathways. High spending alone is insufficient if resources are distributed unequally or administrative capacity is weak. Similarly, autonomy can promote innovation but increase segregation where advantaged families possess greater information and mobility.

Early-childhood education can reduce inequalities that emerge before school, particularly when access is universal, quality is high, and services support rather than stigmatize disadvantaged families. Equitable school funding matters because equal formal provision may be inadequate where students face unequal needs. Teacher recruitment, preparation, professional support, and retention are central to learning. Disadvantaged schools often require additional staffing and resources rather than identical allocations.

Curricular standardization can limit extreme differences in what students are taught, while common assessment can make inequality visible. Yet assessment systems must avoid narrowing education to tested content. Tracking should be delayed or designed with genuine mobility between routes. Vocational education can support transition where it provides high-quality learning, employer participation, and access to further education. It reinforces inequality when it becomes an early destination for disadvantaged students with limited opportunity to progress.

Institutional design must also regulate private and shadow education. Where private tutoring becomes necessary for success, formal schooling no longer provides equal opportunity. Admissions systems should minimize the influence of unpaid internships, expensive extracurricular activities, and inherited networks. Digital provision must include devices, connectivity, accessible content, and teacher support rather than assuming that online availability creates equality.

The literature suggests that standardized curricula can reduce some social-background inequality, while early

tracking tends to increase it. It also emphasizes that the same amount of schooling does not guarantee equivalent educational quality or social returns. Successful systems therefore combine common entitlements with targeted support and multiple respected pathways.

Learning and equality must be evaluated together. A system with high average scores and extreme social gaps cannot be considered fully successful. Nor can a system with equal but weak outcomes. The relevant indicators include average learning, the distribution of learning, differences by class and place, completion, well-being, and post-school transition. Education policy should aim not only to raise national averages but to reduce the dependence of outcomes on family background.

3.3 Labour-Market Institutions and the Expanding Protection Gap

1. The Standard Employment Relationship and Its Institutional Boundaries

Modern labour law and social insurance were largely constructed around the **standard employment relationship**: stable, continuous, full-time, dependent employment performed for a clearly identifiable employer. Under this model, the employer determines the organization of work, pays a regular wage, contributes to social insurance, and accepts legal responsibilities concerning dismissal, working time, occupational safety, collective bargaining, and benefits. The worker's employment status provides access not only to income but also to unemployment insurance, pensions, health protection, paid leave, maternity benefits, injury compensation, and representation.

The standard employment relationship was never universal. Agricultural workers, domestic workers, casual labourers, migrants, self-employed people, unpaid family workers,

and workers in informal enterprises were often excluded even during the periods in which stable industrial employment was presented as the norm. The model was also gendered. It frequently assumed a male full-time worker supported by a woman performing unpaid care and domestic work. Nevertheless, the standard relationship became the legal and policy reference point against which employment protection and welfare entitlement were organized.

This architecture works most coherently when employment is continuous and the boundaries between employer, worker, and workplace are clear. Contributions can be collected through payroll. Eligibility can be calculated through employment duration and earnings. Unions can organize workers located within identifiable firms or sectors. Responsibility for wages, safety, leave, and termination can be assigned to one employer. When employment becomes fragmented, however, these assumptions no longer hold.

Temporary workers may receive formal employment status but lack continuity, bargaining power, and sufficient contribution histories. They can be covered by labour law in principle while remaining practically vulnerable to nonrenewal. Part-time workers may qualify for protection but receive lower benefits because entitlements depend on earnings or hours. Agency workers may perform labour inside one enterprise while being formally employed by another. This creates uncertainty about responsibility for training, dismissal, safety, and representation.

Informal employment falls further outside the architecture. Informality may involve unregistered firms, unreported employment, unpaid family labour, or work that is legal in substance but not declared to public authorities. Informal workers commonly lack written contracts, social-insurance contributions, enforceable wage rights, and reliable access to dispute resolution. They may be legally entitled to protection under general labour standards, but the absence of re-

gistration and effective enforcement makes those rights difficult to exercise.

Self-employment occupies an ambiguous position. Genuine self-employment can offer autonomy, control, and entrepreneurial opportunity. Dependent self-employment describes work under a non-employment contract in which income or the organization of work depends substantially on one or a few clients. It should be distinguished from bogus self-employment, in which a person who qualifies as an employee under the applicable law is misclassified as independent. Where firms retain substantial control while avoiding employer obligations, workers can carry business risk without corresponding market power.

Subcontracting creates multiple layers between the worker and the organization ultimately benefiting from the labour. Lead firms can retain control over output, standards, and deadlines while transferring employment responsibility to smaller contractors. Migrant workers may be further excluded through temporary visas, recruitment debt, limited language access, or dependence on one employer for legal residency. The formal presence of labour rights does not guarantee that migrants can invoke them without risking dismissal, deportation, or loss of housing.

Platform work extends these problems into digital labour markets. Platforms may allocate tasks, control information, process payments, collect data, and discipline workers through ratings while classifying them as independent contractors. The organization can exercise employer-like power without accepting employer status. Picot (2022) argues that the scope and institutional integration of platform work depend on welfare and labour-market institutions. In some systems it remains a segregated peripheral form, while in others it becomes integrated with broader patterns of precarious work.

The central institutional problem is therefore not the disappearance of employment but the diversification of rela-

tionships through which labour is exchanged. Legal protection remains attached to a model that many workers enter intermittently or never enter at all.

2. Measuring the Protection Gap

The **protection gap** is the difference between the risks workers face and the labour rights, income support, representation, and social insurance they can effectively use. It cannot be measured through legislation alone. A country may formally protect workers while leaving large parts of the labour force outside registered employment, contribution systems, or enforcement. A rigorous assessment must distinguish legal entitlement, effective coverage, contribution capacity, benefit adequacy, enforcement, and awareness.

Formal legal entitlement asks whether a worker category is recognized by law. Relevant questions include whether temporary, part-time, domestic, migrant, self-employed, and platform workers qualify for minimum wages, leave, unemployment protection, pensions, injury insurance, collective bargaining, and dismissal protection. Legal coding is necessary but insufficient because rights can exist without implementation.

Effective coverage measures whether eligible workers are registered, contribute, receive benefits, and can enforce claims. ILOSTAT can provide information on employment status, informality, working poverty, wages, unemployment, and labour-force participation. ASPIRE can help assess the reach and incidence of social insurance, social assistance, and labour-market programmes. OECD data can provide comparative evidence on benefit replacement rates, employment protection, unemployment coverage, and labour-market policy in covered countries. National labour-force and household surveys are needed to disaggregate protection by contract type, gender, age, migration status, occupation, and sector.

ICTWSS data are especially relevant for collective institutions, including union membership, bargaining coverage, bargaining level, coordination, employer organization, and institutionalized social dialogue. LIS household microdata can connect employment form to disposable income, taxes, transfers, poverty, and household composition. This is important because an individual worker's vulnerability may be temporarily moderated by another household member's earnings or public benefits. Household buffering should not, however, be confused with adequate individual protection.

Contribution capacity is a distinct issue. Contributory insurance assumes that workers and employers can make regular payments. Workers with intermittent employment, low wages, seasonal work, or multiple small income sources may be formally eligible but unable to accumulate sufficient contributions. Self-employed workers may face contribution rates designed for stable firms rather than low-income individual earners. Migrants may contribute in several countries without portable entitlements. A protection system can therefore appear inclusive in law while systematically excluding people whose labour-market histories do not match the contribution model.

Benefit adequacy concerns whether protection is sufficient to prevent poverty and maintain basic security. Coverage with very low benefits may have little protective effect. Unemployment insurance should be evaluated through replacement rates, duration, eligibility, waiting periods, and actual take-up. Pension coverage must be distinguished from pension adequacy. Paid leave that compensates only a small share of earnings may be unusable for low-income workers. Minimum-income programmes can cover workers in principle while remaining below the cost of housing, food, care, and transport.

Enforcement determines whether rights shape employer behaviour. Labour inspectorates require staff, authority, data, and access to workplaces. Enforcement is especially

difficult in domestic work, agriculture, subcontracting, and platform labour. Workers may not know the identity of the legally responsible firm. Subcontractors may disappear or declare insolvency. Digital platforms may operate across jurisdictions. The probability of detection and the cost of non-compliance are therefore as important as formal penalties.

Worker awareness is the final dimension. Rights that are unknown or administratively inaccessible have limited effect. Migrants may lack language support. Informal workers may fear that reporting violations will expose their status. Platform workers may not understand how automated decisions are made or where appeals should be directed. Application systems can be too complex for workers moving repeatedly among employment categories.

The protection gap should consequently be represented as a multidimensional dashboard. Indicators should separately measure labour-force composition, legal inclusion, contribution density, actual benefit receipt, adequacy, enforcement resources, claims, and worker knowledge. Thelen (2014) emphasizes that labour-market dualization is politically and institutionally constructed rather than simply produced by technological or economic change. Reforms often protect a core workforce while increasing flexibility at the margins.

3. Collective Power, Bargaining Coverage, and Worker Voice

Labour protection depends not only on individual legal rights but on collective power. Trade unions, employer organizations, collective bargaining, workplace representation, strike capacity, and social dialogue shape wages, working time, employment security, training, and the distribution of productivity gains. They also influence whether labour-market reform protects all workers or preserves security for insiders while exposing outsiders.

Union density measures the proportion of workers who are union members. It provides important information about organizational strength but does not reveal the full reach of

collective bargaining. In some countries, agreements negotiated by unions are extended to nonmembers or entire sectors. Bargaining coverage can therefore remain high even where membership is moderate. In other systems, union membership may be concentrated in particular firms or public services, leaving large groups outside negotiated standards.

For this reason, bargaining coverage may matter more than union density alone for wage distribution. Inclusive sectoral agreements can establish wage floors, working-time rules, training obligations, and benefits across firms. They reduce the incentive for employers to compete by lowering labour standards. Firm-level bargaining may reflect local conditions more precisely, but it can widen inequality between strongly organized and weakly organized workplaces. Decentralization becomes especially risky where small firms, subcontractors, and service-sector workers lack bargaining capacity.

Employer organization is another essential component. Coordinated bargaining requires employers capable of negotiating and enforcing common standards. Where firms withdraw from employer associations or select membership arrangements that avoid binding agreements, coverage declines even if unions remain present. The capacity of employers to coordinate training, wage policy, and industrial adjustment helps explain why similar levels of unionization can produce different outcomes.

Strike activity provides evidence of conflict and mobilization but must be interpreted cautiously. Low strike rates can reflect cooperative labour relations, effective dispute resolution, or weak worker power. High strike rates can indicate organizational strength or institutional failure. Strike data should therefore be combined with bargaining coverage, legal restrictions, employer organization, workplace representation, and survey measures of voice.

Social dialogue includes consultation and negotiation among governments, employers, and workers. It can operate nationally, sectorally, or at workplace level. Effective dialogue allows workers to contribute information about restructuring and can improve compliance with difficult reforms. Workplace councils and representative institutions may reduce insecurity by creating channels through which scheduling, safety, technology, and redundancies are discussed. Behrens and Pekarek (2023) examine how German industrial-relations institutions supported negotiated crisis responses during COVID-19.

Collective institutions have nevertheless contributed to dualization. Unions representing secure core workers may accept temporary contracts, subcontracting, or low-wage service employment to preserve the position of insiders. Coordinated bargaining can therefore be exclusive. The relevant distinction is between **coordination** and **inclusiveness**. A highly coordinated system that excludes temporary, migrant, or low-wage workers may compress wages in the middle while leaving the bottom unprotected.

Institutional erosion affects both material distribution and democratic voice. Declining bargaining coverage can weaken workers' ability to secure a share of productivity gains. It also reduces workers' ability to influence organizational change. Decisions about automation, outsourcing, surveillance, and scheduling become managerial choices rather than negotiated transitions. The workplace is a central site of authority in modern society. When workers lack voice there, formal political citizenship coexists with everyday economic subordination.

The challenge is therefore to extend collective institutions beyond the standard workplace. Sectoral bargaining, extension mechanisms, worker centres, migrant organizations, platform-worker associations, and rights to access digital workforces can broaden representation. Collective rights

must attach to economic dependence and shared working conditions rather than only to conventional employee status.

4. Policy Responses to New Employment Risks

Minimum wages are among the most direct responses to low pay and fragmented bargaining. Statutory wage floors can protect workers outside collective agreements and reduce the ability of firms to compete through extreme wage reduction. Their effectiveness depends on level, coverage, adjustment, enforcement, and treatment of workers paid by task or piece rate. Minimum wages do not replace bargaining because they establish a floor rather than a complete wage structure. They are especially important where collective bargaining coverage is low.

Earned-income support or in-work benefits supplement the earnings of low-paid workers. Such programmes can reduce poverty and support labour-force participation. Their limitation is that public funds may indirectly subsidize employers paying inadequate wages. Eligibility tied to household income can also create complex withdrawal rates and unequal treatment among workers. In-work support is most protective when combined with adequate wage floors, affordable services, and bargaining institutions.

Unemployment insurance protects workers during job loss and allows time for effective job search. Traditional systems often require sufficient contribution histories and involuntary unemployment, excluding new entrants, intermittent workers, and some self-employed people. Adaptation can involve shorter qualification periods, partial benefits for reduced hours, voluntary or mandatory self-employed coverage, and credits during care or training. Benefits should support mobility without forcing workers to accept the first available low-quality job.

Active labour-market policies include training, job-search support, wage subsidies, apprenticeships, and employment

services. Their value depends on labour demand and programme quality. Training alone cannot resolve a shortage of jobs in declining regional economies. Sanctions and compulsory activation may reduce benefit receipt without improving employment. Effective programmes connect workers to recognized qualifications, employers, childcare, transport, and income support.

Job guarantees represent a more direct approach by making publicly funded employment available to people unable to find work. They can establish an employment floor, stabilize income, and support socially useful activities such as care, environmental restoration, and community services. Important design questions concern wage levels, job quality, additionality, local administration, and the risk of creating a separate lower-status labour market. A guarantee should strengthen rather than replace ordinary public employment and collective bargaining.

Portable benefits follow workers across jobs, employers, and employment statuses. Contributions can be attached to hours, earnings, transactions, or periods of work rather than to one employment contract. Portability is especially relevant for workers combining platform work, self-employment, and temporary jobs. A portable system must prevent firms from using portability as an excuse to avoid employer responsibilities. Benefits should travel with workers, but responsibility for financing should remain connected to the organizations benefiting from their labour.

Universal social-protection floors provide minimum income, healthcare, pensions, maternity protection, and essential support independently of employment status. They address the exclusion created by contributory systems and provide a base upon which occupational or contributory benefits can be added. Tax-funded systems may adapt more easily to fragmented employment because entitlement is not

tied exclusively to payroll contributions. The literature identifies decoupling basic protection from employment status as a central strategy for reducing dualization.

Worker-classification reform addresses disguised employment. Legal tests should examine control, economic dependence, pricing authority, access to customers, and the worker's ability to build an independent business. Presumptions of employment can shift the burden of proof toward platforms or firms. Intermediate categories may provide selected rights but risk institutionalizing a second tier unless protections are substantial.

Collective rights for platform workers are essential even where they retain self-employed status. Competition law should not treat collective bargaining by economically dependent workers as illegal price coordination. Platforms should disclose relevant information about pay calculation, ratings, suspension, and automated management. Workers require representation, data access, human review, and the right to organize across digital systems.

No policy operates independently. Minimum wages without enforcement fail. Portable benefits without adequate financing remain symbolic. Classification reform without collective power may produce compliance on paper. Universal floors without contributory supplements may provide only minimal protection. Adaptive systems therefore require coordinated combinations rather than one institutional solution.

5. Flexibility and the Distribution of Risk

Flexibility is not inherently harmful. Workers may value control over schedules, the ability to move between employers, remote work, part-time employment, or independent economic activity. Firms need to respond to demand, technology, and organizational change. Economies also require mobility so that labour and skills can move toward emerging

activities. The problem is not flexibility itself but the unequal distribution of the risks associated with it.

Employer flexibility often means the ability to vary staffing, hours, location, and contractual responsibility. Worker flexibility should mean the ability to change jobs, reduce or increase hours, combine work with care, acquire training, and move without losing income protection. These are not equivalent. Firms may obtain flexibility while workers carry unpredictable earnings, unstable schedules, unpaid training, pension gaps, and the cost of illness or care.

Income risk arises when hours, contracts, or tasks fluctuate. Scheduling risk arises when workers must remain available without guaranteed work. Care risk arises when unpredictable employment conflicts with childcare or eldercare. Training risk is shifted when workers must finance their own adaptation to technology and restructuring. Retirement risk increases when irregular contributions reduce pension entitlements. Housing and debt risks follow because unstable income limits access to secure housing and credit.

Flexibility becomes socially destabilizing when workers cannot plan. Household formation, fertility, education, migration, and care decisions depend on expectations about future income and time. Persistent uncertainty delays these decisions and shifts the burden of adjustment onto families. The labour market may appear flexible at the firm level while becoming rigid at the household level because workers cannot risk changing employment, refusing shifts, or undertaking training.

The varieties-of-capitalism literature initially contrasted coordinated systems based on stable employment and specific skills with liberal systems based on mobile workers and general skills. Later research shows that liberalization has taken different forms and that coordination can coexist with growing inequality where coverage narrows. Some coordinated systems protected core sectors by allowing insecurity to

expand in services and among new entrants. Other systems combined mobility with broad protection more successfully.

The relevant comparison is therefore not between rigid and flexible labour markets. It is between **protected mobility** and **unprotected volatility**. Protected mobility allows workers to move while preserving healthcare, pension accumulation, income support, training rights, and collective representation. Unprotected volatility requires workers to absorb repeated transitions without reliable institutional support.

3.4 Welfare, Health, and the Adaptive Capacity of the State

1. From Welfare Expenditure to Effective Protection

The capacity of welfare states to manage social transition cannot be inferred from public expenditure alone. Social spending measures the financial resources allocated to pensions, healthcare, unemployment protection, family support, disability benefits, housing, social assistance, and related programmes. It is an important indicator of governmental effort, but it does not establish who is legally entitled, who is effectively covered, whether benefits are adequate, how easily services can be accessed, or whether programmes improve social outcomes. Two countries may spend similar shares of national income on welfare while distributing protection in fundamentally different ways.

Welfare analysis must distinguish at least seven dimensions. **Expenditure** records the resources committed to a programme or policy field. **Formal entitlement** identifies the legal conditions under which a person qualifies. **Population coverage** measures the proportion of the relevant population protected in practice. **Benefit adequacy** concerns whether transfers or services are sufficient to address the risk for which they are intended. **Accessibility** examines the

financial, geographic, administrative, linguistic, physical, and digital barriers surrounding provision. **Take-up** measures whether eligible people actually receive the benefit or service. **Outcome** assesses whether the intervention reduces poverty, insecurity, unmet care, ill health, or another specified problem.

These dimensions can move in different directions. Pension expenditure may be high because a society has an older population, while many informal workers remain outside contributory schemes. A targeted programme may have generous payments for recipients but reach only a small proportion of eligible households. Universal health-care legislation may coexist with severe geographic shortages and high out-of-pocket expenditure. A digital welfare system may reduce administrative cost while discouraging take-up among people with weak connectivity or documentation. Aggregate spending is therefore a measure of fiscal effort rather than a complete measure of social protection.

OECD Social Expenditure data can be used to examine public and mandatory private spending by policy field. World Bank ASPIRE indicators help evaluate social-assistance, social-insurance, and labour-market programmes through coverage, benefit incidence, adequacy, and distribution across income groups. ILO social-protection indicators provide evidence on effective coverage across contingencies such as old age, unemployment, maternity, disability, employment injury, and child benefits. National administrative data are required to examine applications, approvals, rejection reasons, processing times, appeals, payment continuity, and local variation. Household surveys can reveal whether formally protected groups actually receive benefits and whether excluded households rely on debt, family transfers, informal work, or reduced consumption.

Measurement must also define the relevant denominator. The coverage of unemployment insurance should not be reported simply as the number of beneficiaries divided by the

total population. The beneficiary count should be related to the number of unemployed workers, workers at risk of unemployment, or contributors, depending on the research question. Pension coverage among current older people differs from contribution coverage among the working-age population. Child-benefit coverage must be related to children or eligible households. Poorly chosen denominators can make narrow programmes appear more inclusive than they are.

Benefit adequacy requires comparison with needs and living costs. A transfer may reach most eligible households but remain too small to prevent poverty. Unemployment protection should be evaluated through its replacement rate, duration, waiting period, and interaction with housing and family costs. Healthcare coverage must be interpreted alongside out-of-pocket expenditure and unmet need. A nominal entitlement that requires unaffordable co-payments provides incomplete protection.

The literature increasingly rejects what it describes as a thin conception of the welfare state based primarily on spending or size. More developed frameworks distinguish need, coverage, effectiveness, sustainability, and coherence. The fundamental question is not how much the state spends, but whether institutions convert public resources into timely and adequate security for populations whose work, households, health needs, and locations are changing.

2. Welfare Architectures and New Social Risks

Welfare systems combine universal, contributory, targeted, and residual arrangements. These are ideal types rather than mutually exclusive national models. Most countries use several mechanisms at once, but the balance among them shapes who receives protection, how risks are pooled, and how effectively systems adapt to changing employment and family structures.

Universal arrangements provide benefits or services on the basis of residence, citizenship, age, or broadly defined social need rather than individual contribution histories. Universal healthcare, child benefits, basic pensions, and public education are common examples. Such arrangements can reach people moving between employment statuses and can reduce stigma because access does not require proof of destitution. Universal provision also creates broad constituencies with an interest in maintaining quality. Its effectiveness, however, depends on taxation, administrative reach, professional capacity, and service availability. A universal legal right without sufficient facilities, staff, or local access may remain largely formal.

Contributory arrangements connect benefits to employment and prior payments. They can provide relatively strong income replacement and create an understandable relationship between contributions and entitlements. They work most effectively where employment is formal, stable, and adequately paid. Their limitations become apparent when informality is extensive, employment is intermittent, or workers move among dependent employment, self-employment, unpaid care, and unemployment. Contribution gaps can exclude those facing the greatest insecurity.

Employment-linked benefits can disadvantage informal workers, temporary employees, low-income self-employed people, platform workers, seasonal workers, migrants with interrupted records, and workers moving across national systems. Women may accumulate weaker pension and unemployment rights because of unpaid care and part-time employment. Young adults entering unstable labour markets may not satisfy minimum contribution periods. Disabled people can be excluded when eligibility is assessed primarily through previous employment rather than support needs. Migrants may contribute without acquiring portable rights or may remain excluded because legal status and employment registration are connected.

Targeted arrangements concentrate resources on people identified as poor, vulnerable, unemployed, disabled, or otherwise in need. Targeting can be fiscally attractive where resources are constrained and may provide substantial assistance to selected groups. Yet it requires accurate information, regular reassessment, administrative capacity, and trusted procedures. Means tests can generate exclusion errors when income is informal, unstable, or difficult to document. They can also create stigma, delays, surveillance, and abrupt benefit withdrawal when household income changes slightly.

Residual welfare treats public provision as a last resort after the market and family have failed. Assistance is usually narrow, conditional, and directed toward those judged unable to support themselves. Residual systems may limit fiscal commitments, but they often leave households to absorb risks through unpaid care, savings, debt, or dependence on relatives. Because recipients form a politically weak minority, programme quality may deteriorate without affecting more advantaged citizens who rely on employment benefits or private services.

Welfare-regime theory historically distinguished liberal systems relying more heavily on targeted provision, conservative systems organized around occupational insurance, and social-democratic systems emphasizing broad universal entitlements. These categories remain useful, but welfare systems have changed internally. Bismarckian systems have added tax-funded and targeted programmes, while systems once associated with universalism have introduced activation, market mechanisms, and private provision. The contemporary question is therefore not which country belongs perfectly to one regime but how different institutional components interact.

Social-investment approaches attempt to prepare individuals for new risks through childcare, education, training, employment services, and preventive health. Their strongest

formulation combines three functions: developing human capability, supporting life-course transitions, and maintaining inclusive income buffers. The danger is that investment-oriented policy can prioritize employability while treating people outside paid work as insufficiently activated. Services that increase labour supply do not replace adequate income protection, disability support, or care rights.

Universal and contributory arrangements can complement one another. A universal floor can provide basic protection, while contributory schemes replace a larger share of previous earnings. Targeted support can address exceptional costs without becoming the principal basis of citizenship. Adaptation is strongest when welfare systems combine broad minimum rights with additional insurance and services rather than forcing people to qualify through one continuous employment biography. The literature similarly describes the gradual restructuring of welfare states as adaptation to new risks rather than complete institutional dismantling.

3. Health-System Resilience and Social Protection

Health-system resilience is the capacity to maintain essential services, respond to sudden increases in need, protect health workers and patients, and learn from emergencies without allowing routine care to collapse. It cannot be measured by hospital beds or health spending alone. Resilience depends on universal health coverage, workforce distribution, primary care, hospital capacity, preventive services, public-health infrastructure, affordability, information systems, supply chains, emergency coordination, and public trust.

Universal health coverage has at least three dimensions: the population covered, the services included, and the proportion of costs covered. A country may insure most residents while excluding important medicines, diagnostics, long-term care, or rehabilitation. Another may provide nominally free services that are unavailable locally. WHO and World

Bank indicators can be used to examine service coverage, financial protection, out-of-pocket expenditure, catastrophic health spending, workforce density, maternal and child health, vaccination, and selected preventive services. National data are needed to assess waiting times, regional distribution, referral systems, emergency readiness, and differences among social groups.

Primary care is central because it provides prevention, early diagnosis, continuity, and coordination. Strong primary-care systems can reduce avoidable hospital admissions and maintain routine treatment during shocks. They are particularly important in ageing societies where chronic conditions require long-term management. Hospital capacity remains necessary for intensive treatment and emergencies, but resilience cannot be created through hospitals alone. A hospital-centred system may respond strongly to acute cases while neglecting prevention, community care, mental health, or rehabilitation.

The health workforce is both a measure and a condition of capacity. National averages of doctors and nurses can conceal severe regional shortages. Migration may help receiving countries fill gaps while weakening health systems in countries of origin. Workforce resilience depends on staffing levels, training, safety, pay, working time, retention, and the ability to reorganize services during emergencies. Repeated reliance on overtime and professional sacrifice may preserve services temporarily but represents institutional exhaustion rather than durable resilience.

Out-of-pocket expenditure connects health systems to wider welfare arrangements. When treatment depends heavily on household payment, illness becomes an income shock as well as a health event. Families may sell assets, borrow, reduce food consumption, or withdraw children from education. Income protection, paid sick leave, disability benefits, housing support, and care services therefore influence health outcomes. Universal healthcare without

income security may still leave workers unable to isolate, attend appointments, or provide care.

Preventive services demonstrate why institutional timing matters. Vaccination, screening, environmental health, occupational safety, nutrition, sanitation, and public communication reduce future demand. Their benefits are less visible than those of emergency treatment and may be politically vulnerable during fiscal restraint. Yet a system that responds only after illness has developed will face higher costs and unequal outcomes.

Trust is a practical component of health capacity. People must believe that authorities provide credible information, protect confidentiality, and distribute care fairly. Distrust can reduce vaccination, testing, treatment adherence, and cooperation with emergency measures. Trust depends not only on communication but on accumulated experience with accessibility, fairness, and professional treatment. Welfare and health institutions therefore generate legitimacy through everyday encounters.

Established health and social-protection systems can facilitate emergency responses. Razavi et al. (2020) examine social-protection responses to COVID-19 and the gaps in coverage and provision that the pandemic exposed. Universal legal entitlement nevertheless must be matched by staff, infrastructure, fiscal resources, and local implementation.

Health resilience should consequently be assessed through a chain of protection: prevention, access, diagnosis, treatment, financial security, follow-up, and learning. Failure at one stage can undermine the others. A resilient system is not simply one that survives an emergency, but one that preserves equitable access and improves its organization after the shock.

4. State Capacity as a Practical Chain

State capacity is often discussed as though it were one national attribute. In practice, it is a chain of connected functions: revenue collection, information, identification, professional administration, local implementation, coordination, accountability, and institutional learning. Failure at any point can prevent formal policy from becoming effective protection.

Revenue collection is the material foundation. Governments require stable and legitimate sources of taxation to finance transfers, health systems, local administration, infrastructure, and emergency response. Fiscal space depends not only on national income but on tax structure, informality, debt, interest costs, capital mobility, and political willingness to collect revenue. A relatively wealthy country can possess weak fiscal capacity when taxation is narrow or poorly enforced. A lower-income country may mobilize resources effectively when administration and political commitment are strong.

Information is the second link. Governments must know where populations live, what risks they face, and which programmes reach them. Civil-registration systems, labour records, health information, surveys, and local knowledge all contribute. Administrative data can improve targeting and coordination, but incomplete records may make vulnerable populations statistically invisible. Data integration should therefore be balanced with privacy, correction rights, and safeguards against exclusion.

Identification allows states to connect individuals to rights and services. Digital identity can facilitate rapid delivery but can also create a single point of failure. People lacking documentation, stable addresses, biometric registration, or consistent personal records may be excluded from several programmes simultaneously. Identification systems should make rights portable and accessible rather than requiring vulnerable people to repeatedly prove eligibility.

Professional administration converts legislation into decisions. Civil servants require training, autonomy, clear rules, manageable caseloads, and ethical standards. Politicized recruitment or arbitrary discretion weakens consistency. Excessively rigid administration can also fail because frontline workers need enough discretion to respond to complex households and changing risks. Professional capacity involves both rule-bound impartiality and informed adaptation.

Local implementation is essential because welfare and health needs are geographically uneven. Municipalities and regional authorities often administer childcare, disability services, housing, primary care, social assistance, and emergency response. National programmes can fail where local governments lack staff or resources. Conversely, excessive local variation can make citizenship dependent on place. Effective systems combine national rights and financing with sufficient local discretion and capacity.

Coordination is required across ministries, levels of government, and service providers. Unemployment may involve employment services, income support, training, housing, childcare, and health services. Ageing affects pensions, healthcare, transport, housing, and care. Ecological shocks affect welfare demand, migration, health, infrastructure, and local finance. Fragmented administration forces citizens to navigate institutions whose rules do not correspond to the integrated nature of their needs.

Accountability makes capacity socially legitimate. Citizens need understandable decisions, appeal procedures, independent review, and protection against corruption or discrimination. Speed without accountability can produce efficient exclusion. A centralized authority may distribute resources rapidly while denying voice, concealing errors, or favouring politically connected groups.

Institutional learning completes the chain. Repeated shocks should generate evaluation, revised procedures, in-

vestment, and organizational memory. Personnel turnover, fragmented records, and political blame can prevent learning. Scalise and Hemerijck (2024) examine how local governance and coordination shape social investment in three European cities.

Strong coercive capacity must be distinguished from strong social capacity. Coercive capacity is the ability to enforce rules, control territory, collect information, and suppress resistance. Social capacity is the ability to deliver services, recognize diverse needs, coordinate assistance, and secure voluntary cooperation. A state may be highly centralized and coercively powerful while remaining incapable of providing inclusive healthcare, social protection, or local support. Centralization can accelerate decisions, but it does not guarantee accurate information, fair distribution, or learning.

5. Constructing a Need–Capacity Mismatch Measure

The book proposes a **need–capacity mismatch measure** to evaluate whether welfare, health, fiscal, and administrative systems are proportionate to the pressures societies face. The objective is not to rank countries according to one universal model of welfare development. It is to compare the level and composition of social need with the institutional capacity available to address it.

The first component is the Need **Pressure Index**. Demographic pressure can include old-age dependency, child dependency, fertility change, disability prevalence, migration, and household composition. Economic pressure can include unemployment, informality, working poverty, wage volatility, inequality, and exposure to external shocks. Ecological and health pressure can include disaster exposure, climate vulnerability, disease burden, displacement, and food or energy insecurity. These indicators should measure both levels and rates of change because rapid increases in need can overwhelm systems that previously appeared adequate.

The second component is a **Welfare Reach Index**. This should distinguish formal entitlement from effective coverage, benefit adequacy, take-up, and accessibility. Relevant indicators include pension coverage, unemployment protection, child and disability benefits, social-assistance reach, income replacement, and programme incidence among lower-income households. OECD, ASPIRE, ILO, and national administrative data can support this component.

The third component is a **Health Access and Resilience Index**. It can combine universal health-coverage measures, workforce density, primary-care access, preventive services, out-of-pocket expenditure, hospital capacity, emergency readiness, and unmet need. Indicators should be disaggregated where possible because high national capacity can coexist with severe rural, regional, gender, or class inequality.

The fourth component is a **Fiscal and Administrative Capacity Index**. Fiscal measures can include tax revenue, debt service, expenditure flexibility, and the stability of public financing. Administrative measures can include government effectiveness, professional bureaucracy, identification coverage, local capacity, coordination, processing times, and accountability. No single governance indicator should substitute for this chain.

The mismatch can be explored as the standardized level of need minus the standardized level of effective capacity, using a fixed reference population and period, with higher scores indicating greater need or greater capacity in the respective component. A positive value indicates relatively high measured need compared with relative capacity; it does not establish an absolute shortfall. Likewise, a negative value does not prove that needs are adequately met. Such conclusions require external benchmarks for service coverage, adequacy, and unmet need. The components should initially be presented separately because the same aggregate

score may conceal strong fiscal capacity alongside weak coverage, universal entitlements alongside staff shortages, or effective services despite modest expenditure.

Matched comparison offers a more informative strategy than simple ranking. Countries can be matched on income per capita, demographic structure, informality, hazard exposure, and region. Their welfare, health, and administrative outcomes can then be compared. A state **outperforms relative to resources** when it achieves broader coverage, lower unmet need, better financial protection, or faster recovery than structurally similar cases. It **underperforms** when comparable resources produce weaker access, greater exclusion, or poorer outcomes.

Residual analysis can formalize this comparison. Expected outcomes can be estimated from structural resources and need pressures. The difference between observed and expected performance identifies relative overperformance or underperformance. These residuals should not be interpreted as pure measures of policy quality because unobserved history, social organization, and data quality remain important. They are diagnostic tools for selecting comparative cases.

Sensitivity analysis should vary indicators, weights, time windows, and missing-data procedures. Results should be tested using spending, coverage, adequacy, and outcomes separately. A discrepancy between strong expenditure measures and weak take-up or outcomes is analytically significant. The purpose of the mismatch measure is precisely to expose such divergence.

04

CHAPTER FOUR

The Crisis of Modernity

*Inequality, Insecurity, Trust, and Fragmented
Belonging*

4.1 Unequal Transition: Class, Generation, Gender, and Place

1. Transition as a Distributional Process

Social transition is often described through national averages: economic growth, educational expansion, population ageing, urbanization, digital access, or institutional reform. These indicators are useful, but they can create the impression that transition is a shared national experience. In practice, structural change distributes gains, losses, opportunities, and insecurity unevenly. The same period can provide rising asset values and occupational mobility to one group while producing insecure employment, housing exclusion, care burdens, or regional decline for another. Transition is therefore not only a movement from one social condition to another. It is a distributional process through which groups experience different directions and speeds of change.

The distinction between income inequality, wealth inequality, poverty, insecurity, mobility, and perceived inequality is central to this analysis. Income inequality concerns the distribution of earnings, transfers, and other flows of resources over a defined period. It can be measured before taxes and transfers or after redistribution. Wealth inequality concerns the distribution of assets and liabilities accumulated over time, including housing, land, financial assets, businesses, pensions, and debt. Poverty identifies individuals or households falling below an absolute or relative threshold. Insecurity concerns exposure to unstable income, employment, housing, health, care, or debt even where current income remains above a poverty line. Mobility refers to movement across income, occupational, educational, or class positions over time or between generations. Perceived inequality concerns how people interpret fairness, opportunity, and social distance.

These concepts cannot be treated as interchangeable. A country may have moderate disposable-income inequality

but extreme wealth concentration. A household may not be poor according to current income yet remain highly insecure because it has no savings, rents its home, and carries substantial debt. Another household may report modest income but possess housing wealth, pension rights, and intergenerational support. A society may experience economic mobility in absolute terms while relative positions become more rigid. Perceptions of inequality may rise because visible differences in wealth and opportunity expand even when conventional income measures change little.

The principal comparative data infrastructures illuminate different aspects of this distribution. WID is especially useful for top income and wealth shares and for linking tax records with national accounts. LIS provides harmonized household microdata that support analysis of disposable income, market income, taxes, transfers, poverty, employment, and household composition. SWIID expands country-year coverage by standardizing available inequality estimates and imputing missing values, but its broader coverage comes with greater dependence on modelling. OECD data offer detailed measures of income distribution, poverty, redistribution, housing costs, employment security, and social policy in covered countries. Survey data such as WVS and regional barometers add perceived mobility, fairness, insecurity, and trust.

Each source has limitations. WID's tax-record basis provides valuable evidence on top incomes but remains uneven where tax systems are incomplete. LIS offers more consistent household definitions but covers fewer country-years. SWIID improves comparability and temporal reach, but robustness checks are necessary because estimates are partly modelled. Researchers should report the database version and propagate imputation uncertainty rather than treating modelled estimates as directly observed values. The empirical strategy should therefore triangulate rather than select one database as definitive.

Housing and debt increasingly shape life chances because they connect current income to long-term security. Home ownership provides shelter, collateral, inheritance, and protection against rent inflation. Mortgage debt can facilitate ownership but also increase exposure to interest rates and employment loss. Renters may spend similar shares of income on housing without accumulating assets. Public pensions, healthcare, and social insurance also function as wealth-equivalents because they reduce the need for private savings. Conventional private-wealth measures may therefore understate the security provided by public institutions. Gross housing values should also be distinguished from net housing equity, which deducts mortgage debt; the distributive effect of falling net equity depends on which households are exposed.

Transition must consequently be analysed through a multidimensional distributional profile. Income shows present command over resources. Wealth shows accumulated protection and power. Poverty identifies deprivation relative to a defined threshold. Insecurity captures exposure to future loss. Mobility concerns movement across positions. Perceptions reveal how people interpret institutional fairness. Their divergence is itself evidence of social transition.

2. Generational Inequality Beyond Conflict Between Age Groups

Generational inequality is frequently framed as a conflict between younger and older people over pensions, housing, taxation, or public spending. This interpretation is too simple. Age groups are internally divided by class, gender, migration status, family wealth, health, and place. Older renters with weak pensions may be less secure than younger professionals receiving family support. Young adults from property-owning families may benefit from inherited housing advantage, while others experience prolonged dependence and debt. The relevant comparison is therefore not

simply young versus old but cohorts at similar life stages under different institutional and economic conditions.

A birth cohort consists of people born during a similar historical period. Cohorts encounter different labour markets, housing systems, educational expectations, welfare arrangements, technologies, and political events. Comparing people at age thirty across several birth cohorts can reveal whether employment stability, housing access, debt, family formation, and expectations have changed. Such comparisons are more informative than comparing today's thirty-year-olds with today's sixty-year-olds because the latter differ both in age and historical experience.

Age, period, and cohort effects must be distinguished. Age effects reflect changes associated with life-course position, such as entry into work, family formation, ageing, or retirement. Period effects arise from events or conditions affecting several age groups at the same time, including recession, pandemic, war, inflation, or major institutional reform. Cohort effects reflect the lasting influence of formative conditions experienced by people born or entering adulthood in a particular period. Ryder's concept of demographic metabolism emphasizes that social change occurs partly through the replacement of cohorts carrying different historical experiences.

Separate linear age, period, and cohort effects are not uniquely identifiable from the data alone because cohort is determined by age and period. Comparative research should therefore avoid claiming that one statistical technique has solved the problem universally. Cohort-centred approaches can instead compare trajectories across age and historical time. Fosse and Winship's (2023) Life Cycle and Social Change model, for example, separates intracohort life-cycle trends, intercohort social change, period fluctuations, and cell-specific interactions. This approach is useful because it examines how cohort careers differ rather than forcing unique estimates for three perfectly dependent dimensions.

Employment provides a clear example. Earlier cohorts in some countries entered labour markets with more stable contracts, stronger bargaining coverage, and clearer occupational pathways. Later cohorts may possess more education but experience temporary work, informal employment, internships, or repeated transitions. This does not mean every younger worker is worse off. Digital and professional sectors may provide new opportunities. Where secure opportunities have narrowed, entry can depend increasingly on education quality, family resources, metropolitan location, and networks.

Housing creates another cohort divide. Comparing cohorts at similar ages can reveal changes in home-ownership rates, rent burdens, mortgage debt, and reliance on parental assistance. Higher property values benefit cohorts who acquired housing earlier while raising entry barriers for later cohorts. Yet this is also a class process. Younger adults with access to family wealth can enter ownership, while those without it remain renters or delay independent living. Generational inequality therefore becomes a mechanism of intergenerational class reproduction.

Family formation is similarly affected. Later marriage and parenthood may reflect autonomy, but they also respond to housing costs, insecure work, and prolonged education. Cohorts facing uncertain employment may delay long-term commitments. Büyükkeçeci, Fasang, and Kraus (2023), in their study of Egypt, show how the movement from a state-structured life course toward market-structured and family-structured trajectories was accompanied by greater insecurity and wider gender differences across cohorts.

Expectations also differ. A cohort socialized during stable growth may judge institutions according to promises of mobility and security. A cohort entering adulthood during prolonged crisis may adopt lower expectations or greater distrust. Period shocks can affect all age groups, but younger

people may be especially influenced because their occupational and political identities are still forming. Generational analysis should therefore investigate how institutional environments shape cohort trajectories rather than treating age groups as fixed political blocs.

3. Gendered Transition and Unequal Modernization

Modernization has expanded women's formal rights in education, employment, property, political participation, and family law across many societies. Yet formal inclusion does not automatically reorganize the institutions through which paid work, care, safety, health, and ownership are distributed. Gendered transition is therefore characterized by simultaneous advance and continuity. Women may enter education and employment in greater numbers while continuing to perform most unpaid care. Legal equality may expand while occupational segregation, violence, asset inequality, and weak representation remain.

Paid employment is one dimension. Female labour-force participation has increased in many settings, but women remain concentrated in lower-paid care, service, clerical, informal, and part-time work. Occupational segregation limits wage growth and access to authority. Temporary contracts and interrupted careers are often connected to childcare and eldercare. Employment statistics may show formal participation while concealing shorter hours, lower earnings, weak social insurance, and concentration in occupations with limited progression.

Unpaid care is a second dimension. Labour-market modernization often assumes that women can enter paid work without a corresponding redistribution of domestic labour or expansion of public services. Women then perform both paid and unpaid work, reducing time for rest, training, political participation, and health. Care responsibilities affect fertility decisions, earnings, pension rights, and exposure to poverty in old age. The unequal distribution of care also

varies by class because affluent households can purchase services while lower-income women provide care directly or enter poorly paid care employment.

Gendered violence represents another form of transition exposure. Economic insecurity, displacement, conflict, digital communication, and changing gender roles can interact with established power relations. Formal legal protections may exist without effective policing, shelters, health support, or judicial access. Digitalization creates new forms of harassment and surveillance while also enabling reporting and collective action. Violence should therefore be understood not as a residual cultural problem but as an institutional issue connecting law, health, work, housing, and political authority.

Health outcomes are also gendered. Women's reproductive health, occupational exposure, care burdens, and unequal access to resources shape illness and well-being. Men may experience higher risks in dangerous occupations, violence, or socially regulated forms of masculinity that discourage care-seeking. Gender analysis should not reduce all outcomes to women's disadvantage, but it must examine how institutions assign different risks, expectations, and forms of visibility to gendered groups.

Representation affects whether these experiences become policy priorities. Women's presence in legislatures, unions, local government, professional organizations, and corporate leadership can improve descriptive representation, but substantive influence depends on institutional power. Political participation is constrained when unpaid care reduces available time or when harassment raises the cost of public life. Formal rights can therefore coexist with unequal capacity to exercise voice.

Asset ownership is particularly important because it links gender to long-term security. Women may have legal rights to inherit or own property while customary practice, family arrangements, credit systems, or labour-market inequality

limit actual ownership. Housing, land, pensions, and financial assets provide financial protection during divorce, widowhood, unemployment, and old age. Income equality without asset equality leaves major differences in bargaining power and life chances.

Gendered transition also varies by class, region, household form, migration status, race, ethnicity, and disability. A professional woman with access to childcare experiences employment expansion differently from an informal worker caring for relatives without public support. A migrant domestic worker may enable the labour-market participation of wealthier women while facing weak rights herself. Modernization can therefore redistribute care and insecurity among women rather than between women and men.

The Egyptian study by Büyükkeçeci, Fasang, and Kraus (2023) shows how gender inequality can widen despite educational expansion, with women increasingly concentrated in family-structured economic inactivity while men enter insecure market work. The key question is whether institutions transform the organization of care, work, ownership, safety, and representation, not merely whether women gain formal access to existing structures.

4. Spatial Inequality and Unequal Institutional Presence

Social transition is spatially concentrated. Capital cities, metropolitan regions, and globally connected corridors often attract investment, skilled workers, universities, hospitals, digital infrastructure, and political attention. Peripheral, rural, or declining industrial regions may experience population loss, service withdrawal, weak employment growth, and reduced political influence. National averages conceal these territorial differences and can create a misleading image of shared modernization.

Capital cities frequently combine the greatest opportunities with the highest costs. They offer employment, educa-

tion, specialized healthcare, finance, and cultural institutions, but housing can become unaffordable and informal settlements may expand. Higher wages do not necessarily produce security when transport, rent, and care costs are also high. Access to urban opportunity is therefore stratified by neighbourhood, income, migration status, and mobility.

Peripheral regions face a different transition. Young adults may migrate in search of education and work, leaving ageing populations and a shrinking tax base. Schools, hospitals, transport routes, and businesses become harder to sustain. Digital connectivity may reduce some distance but cannot fully replace physical services, employment networks, or political representation. Regional decline can become self-reinforcing as reduced opportunity produces further out-migration.

Rural areas are also internally diverse. Some benefit from commercial agriculture, tourism, remittances, or proximity to cities. Others face land degradation, climate stress, weak infrastructure, and limited service access. The urban–rural distinction should therefore be combined with measures of transport, market access, public services, income, land ownership, and ecological exposure.

Former industrial regions reveal how transition creates territorial winners and losers. Deindustrialization removes not only jobs but occupational identities, union organization, municipal revenue, and local demand. New service or digital sectors may grow elsewhere rather than replacing lost employment locally. Residents can then experience national economic growth as abandonment. Place becomes a source of political distrust when public institutions appear present in prosperous centres but absent in declining regions.

Within cities, the division between formal neighbourhoods and informal settlements creates another spatial hierarchy. Informal residents may be close to employment yet lack secure tenure, sanitation, drainage, schools, healthcare,

or political recognition. Their exposure to floods, heat, eviction, and disease is therefore institutionally produced. Urban transformation can raise land values and improve infrastructure while displacing low-income communities from well-connected areas.

Place affects political voice as well as material access. Electoral systems, fiscal decentralization, local government capacity, and media concentration shape whose problems become visible. Capital-city institutions may define national priorities through metropolitan assumptions. Rural and peripheral populations may feel that policy is designed by socially distant actors. Spatial inequality can therefore weaken trust even where national indicators improve.

Migration connects these regions. People move from rural to urban areas, from declining towns to growth centres, and across national borders. Migration can improve individual opportunity while deepening the institutional weakness of origin regions. Remittances support families, but they do not necessarily replace public investment. Destination areas gain labour but face housing and service pressure. Transition should consequently be analysed through relational geographies rather than isolated places.

Residential segregation reinforces class and racial inequality. Brazil and Candipan's (2025) analysis of young adult neighbourhoods in the United States finds less segregation among Millennials than among preceding cohorts, alongside persistent racial imbalances associated with age-specific residential sorting. Place continues to structure school quality, health, employment, environmental exposure, networks, and political participation. Spatial inequality is therefore not a background condition. It is one of the principal mechanisms through which transition is distributed.

5. Transition Exposure and Cumulative Disadvantage

Poverty alone does not fully identify who is most vulnerable to social transition. Some low-income households possess stable housing, extended family support, or access to public services. Others face simultaneous changes in employment, housing, care, health, migration status, and local infrastructure with few buffers. This section defines transition exposure as the degree to which individuals, households, or regions face several concurrent structural changes while lacking the resources and institutions needed to absorb them.

Transition exposure has three elements. The first is the number and intensity of changes affecting a group. These may include employment restructuring, automation, demographic ageing, migration, housing inflation, digitalization, climate hazards, welfare reform, or care demand. The second is sensitivity, meaning how strongly a group's livelihood and well-being depend on the affected systems. A platform worker may be more sensitive to algorithmic change than a worker with stable public employment. A renter is more exposed to rent increases than an outright owner. The third is buffering capacity, including income, wealth, savings, public benefits, family support, skills, health, legal status, and political voice.

Cumulative disadvantage occurs when losses in one domain increase vulnerability in another. Employment insecurity can delay family formation and reduce pension contributions. High housing costs can increase debt and limit geographic mobility. Unpaid care can reduce employment and later retirement income. Regional decline can weaken services and accelerate out-migration. Poor health can reduce earning capacity while increasing household costs. These processes unfold over time and create trajectories rather than isolated outcomes.

Interaction analysis is therefore essential. The effect of unemployment may be greater for renters than owners, for

single parents than dual-earner households, or in regions with weak services than in prosperous cities. Digital exclusion may be especially harmful where welfare and employment systems are online-only. Climate exposure may produce greater displacement where tenure is insecure. Statistical models should include interactions among class, gender, age, migration status, disability, household form, and place where sample sizes permit.

Cumulative indices can also identify concentrations of risk. A transition-exposure profile might combine unstable employment, low wealth, high housing costs, care responsibility, weak service access, ecological exposure, and low political voice. Indicators should remain interpretable rather than being collapsed prematurely into one score. Cluster analysis or latent-class methods can identify groups experiencing distinct combinations of disadvantages. Sequence analysis can examine how risks accumulate across the life course.

Households are an important unit because risks are shared and transferred internally. One member's stable income may buffer another's unemployment. Conversely, illness or care needs can reduce the employment of several household members. Household-level security should not obscure individual inequality, especially where women or younger adults depend on resources they do not control. The analysis should therefore compare individual and household measures.

Regions also accumulate disadvantages. A declining industrial area may combine unemployment, ageing, weak health access, housing depreciation, and political distrust. An informal urban settlement may combine insecure work, overcrowding, heat exposure, weak sanitation, and limited legal recognition. National policies designed around average conditions may fail because the same regions carry multiple pressures.

These mechanisms suggest cumulative disadvantage rather than isolated losses: insecure employment can interact with family formation, cohort conditions can shape later health, and housing debt can reduce the resources available to manage retirement or income shocks. The analytical task is to establish who repeatedly absorbs transition costs across domains and over time, using longitudinal evidence rather than inferring cumulative effects from one cross-section.

4.2 Status Insecurity, Relative Deprivation, and the Erosion of Future Expectations

1. Objective Insecurity and Subjective Insecurity

Dissatisfaction can rise even when aggregate indicators such as income per capita, educational attainment, life expectancy, or digital access improve. National progress does not determine how individuals experience their own position, nor does it establish whether they feel secure, respected, or able to influence the future. The crisis of modernity is therefore experienced not only through material deprivation but through a widening gap between institutional promises and lived trajectories. People may be objectively better off than earlier generations in some respects while feeling that employment, housing, status, and the future are less controllable.

Objective insecurity refers to observable conditions that expose individuals or households to loss. These include unstable employment, low or volatile income, debt, high housing costs, weak social protection, limited service access, inadequate savings, and exposure to sudden price or policy changes. A worker on a short contract may earn a reasonable income but remain unable to plan. A household above the poverty line may still be one illness, rent increase, or job loss away from hardship. Current income therefore does not fully measure the capacity to withstand disruption.

Subjective insecurity concerns how people interpret their present and future position. It includes fear of downward mobility, perceived status loss, low control, pessimism, anxiety about children's prospects, and doubt that institutions will provide fair protection. It is not merely an emotional distortion of objective reality. It is an interpretation of risk formed through experience, social comparison, institutional encounters, and political narratives. People assess whether qualifications are rewarded, work provides a stable future, housing is attainable, and institutions treat them as full members.

Objective and subjective insecurity are related but not identical. Material disadvantage raises the probability of fear, but expectations and buffers mediate the relationship. Low income may be manageable where housing is secure, healthcare is universal, and support is reliable. A higher-income household may feel insecure where debt is high and employment unstable. In a survey of older people in China, Chen and Cheng (2022) find that subjective socioeconomic position, perceived mobility, and perceived healthcare accessibility and affordability are significantly associated with healthcare-system trust, whereas income and financial-protection measures are not significantly associated in their models. This finding should not be generalized to all populations or institutions without further evidence.

A complete analysis must therefore measure both dimensions. Objective indicators should include employment continuity, disposable income, debt, housing costs, social-insurance coverage, service access, and regional opportunity. Subjective indicators should include perceived control, financial anxiety, expected mobility, subjective social status, life satisfaction, future optimism, and trust. Their divergence reveals where aggregate improvement fails to become experienced security.

2. Relative Deprivation as a Relational Process

Relative deprivation explains why dissatisfaction is shaped by comparison rather than absolute conditions alone. Individuals evaluate their position against their own past, parents, peers, occupational groups, and the promises attached to education, citizenship, and work. Deprivation becomes relative when people believe they are receiving less than they reasonably expected or less than comparable others receive. The central issue is perceived unjust disadvantage, not simply lower income.

Reference groups are socially produced and can shift rapidly. Graduates compare their prospects with classmates and earlier cohorts. Peripheral communities compare public investment in their areas with investment in capital cities. Workers compare present security with what their occupation previously offered. Digital communication expands the visibility of lifestyles and inequality, making distant groups part of everyday comparison.

Past expectations are equally important. Modern institutions have linked education to mobility, employment to independence, citizenship to equal treatment, and economic growth to improving living standards. Individuals invest in qualifications, delay earnings, migrate, borrow, and accept difficult transitions because they expect future rewards. When institutions fail to deliver, disappointment becomes a judgment that the terms of the social contract have been violated.

Disappointment may be strongest among groups whose expectations rose faster than opportunities. Educational expansion can create aspirations for professional work while labour markets produce underemployment. Urbanization can increase exposure to consumer lifestyles while housing becomes unaffordable. Formal equality can raise expectations of recognition while discrimination persists. Democratic inclusion can encourage belief in political influence while institutions remain unresponsive. Improvement in one

domain may therefore heighten awareness of exclusion in another.

Relative deprivation also operates at group level. People may believe that their occupation, region, generation, ethnic group, or national community is losing status relative to others. Van Hoogtem, Abts, and Meuleman (2021) link group relative deprivation to welfare-state criticism framed around elites and alleged welfare abuse. Ferwerda, Gest, and Reny (2025), using representative surveys in 19 European countries, associate “nostalgic deprivation” (perceived decline in economic, social, or political standing) with populist attitudes and voting.

These perceptions are not necessarily accurate. Political actors can amplify selective comparisons and redefine who counts as a rival or beneficiary. Yet beliefs about unfairness affect trust, voting, protest, and social relations. The relationship can also be asymmetric. Downward movement may provoke resentment without equivalent upward movement producing gratitude. Loss threatens identity, while success is more easily interpreted as personal merit. Using Dutch survey data, Daenekindt, van der Waal, and de Koster (2018) find greater political distrust among downwardly educationally mobile respondents and interpret the asymmetry in terms of institutional blame versus meritocratic accounts of success.

Relative deprivation should therefore be studied as a relationship among resources, expectations, reference groups, and institutional promises. It connects objective inequality to subjective resentment without reducing one to the other.

3. Status Inconsistency and Demands for Recognition

Status inconsistency occurs when dimensions of social position do not align. A person may be highly educated but underemployed, identify as middle class while lacking economic security, or possess formal legal equality while experiencing social exclusion. Qualifications, occupation, income,

housing, and recognition communicate contradictory messages, making social position difficult to interpret.

The highly educated underemployed worker is a central example. Education carries an institutional promise of competence, mobility, and respect. When graduates enter low-paid or insecure work, their formal status conflicts with their occupational position. The mismatch can produce shame, resentment, withdrawal, or repeated investment in credentials. Individuals may blame themselves for failing to convert education into employment, or they may conclude that meritocratic institutions are fraudulent.

Housing can create a similar inconsistency. A household may possess professional employment and a middle-class cultural identity while being unable to buy a home, establish independence, or secure long-term tenancy. Education and occupation suggest middle-class membership, while limited assets and financial vulnerability suggest insecurity. The contradiction is especially sharp where home ownership represents adulthood, respectability, and future protection.

Occupation and class identity may also diverge. Platform workers can be legally self-employed but economically dependent. Public-sector professionals may retain prestige while wages and services deteriorate. Former industrial workers may lose employment while preserving identities built around skilled labour and collective contribution. Structural change can remove the institutional basis of status without immediately changing how people understand themselves.

Legal equality combined with social exclusion is another form of inconsistency. Women, migrants, racialized groups, disabled people, and sexual minorities may possess formal rights while encountering discrimination, inaccessible services, violence, or weak representation. The frustration concerns recognition as well as distribution: whether institutions treat people as competent, equal, and socially valuable.

Recognition theory clarifies why material resources and social respect are connected. Misrecognition occurs when groups are rendered invisible, stereotyped, humiliated, or treated as conditional members. Demands for recognition therefore accompany demands for wages, housing, care, and representation rather than replacing them. The Dutch study by Daenekindt, van der Waal, and de Koster (2018) associates downward educational mobility with distrust after accounting for origin and destination; it does not find an equivalent effect of upward mobility. Status inconsistency and recognition should therefore be tested directly rather than inferred from mobility alone.

Status inconsistency can generate withdrawal, further credential seeking, protest, or support for movements promising restoration of control and respect. Resentment is especially likely when people believe they followed institutional rules but did not receive the promised reward. Status insecurity concerns not only where people stand but whether pathways linking effort, recognition, and reward remain credible.

4. Measuring Material Conditions, Perceived Status, and Future Expectations

Comparative analysis requires data capable of linking objective conditions to subjective evaluation. WVS, ESS, ISSP, Gallup-type well-being indicators, and national longitudinal panels provide complementary evidence. They should not be treated as interchangeable because they measure different concepts and vary in sampling, geographic coverage, and timing.

WVS includes life satisfaction, confidence in institutions, perceived control, social trust, values, and political attitudes across a broad range of societies. ESS provides repeated measures of well-being, trust, welfare attitudes, political participation, and economic security in covered European coun-

tries. ISSP modules support focused comparisons on inequality, work, citizenship, family, and government. Gallup-type surveys contribute measures of life evaluation, affect, confidence, employment experience, and expectations. National panels are especially valuable because they follow the same people over time.

Subjective social status is often measured through a ladder on which respondents place themselves relative to others. It should be interpreted alongside income, occupation, education, housing, and debt because the same placement may arise from different conditions. Perceived control captures whether individuals believe outcomes can be influenced. Future optimism can refer to personal finances, children's prospects, national conditions, or expected mobility.

Mobility expectations also require separate measures. Respondents can be asked whether they are better or worse off than their parents and whether they expect improvement. Objective mobility calculated through occupation, education, or income may differ from perceived mobility. The difference is informative. A person can be objectively upwardly mobile but remain disappointed if the destination position lacks the expected security or recognition.

A measure of life satisfaction should not substitute for a measure of insecurity. People adapt to circumstances and interpret response scales differently. Financial anxiety captures immediate strain, while trust and optimism capture institutional and temporal orientation. A multidimensional approach should combine well-being, control, status, mobility, and expectations.

Objective data should be linked at individual, household, and contextual levels. Individual measures include contract type, income, occupation, education, and health. Household measures include housing tenure, wealth, debt, and care responsibilities. Contextual measures include unemployment, inequality, corruption, service access, welfare protection, and regional decline. Multilevel models can test whether

similar material conditions are associated with different subjective outcomes under different institutional arrangements.

Longitudinal panels help distinguish selection from change. Cross-sectional associations between insecurity and distrust cannot show which came first. Repeated observations can examine whether job loss, downward mobility, housing problems, or health shocks precede changes in attitudes. Liñeira and Rico (2025) find an association between perceived downward intergenerational mobility and populist attitudes across eight European countries. Such survey evidence does not by itself establish that mobility perceptions cause later political change. Objective and perceived mobility must therefore remain separate analytical variables.

5. Institutional Promises and Political Narratives

Institutions do more than distribute resources. They communicate promises about how society works. Education suggests that learning and effort lead to advancement. Labour markets suggest that contribution is rewarded. Welfare states suggest that citizens will be protected against major risks. Democratic institutions suggest that voice can influence decisions. When these promises are credible, they sustain legitimacy even where inequality remains.

Mobility narratives are especially important. Belief in mobility can reduce hostility arising from disadvantage and make current sacrifice appear meaningful. It can also maintain inequality by encouraging people to interpret structural barriers as personal failure. The same narrative becomes destabilizing when evidence of blocked mobility accumulates.

A promise becomes a source of frustration when institutions raise expectations without creating viable pathways. Expanded higher education can intensify dissatisfaction if graduate employment is weak. Home-ownership ideals can produce resentment when housing is inaccessible. Formal

citizenship can deepen disappointment when services remain unequal. Democratic participation can increase disillusionment when decisions appear unresponsive. Lara (2026), comparing Chilean survey data from 2009 and 2019, interprets the 2019 protests in relation to declining tolerance of inequality and unmet expectations; this is an explanation of the mobilization, not proof of a single cause.

Political narratives shape how these experiences are interpreted. They may attribute insecurity to unavoidable technological change, global competition, elites, migrants, welfare recipients, or weak labour institutions. Each narrative identifies causes, assigns responsibility, and defines who deserves protection and recognition.

Status-restoration narratives are powerful because they promise control and respect as well as income. They may invoke a past when work, community, nation, or gender roles supposedly provided clearer status. Such nostalgia can contain memories of real employment security or public provision, but it can also idealize arrangements that excluded women, minorities, migrants, and informal workers.

Institutional trust moderates the direction of discontent. Where welfare protection is reliable, administration is fair, and political channels remain responsive, downward mobility may be interpreted as a manageable risk. Where corruption, austerity, local decline, or administrative humiliation are visible, the same shock is more likely to produce resentment. Chung (2019) examines institutional differences in subjective employment insecurity, while Olivas Osuna, Kiefel, and Gartzou Katsouyanni (2021) show how local experiences shape political distrust and Brexit narratives.

Recognition must therefore be institutional rather than symbolic alone. Praise for essential workers has little force if wages and protection remain weak. Educational aspiration cannot substitute for employment pathways. Appeals to

unity cannot replace equal services. Narratives sustain legitimacy when credible institutions and distributive outcomes support them.

4.3 Trust, Legitimacy, Polarization, and Democratic Strain

1. Differentiated Trust and the Problem of General Decline

Claims that political trust is declining everywhere are analytically weak because they combine distinct attitudes toward different social and political objects. Trust in neighbours, confidence in courts, approval of a government, satisfaction with democracy, and support for democratic rule are not equivalent. They can move in different directions within the same country and period. A society may retain strong support for democratic principles while citizens distrust political parties. People may approve of local government but disapprove of national institutions. They may reject incumbents while continuing to regard elections as legitimate. The analysis of institutional crisis must therefore begin by distinguishing what, precisely, citizens trust or distrust.

Interpersonal trust concerns expectations about the reliability, honesty, or cooperativeness of other people. Generalized interpersonal trust refers to confidence in people beyond close family and friendship networks. Particularized trust is concentrated among known groups, communities, or identities. A society can exhibit strong trust within families, religious communities, or ethnic networks while generalized trust remains weak. Interpersonal trust matters because cooperation, association, and collective action are more difficult when citizens expect exploitation or dishonesty from strangers. Yet low interpersonal trust does not necessarily imply rejection of political institutions, and high interpersonal trust does not guarantee satisfaction with government.

Institutional confidence concerns evaluations of particular organizations such as parliament, political parties, courts, police, public administration, local government, media, and health services. These institutions perform different functions and are experienced differently. Citizens may trust courts more than political parties because courts are perceived as less partisan. They may trust local government more than national institutions because services are visible and officials are accessible. Confidence in the police may be high among socially protected groups but low among marginalized communities. Institutional trust should therefore be examined separately by institution, social group, and level of government.

Satisfaction with incumbents refers to evaluation of current officeholders, parties, or governments. It is more changeable than deeper political legitimacy and is strongly influenced by economic performance, scandals, policy choices, and electoral competition. Disapproval of incumbents can be democratically healthy when citizens continue to believe that governments can be replaced through legitimate procedures. Treating dissatisfaction with a government as evidence of democratic collapse confuses ordinary accountability with regime rejection.

Satisfaction with democracy concerns how citizens believe democratic institutions are functioning in practice. It can decline when governments are unresponsive, corruption is widespread, elections provide weak alternatives, or public services deteriorate. **Support for democracy**, by contrast, concerns whether democracy is regarded as preferable to authoritarian alternatives. Citizens can be dissatisfied with the current performance of democracy while continuing to support democratic rule. **Regime legitimacy** is deeper still. It refers to whether citizens accept the political order's basic institutions, procedures, and authority even when particular outcomes are unfavourable.

Comparative surveys allow these distinctions to be examined. WVS measures confidence in institutions, interpersonal trust, democratic values, and support for alternative forms of rule. ESS provides repeated evidence on political trust, satisfaction, social trust, participation, and perceived responsiveness across European societies. ISSP modules examine government, citizenship, inequality, and related attitudes. Latinobarómetro and AmericasBarometer provide important evidence on institutional confidence and democratic evaluation in Latin America. Comparisons should specify the institution, country, survey wave, and question wording before describing a trend.

Afrobarometer, Arab Barometer, and Asian Barometer should similarly be used to compare institutional trust, service evaluation, corruption, participation, and regime support across their respective regions. No universal regional trajectory should be inferred from the availability of these surveys alone. The methodological principle is that change must be described by institution, dimension, country, and period. Trust does not simply rise or fall as one national quantity. It is distributed across institutional relationships.

2. Performance, Fairness, Corruption, Inequality, and Representation

Political trust is shaped by several competing but interacting explanations. Performance theories emphasize whether institutions deliver economic stability, security, services, and effective administration. Procedural theories focus on fairness, transparency, accountability, and equal treatment. Corruption theories examine whether public authority is used for private gain. Distributional theories consider inequality, exclusion, and unequal exposure to institutional failure. Representational theories ask whether citizens believe institutions listen, respond, and provide meaningful alternatives. Cultural explanations emphasize long-term

values, socialization, and changing expectations. Crisis explanations focus on how recessions, pandemics, war, and political breakdown alter evaluations.

Economic performance matters because citizens expect governments to maintain employment, prices, security, and basic services. Prolonged unemployment, inflation, housing stress, or regional decline can weaken confidence. Yet performance is not interpreted mechanically. Citizens evaluate which institutions are responsible and whether outcomes are fairly distributed. A government may face low trust during a global crisis, but the decline can be moderated when citizens perceive transparent decisions and equitable burden sharing. Conversely, growth may coexist with distrust where gains appear concentrated among elites or politically connected groups.

Public-service quality provides a more direct institutional experience. Schools, hospitals, police, welfare offices, transport systems, and local administrations are the places where abstract state authority becomes concrete. Reliability, timeliness, accessibility, and respectful treatment shape whether citizens regard institutions as competent and legitimate. Citizens may distrust national politics while continuing to trust specific local services that function well. Whether such a proximity gradient exists must be tested using institution-specific evaluations rather than assumed.

Corruption damages trust by signalling that rules are not applied impartially. Its effects are both material and normative. Corruption diverts resources, reduces service quality, and increases the cost of access. It also communicates that citizenship does not provide equal standing. Perceived corruption and institutional trust should be measured separately: distrust can shape corruption perceptions as well as result from them. Prevailing expectations may also affect how citizens evaluate misconduct, so cross-sectional associations should not be treated as a one-way causal effect.

Procedural fairness matters independently of favourable outcomes. Citizens are more likely to accept decisions when procedures are transparent, reasons are given, officials are respectful, and appeals are possible. People may tolerate an unfavourable welfare decision or court ruling if they believe the process was impartial. Conversely, even materially beneficial policies can generate distrust when allocation appears arbitrary or politically manipulated.

Inequality shapes both experience and interpretation. High inequality can produce unequal exposure to unemployment, poor services, environmental risk, and administrative burden. It can also weaken the belief that political institutions are responsive to ordinary citizens. Granados and Sánchez (2026), studying Latin America, find that low trust is associated with both withdrawal and non-institutional participation, with the latter association stronger under greater inequality. Distrust should therefore not be equated with withdrawal from accountability.

Representation connects these processes. Citizens evaluate whether parties, legislatures, unions, local authorities, and civic organizations articulate their interests. Descriptive representation can matter where groups have historically been excluded, but representation also requires substantive responsiveness. A parliament may become socially more diverse while citizens continue to feel ignored. Electoral choice may expand while major parties converge on policies experienced as unresponsive. Trust is therefore not produced by performance, fairness, corruption control, equality, or representation in isolation. These mechanisms interact.

3. Political Responses to Institutional Mismatch

Institutional mismatch does not produce one predictable political response. Economic insecurity, unresponsive government, corruption, and unequal transition can lead to abstention, invalid voting, anti-establishment support, protest,

digital mobilization, demands for redistribution, exclusionary nationalism, or support for authoritarian alternatives. The outcome depends on organizational resources, political narratives, electoral rules, repression, inequality, and whether citizens believe institutional channels remain meaningful.

Abstention represents withdrawal from electoral participation, but its interpretation is ambiguous. Some nonvoters are politically disengaged, while others abstain deliberately because available parties are viewed as indistinguishable or illegitimate. Low turnout may reflect apathy, administrative barriers, weak mobilization, or active rejection. CSES and IDEA turnout data can be combined with surveys to distinguish citizens who lack interest from those who possess strong grievances but reject electoral channels.

Invalid, blank, or spoiled voting can function as a form of electoral protest. When intentional, it can signal participation in the procedure combined with rejection of the available choices; invalid ballots can also result from error or confusing procedures. Lioy (2024) examines the connection between public protest and invalid voting in Latin America. Electoral withdrawal and protest should therefore not be assumed to occupy opposite ends of political engagement. They can be connected expressions of representational failure.

Protest and non-institutional participation become more likely when formal institutions are distrusted but citizens retain political efficacy or organizational networks. Demonstrations, strikes, occupations, petitions, and community action may pressure governments and revitalize accountability. They can also become destabilizing where institutions respond through repression or where protest movements reject procedural constraints. The democratic meaning of protest depends on whether it expands voice, produces reform, and remains connected to inclusive political claims.

Digital mobilization lowers some costs of communication and organization. Citizens can circulate information, coordinate demonstrations, document abuse, and create alternative publics. Digital platforms also favour speed, emotional intensity, and simplified narratives. They can amplify misinformation, harassment, and polarization. Online participation may complement organization on the ground or substitute for more durable institutional engagement. Digital activity should therefore be evaluated through its connection to associations, parties, unions, movements, and decision-making.

Anti-establishment voting channels dissatisfaction into electoral competition. It may strengthen democracy by introducing neglected issues and challenging closed party systems. It may also weaken democratic constraints when leaders define opponents, courts, journalists, or minorities as enemies of the people. Blank voting and previous protest can create electoral space for new populist actors, but support for radical parties cannot be attributed to one cause. Economic grievance, immigration, authoritarian values, nationalism, anti-feminism, and ideological conflict can combine in different proportions.

Support for redistribution is another response to unequal transition. Citizens may demand stronger welfare, taxation, wage regulation, or regional investment. Yet relative deprivation can also be directed horizontally against migrants, minorities, welfare recipients, or other groups perceived as receiving undeserved advantages. Exclusionary nationalism frames distributional conflict in terms of membership and deservingness.

Authoritarian alternatives gain appeal when citizens conclude that democratic institutions are incapable of producing order, security, or decisive action. Status insecurity can strengthen this appeal, especially where political narratives present pluralism and compromise as weakness. However,

distrust of government does not always produce authoritarianism. Ideologically radical citizens may distrust established authority while engaging in grassroots participation rather than supporting concentrated power. Political response is contingent upon available organizations and narratives.

CSES, IDEA, V-Dem, electoral returns, and protest datasets can be used to connect attitudes with turnout, party choice, democratic quality, and collective action. The central analytical rule is to separate **withdrawal**, **institutional voice**, **non-institutional voice**, and **anti-system choice** rather than treating all dissatisfaction as political apathy.

4. Ideological, Affective, Elite, and Party-System Polarization

Polarization is also multidimensional. It can refer to ideological distance, emotional hostility, elite conflict, party fragmentation, or the alignment of social identities with political camps. These forms may reinforce one another, but they are not equivalent. A society can contain substantial ideological disagreement without severe personal hostility. Another can exhibit intense affective division even where policy differences are limited.

Ideological polarization concerns the distance among citizens or parties on policy and value dimensions. It may be measured through left-right placement, economic redistribution, cultural values, immigration, authoritarianism, religion, or national identity. Survey data can estimate the distribution of attitudes, while party manifestos and expert surveys can locate parties. Polarization is not simply the presence of radical positions. It concerns whether opinion becomes concentrated toward opposed poles and whether the political centre loses influence.

Affective polarization concerns positive feelings toward one's own political camp and hostility toward opponents. Citizens may disagree on policy yet continue to recognize opponents as legitimate members of the political community.

Affective polarization becomes dangerous when opponents are regarded as immoral, threatening, or undeserving of rights. Survey feeling thermometers, social-distance questions, trust measures, and willingness to accept interparty relationships can help measure this dimension.

Elite polarization concerns the behaviour and rhetoric of political leaders, parties, media figures, and organized movements. Leaders can intensify division by portraying institutions as captured, elections as fraudulent, or opponents as existential enemies. Elite polarization may precede mass polarization because political actors provide the language through which citizens interpret conflict. V-Dem indicators, legislative voting, elite speech, and party documents can help measure this process.

Party-system fragmentation concerns the number, size, and stability of parties. Fragmentation can improve representation by giving voice to diverse interests, but it can complicate coalition formation and policy coordination. It is not inherently the same as polarization. Several moderate parties may produce fragmentation without ideological extremism, while a two-party system may be deeply polarized. Effective number-of-parties measures, electoral volatility, coalition patterns, and party-system institutionalization should therefore remain separate from ideological distance.

Social sorting occurs when identities such as class, religion, ethnicity, region, education, and lifestyle increasingly align with political camps. When identities overlap, political disagreement becomes socially encompassing. Losing an election can then feel like a threat to cultural recognition, regional status, or group security. Assouad et al. (2021), examining Algeria, Iraq, and Turkey, indicate that identity-based voting remains connected to social inequality and institutional structures rather than operating as a purely cultural force.

Polarization becomes a governance problem when political opponents are treated as illegitimate, compromise is

equated with betrayal, and institutions lose authority to resolve disagreement. Courts, electoral commissions, civil services, and media are then interpreted primarily through partisan loyalty. Governments may avoid necessary long-term reforms because every concession is politically costly. Opposition parties may prefer institutional failure to giving incumbents credit. Citizens become less willing to comply with policies associated with rival groups.

The measurement strategy should combine CSES surveys, V-Dem indicators, party manifestos, electoral data, party-system measures, and public-opinion surveys. These sources can be used in subsequent empirical research to distinguish ideological distance, affective hostility, elite discourse, fragmentation, and social sorting rather than merging them into one polarization score.

5. A Feedback Model of Institutional Failure and Democratic Erosion

Institutional failure, unequal transition, low trust, polarization, and weak governance can form a self-reinforcing cycle. The cycle begins when institutions fail to manage economic, demographic, ecological, or technological change fairly. Employment becomes insecure, services deteriorate, corruption remains visible, or some groups and regions bear disproportionate costs. Citizens then revise their beliefs about competence, fairness, and responsiveness.

The first link is from **institutional failure and unequal transition to declining trust**. Citizens who encounter poor services, arbitrary decisions, or exclusion become less confident that institutions act impartially. Inequality weakens the belief that responsiveness is equally available. Regional and group differences become evidence that national institutions do not represent everyone.

The second link is from **low trust to weaker compliance and collective action**. Citizens may become less willing to

pay taxes, follow public-health guidance, accept court decisions, or participate in common programmes. They may rely increasingly on family, ethnic, religious, or partisan networks. This reduces the state's informational and fiscal capacity. It also weakens generalized cooperation because citizens expect others to evade rules.

The third link is from **low trust to polarized political interpretation**. Political actors can frame institutional failure as deliberate betrayal rather than limited capacity or policy error. Each side attributes problems to hostile groups, corrupt elites, migrants, minorities, or anti-democratic opponents. Compromise becomes difficult because actors do not trust one another's motives.

The fourth link is from **polarization to declining governing capacity**. Coalition building becomes harder, policy reversals become more frequent, and professional institutions are drawn into partisan conflict. Governments prioritize symbolic victory over administrative learning. Legislatures fail to agree on long-term investment. Civil servants face politicization. Courts and electoral institutions lose cross-partisan legitimacy.

The fifth link is from **weak governance back to deeper crisis**. Services deteriorate, corruption becomes harder to control, crisis response fragments, and unequal exposure intensifies. Institutional failure confirms citizens' distrust, completing the cycle. This feedback process helps explain why apparently manageable social pressures can become democratic crises. The original problem may be economic or administrative, but repeated interactions transform it into a crisis of legitimacy.

The cycle is not inevitable. Low trust can generate reform movements rather than democratic withdrawal. Protest can expose corruption and strengthen accountability. Electoral competition can replace failed incumbents. Polarization can clarify genuine distributive conflict. The outcome depends

on whether institutions provide credible channels through which discontent can produce change.

Empirically, the feedback model requires longitudinal analysis. Repeated WVS, ESS, ISSP, and regional-barometer data can track trust and regime support. CSES can connect attitudes to electoral behaviour. IDEA can provide data on turnout and electoral participation. V-Dem can measure democratic quality, institutional constraints, and polarization. Protest datasets can identify mobilization. Economic, inequality, corruption, and service indicators can be linked in country-year or subnational panels.

Causal claims should remain cautious because trust and performance influence one another. Low trust may reduce compliance and worsen outcomes, while poor outcomes reduce trust. Polarization can emerge from failure but also prevent effective response. Event studies around crises, reforms, corruption scandals, or changes in government can help identify temporal ordering. Multilevel models can compare whether individuals facing similar insecurity respond differently under stronger or weaker institutions.

4.4 Fragmented Belonging: Identity, Loneliness, and the Limits of Solidarity

1. Social Cohesion Beyond Conformity and Consensus

Social cohesion is frequently confused with cultural uniformity, political consensus, or the absence of visible conflict. Such definitions are inadequate for societies marked by migration, religious plurality, changing family structures, occupational differentiation, generational change, and digital communication. A cohesive society need not share one identity, lifestyle, moral outlook, or interpretation of national history. Nor must citizens agree on policy. Cohesion

instead refers to the capacity to sustain reciprocity, generalized trust, peaceful disagreement, cooperation, and common institutions across meaningful social differences.

This definition separates cohesion from **conformity**. Conformity requires individuals to adopt dominant norms or conceal differences in order to be accepted. A conformist society may appear orderly while subordinated groups lack recognition or voice. It may contain strong behavioural uniformity but weak reciprocity because membership depends on obedience. Cohesion is also distinct from **consensus**. Democratic societies contain conflicts over wages, taxation, migration, religion, gender, language, and national identity. The relevant question is whether these conflicts can be processed through shared rules without opponents being denied equal membership.

Putnam's (2000) distinction between bonding and bridging social capital provides an important starting point. Bonding ties generate solidarity among people who share family, ethnicity, religion, class, locality, or experience. They provide practical assistance, emotional security, and mutual recognition. Bridging ties connect people across social boundaries and support wider cooperation. Bonding without bridging can protect members while intensifying distrust of outsiders. Bridging without secure local belonging may remain shallow. Cohesion requires both: relationships that give people dependable support and institutions that connect separate communities within a shared political order.

Boundary theory adds that cohesion cannot be understood only through the number of social ties. Boundaries define who is recognized as a legitimate member, who may claim resources, and whose needs are considered public. Class, ethnicity, religion, gender, nationality, and migration status become meaningful through processes of classification and unequal allocation. Symbolic distinctions are therefore connected to material inequality. A migrant may participate economically while remaining outside secure citizenship. A

low-income neighbourhood may belong formally to the same city while lacking comparable services. A woman may possess legal equality while carrying unequal care and safety burdens.

Yuval-Davis's (2006) account of belonging distinguishes social location, emotional attachment, and normative values. People occupy positions within structures of class, gender, ethnicity, generation, and citizenship. They also develop emotional attachments to families, places, communities, and nations. Finally, they hold values about what membership should require. The politics of belonging arises when institutions and movements attempt to define the boundaries of the collective. Belonging is therefore dynamic and contested rather than an inherited condition that remains unchanged.

A cohesive society does not eliminate boundaries, but it prevents boundaries from becoming permanent hierarchies of human worth. It provides institutional routes through which different groups can cooperate, contest decisions, and receive protection. The test of cohesion is not whether citizens avoid disagreement. It is whether disagreement occurs among people who continue to recognize one another as members of a common institutional world.

2. Changing Sites and Forms of Belonging

Rapid transition reorganizes belonging across family, neighbourhood, workplace, religion, voluntary association, nation, and digital communities. Traditional institutions do not simply disappear. Some decline, others persist, and many change their function. The appropriate empirical question is therefore not whether social integration is collapsing but how the balance among different forms of attachment is shifting.

Family remains a major source of support and identity, particularly where welfare and care systems are weak. Yet smaller households, delayed marriage, divorce, migration,

living alone, and transnational family arrangements alter how family membership is practiced. Emotional closeness can persist across distance through digital communication and remittances. At the same time, family support may become more demanding when care, housing, and unemployment risks are transferred into households. Strong family ties can provide resilience while limiting individual autonomy or reinforcing unequal obligations.

Neighbourhood belonging is also changing. Residential mobility, commuting, housing insecurity, urban redevelopment, and digital commerce can reduce routine local interaction. Yet neighbourhoods remain important where schools, parks, markets, religious institutions, and community organizations produce repeated contact. Belonging is not created by physical proximity alone. Residents can live near one another while remaining socially separated by housing tenure, language, class, or access to local institutions.

Workplaces have historically provided income, occupational identity, friendship, union membership, and routine contact across social groups. Temporary employment, platform work, remote work, subcontracting, and irregular schedules weaken some of these functions. Workers may cooperate without sharing a stable employer or physical site. Professional networks and digital work communities can create new ties, but they may be more instrumental and less capable of sustaining mutual obligation during unemployment, illness, or retirement.

Religion continues to organize community, care, volunteering, identity, and moral meaning in many societies. Secularization does not proceed uniformly, nor does declining formal attendance necessarily eliminate spiritual or communal attachment. Religious institutions may lose authority in one domain while remaining important providers of education, welfare, and belonging in another. They can create

bonding solidarity and public service, but they may also reinforce boundaries where membership is defined through exclusion.

Voluntary associations, unions, clubs, political parties, and civic organizations constitute intermediate institutions between individuals and the state. Their decline can reduce opportunities for sustained participation and leadership development. Yet formal membership indicators may miss newer forms of engagement, including temporary campaigns, mutual-aid networks, online communities, issue-based movements, and informal volunteering. Younger cohorts may be less attached to hierarchical organizations while participating in more flexible and episodic networks.

National belonging remains influential even under globalization. States provide legal membership, welfare rights, and political voice, while national narratives offer a sense of historical continuity. States also define boundaries between citizens and noncitizens. National identity can support solidarity when it links membership to equal rights and shared institutions. It becomes exclusionary when belonging is defined through ancestry, religion, cultural conformity, or prior arrival. Political projects can redraw boundaries through claims that some groups possess a prior or more authentic entitlement to membership.

Digital communities add another layer. They allow people with shared interests, identities, illnesses, occupations, or political commitments to connect across distance. Such communities can provide recognition unavailable in families or local environments. They can also be unstable, commercially mediated, and shaped by algorithms that reward conflict or emotional intensity. Digital belonging may supplement embodied relationships, but it cannot always replace practical care, physical presence, or durable institutional commitment.

WVS, ESS, ISSP, time-use surveys, and civic-participation data can be used to distinguish these patterns. Relevant in-

dicators include family contact, friendship, religious participation, volunteering, organizational membership, time spent alone, social support, national identity, political participation, and online communication. Trends should be disaggregated by cohort, class, gender, migration status, and place. The objective is to identify decline, persistence, and reorganization rather than impose a single narrative of social collapse.

3. Loneliness and Social Isolation as Institutional Outcomes

Loneliness is the subjective experience of insufficient or unsatisfactory social connection. Social isolation refers more directly to the limited number or frequency of social contacts. A person may be socially connected yet lonely if relationships lack intimacy or recognition. Another may live alone without feeling lonely because friendship, community, and services provide meaningful connection. Loneliness is a subjective experience, whereas isolation concerns observable relationships; both can be shaped by institutions.

Household change is one influence. More people live alone because of ageing, delayed partnership, divorce, migration, widowhood, or preference. Living alone can express autonomy, but it can also increase exposure to isolation during illness, unemployment, or retirement. Housing design and affordability matter because small, insecure, or distant housing can limit the ability to host family and friends. Frequent moves disrupt local networks and make relationships harder to maintain.

Mobility has similarly mixed effects. Migration can expand opportunity and create new networks, but it separates people from established support. Migrants may lack language confidence, legal security, or recognition of qualifications. Transnational communication helps maintain family ties, yet it does not fully replace physical presence. The loneliness of migration is therefore connected to labour

markets, citizenship, housing, and public services rather than being an individual failure to integrate.

Insecure work schedules reduce social coordination. Workers with unpredictable shifts may be unable to attend regular family events, religious services, associations, or community activities. Platform and multiple-job workers may interact with many people while lacking stable colleagues. Remote work can provide flexibility and reduce commuting, but it can also diminish informal workplace contact. The institutional organization of time therefore affects the practical possibility of friendship and participation.

Urban design matters because social contact is shaped by transport, walkability, parks, libraries, markets, community centres, and safe public space. High-density living does not automatically create connection. Segregated housing, long commutes, privatized spaces, and weak local services can produce isolation within crowded cities. Rural areas face different problems, including distance, limited transport, youth out-migration, and service closure.

Care deficits are another source of isolation. Older people, disabled people, and caregivers may become socially isolated when accessible transport, personal assistance, respite services, and community care are inadequate. Caregivers can lose contact with employment and public life because their time is absorbed by unpaid responsibilities. Loneliness therefore reflects the distribution of care infrastructure as well as personal relationships.

Retirement changes routine, identity, and social networks. For workers whose social ties were concentrated in employment, leaving work can produce sudden isolation. Pension adequacy, health, transport, and access to associations affect whether retirement becomes a period of participation or withdrawal. The same applies to unemployment, which removes both income and routine social recognition.

Digital mediation can reduce isolation by connecting dispersed families and communities. It is particularly valuable for people with mobility limitations or stigmatized identities. Yet digital contact is unequal in quality and may remain insufficient where relationships require care, touch, or practical assistance. Platform design can also replace reciprocal communication with passive observation, intensifying comparison without creating belonging.

Time-use data should therefore measure not only time spent alone but the organization of working hours, care, commuting, leisure, volunteering, and social contact. Survey indicators should distinguish loneliness, perceived support, network size, and frequency of interaction. Institutional variables should include housing, transport, work schedules, care services, retirement systems, and local civic infrastructure. Treating loneliness only through therapy or individual behaviour ignores the social conditions that make durable relationships difficult to sustain.

4. Boundary-Making, Diversity, and Unequal Membership

Boundary-making refers to the processes through which societies classify people as insiders, outsiders, respectable members, dependants, threats, or strangers. These boundaries form around class, ethnicity, religion, migration, gender, generation, region, and nation. They are reproduced in law, welfare eligibility, housing, education, workplaces, public discourse, and everyday interaction.

Diversity does not automatically reduce cohesion. The effect of ethnic, religious, or cultural difference depends on inequality, segregation, institutional contact, public services, and political narratives. People who share institutions on relatively equal terms are more likely to develop cooperation than people who inhabit separate schools, neighbourhoods, occupations, and welfare systems. Diversity can become politically destabilizing when it is combined with competition over scarce housing, insecure work, unequal

services, or narratives that portray some groups as undeserving.

Neighbourhood deprivation, segregation, and the quality of shared institutions should be examined alongside ethnic heterogeneity. Apparent associations between diversity and cohesion may reflect unequal resources or limited opportunities for sustained contact. Comparisons should therefore assess these conditions rather than treating demographic diversity as a sufficient explanation of distrust.

Segregation limits bridging contact. When groups live in different neighbourhoods, attend different schools, work in different sectors, and use different services, stereotypes face little correction. Even physical proximity may be insufficient where encounters are fleeting and unequal. Repeated interaction around shared goals is more likely to create trust than passive co-presence.

Migration policy actively constructs boundaries. Citizenship, residence permits, language requirements, welfare eligibility, family reunification, and border enforcement determine which rights are extended to whom. Everyday bordering occurs when landlords, employers, teachers, health workers, and administrators are required to check status or differentiate entitlement. The migrant can then be included as labour while remaining excluded from secure social membership.

Class boundaries may become culturalized. Economic differences are interpreted through manners, language, neighbourhood, education, consumption, or presumed work ethic. Poor groups can be represented as morally deficient rather than institutionally disadvantaged. Similar processes operate around age, with younger or older groups blamed for pressures created by housing markets, labour systems, or welfare design.

Gender and sexuality shape belonging through expectations of family, care, respectability, and public behaviour. Formal inclusion may expand while harassment, violence,

or informal discrimination persist. Generational boundaries also arise around values, technology, work, and national identity. These differences become dangerous when political actors transform them into claims that one generation is more deserving or authentic than another.

Racism represents a particularly coercive form of boundary-making because it connects classification to hierarchy and exclusion. The literature describes racism as producing non-belonging through practices that mark some groups as less entitled to safety, recognition, or rights. Migrant professionals may be valued instrumentally as necessary workers while remaining only conditionally accepted.

Political narratives mediate all these boundaries. Inclusive narratives define national membership through equal citizenship and contribution. Exclusionary narratives define it through ancestry, cultural conformity, or opposition to outsiders. Cohesion therefore depends not on removing difference but on preventing difference from determining unequal membership.

5. Shared Institutions and Bridging Solidarity

Universal public services, common schools, public spaces, workplaces, and civic organizations can create shared membership when they bring people into repeated interaction under conditions of relative equality. Their integrative capacity depends on design. Institutions may either bridge divisions or reproduce them through segmentation.

Universal public services support cohesion because they establish common social rights. Healthcare, education, transport, libraries, parks, childcare, and social protection communicate that citizens belong to a shared system. Universal provision can create practical interdependence and political constituencies across class. However, formal universality is insufficient if affluent groups exit into private systems while public services deteriorate. A divided welfare

architecture can intensify social distance by giving groups different institutional experiences.

Common schools are especially important because they bring children and families into sustained contact. They can create shared civic knowledge and relationships across class, ethnicity, religion, and migration background. Yet schools reproduce division when residential segregation, selective admissions, tracking, language hierarchy, and private education separate students. The integrative effect depends on equal status, quality, and institutional support.

Public spaces provide opportunities for contact but vary in the depth of interaction they support. Streets, stations, and commercial centres often produce brief encounters without shared obligation. Community centres, associations, schools, and organized activities create more sustained cooperation. Knipprath et al. (2021) distinguish fleeting public contact from more sustained interaction in institutional settings. Allport's (1954) contact hypothesis identifies equal status, shared objectives, cooperation, and institutional support as favourable conditions for reducing prejudice.

Workplaces can generate bridging solidarity because workers depend on one another. Shared tasks, communication, and informal interaction create opportunities for relationships across difference. Linguistic accessibility matters because communication barriers can generate misunderstanding and exclusion. Labour-market segmentation weakens the integrative role of work when migrants, sub-contractors, temporary workers, and permanent employees operate under different rights and conditions. Workplaces are more likely to create cohesion when cooperation is supported by equitable rights and conditions.

Civic organizations support bridging by providing structured participation. Unions, sports clubs, religious organizations, neighbourhood associations, cultural groups, and movements connect individuals to collective projects. Their internal diversity and external relationships determine

whether they bridge boundaries or reinforce bonding alone. Funding, meeting spaces, legal protection, and access to decision-makers influence their sustainability.

Inclusive citizenship provides the legal foundation for shared membership. It requires secure status, equal rights, accessible naturalization, political participation, and protection against discrimination. Citizenship becomes segmented when some residents contribute economically but cannot influence decisions or access comparable services. Shared identity is difficult to sustain where legal categories create permanent gradations of belonging.

Second-generation migrants may create cross-ethnic friendships and hybrid attachments that extend beyond conventional distinctions between bonding and bridging ties. These relationships can alter the meaning of group boundaries rather than merely connect fixed communities. Digital communication may support these forms, although unequal resources shape who can participate meaningfully.

The most effective institutions for bridging solidarity are therefore those that create structural interdependence, repeated interaction, relative equality, and shared purpose. Public institutions do not generate cohesion merely by serving different groups separately. They generate it when people experience common rules and resources while retaining legitimate differences.

05

CHAPTER FIVE

Re-Synchronizing Society

*Institutional Resilience, Policy, and Collective
Responsibility*

5.1 A Comparative Typology of Transition Regimes

1. Four Dimensions of Societal Transition

The comparative analysis developed throughout this book suggests that societies should not be classified according to economic development, welfare effort, state capacity, or democratic performance alone. Social transition involves several processes that may move in different directions. A country can experience rapid technological and demographic change while maintaining strong social protection. Another can achieve economic growth while producing employment insecurity and declining trust. A third can preserve institutional stability while adapting slowly to new forms of work, care, migration, or ecological pressure. The conceptual typology proposed here is intended for empirical testing; this chapter does not report an estimated country classification. It begins with four analytically distinct dimensions: transition pressure, institutional fit, distributional inclusion, and legitimacy.

Transition pressure measures the scale, speed, and interaction of structural changes confronting a society. Its purpose is not to evaluate whether change is desirable but to estimate the demands placed upon institutions and populations. Demographic indicators can include fertility decline, population ageing, dependency ratios, migration, household change, and urbanization. Economic indicators can include sectoral reallocation, deindustrialization, informality, employment fragmentation, wage volatility, and exposure to global production or commodity shocks. Digital indicators can include technological diffusion, platform dependence, automation exposure, and digital-service expansion. Ecological and geopolitical indicators can include climate vulnerability, disaster exposure, displacement, food and energy volatility, pandemic pressure, and conflict proximity.

Pressure should be measured through both levels and rates of change. A society with a large older population faces

sustained care and pension demand, while one experiencing a rapidly rising share of older people may face a sharper adaptation challenge even at a lower absolute level. Similarly, high urbanization and rapid urban growth generate different institutional demands. Measures of volatility and simultaneous exposure are also important because repeated or overlapping shocks may be more destabilizing than one gradual transition. Transition pressure is therefore multidimensional and temporally sensitive.

Institutional fit measures the correspondence between emerging social risks and the institutions responsible for managing them. It asks whether labour law covers changing employment, whether welfare systems reach informal and intermittent workers, whether health systems respond to ageing and shocks, whether education produces learning and viable transitions, whether digital administration remains accessible, and whether public institutions coordinate across policy boundaries. Indicators can include social-protection coverage, bargaining coverage, health access, care provision, educational quality, administrative effectiveness, local implementation, digital accessibility, fiscal capacity, and crisis readiness.

Institutional fit differs from institutional size or historical strength. A welfare state may spend heavily while protecting established groups more effectively than new labour-market entrants. A centralized government may possess strong coercive authority but weak service capacity. A large educational system may achieve high enrolment without strong learning or employment alignment. Institutional fit concerns whether institutions address the actual composition of contemporary need.

Distributional inclusion measures who receives the gains and who carries the costs of transition. It should include income and wealth inequality, poverty, wage distribution, housing access, debt, labour-market security, social-protection coverage, gendered care burdens, regional inequality,

migrant inclusion, and intergenerational opportunity. This dimension is broader than redistribution of market outcomes. It includes the distribution of employment risk, service access, political voice, asset ownership, and exposure to ecological or economic disruption.

Inclusion must be evaluated across groups as well as national averages. A country may display moderate disposable-income inequality while possessing large gaps in housing wealth, regional services, or employment security. It may provide broad legal rights while excluding informal workers or migrants in practice. Distributional inclusion therefore requires measures of both overall dispersion and group-specific disadvantage.

Legitimacy measures whether citizens accept the institutions governing transition as competent, fair, representative, and worthy of compliance. Potential indicators and contextual measures include interpersonal trust, confidence in specific institutions, satisfaction with democratic performance, support for democracy, perceptions of corruption and fairness, political efficacy, participation, protest, polarization, and support for authoritarian alternatives. These measures are not interchangeable. Protest and participation require contextual interpretation: they can express democratic engagement as well as dissatisfaction. Legitimacy should not be reduced to approval of incumbents. Governments may be unpopular while democratic institutions remain legitimate. Conversely, temporary incumbent popularity may coexist with weak procedural commitment.

These four dimensions must remain separate during the initial stages of analysis. Combining them prematurely would conceal theoretically significant configurations. High transition pressure is not equivalent to institutional failure. Low inequality does not automatically imply legitimacy. Strong institutions may preserve security while adapting slowly. A combined score could assign similar values to societies that reach them through opposite combinations. The ty-

pology should therefore classify configurations of dimensions rather than rank countries on a single ladder of modernization.

2. Indicator Selection, Scaling, and Temporal Alignment

Indicator selection must follow theory rather than data availability alone. Yörük et al. (2019) identify a variable-selection problem in comparative welfare-regime research: indicators change with the country sample, and policy measures used in affluent countries are replaced by broad development outcomes when data for lower-income societies are limited. This weakens conceptual comparability because institutional design and social outcomes become conflated. The integrated dataset should therefore begin with a clear conceptual map specifying what each indicator represents and why it belongs to one dimension.

Indicators should satisfy five criteria. First, they should possess a direct theoretical relationship to the dimension. Second, they should be available across a sufficiently broad and diverse country sample. Third, their definitions should remain reasonably comparable over time and place. Fourth, they should capture their intended concepts rather than merely serve as proxies for economic development. Fifth, the combined set should avoid excessive redundancy.

Transition pressure indicators should not be dominated by income level. Institutional fit should not be measured only through outcomes that may also reflect wealth, geography, or demography. Distributional inclusion should distinguish income from wealth, employment, housing, care, and service access. Legitimacy should distinguish confidence in institutions from incumbent approval and support for democracy.

The database should retain a documented hierarchy of indicators. Core indicators should possess broad coverage and strong theoretical validity. Extended indicators can deepen analysis for countries with better data. Validation indicators

should be excluded from model construction and reserved for testing whether the resulting regimes predict relevant outcomes. Indicators shared across conceptual domains should also be checked for double counting. Separating construction from validation prevents the same variables from both defining and validating the typology.

Normalization is necessary because indicators use different units and ranges. A baseline specification can standardize each variable using a documented reference period or pooled sample, retaining the same parameters when comparing trajectories. Direction should then be aligned so that higher values consistently represent greater pressure, stronger fit, greater inclusion, or greater legitimacy. Highly skewed measures may warrant transformations or sensitivity checks, but logarithms require appropriate treatment of zero and negative values, and any winsorization thresholds must be disclosed.

Min-max scaling can provide an alternative specification, but it also depends on extreme observations and is not an outlier-robust substitute for z-scores. Rank-based transformations can test whether classifications depend on precise distances or only relative positions. Robust scaling using medians and interquartile ranges reduces outlier influence on the estimated centre and scale; it does not remove extreme observations. Results should be compared across these approaches rather than treating one normalization method as neutral.

Temporal alignment is equally important. Data sources operate on different schedules. Some indicators are annual, while surveys may occur at multi-year intervals. Institutional reforms may affect outcomes only after a delay. The dataset should therefore define country-year windows, such as three-year centred averages, to reduce short-term noise and align observations. Centred averages are appropriate for retrospective comparison; real-time warning or prediction must use only information available at the time. Survey

measures can be assigned to their fieldwork year and interpolated only cautiously. Where interpolation is unavoidable, the original observations and imputation uncertainty should remain documented.

Pressure indicators may be lagged when estimating their relationship with institutional or legitimacy outcomes. For example, a demographic or economic pressure observed in one period may influence welfare adaptation and trust over subsequent years. However, the classification itself should primarily use contemporaneously aligned measures so that each country-year represents a coherent institutional configuration. Lagged specifications should be part of causal or predictive validation rather than silently embedded in the regime definition.

Missing data should not be solved by substituting conceptually different variables. Multiple imputation requires a defensible imputation model and explicit assumptions about missingness, commonly that, conditional on observed information, missingness does not depend on the missing values themselves. Region, income, institutional history, and time should be included in the imputation model, but imputed values must not force countries toward assumed regional profiles. Results should also be estimated using complete-case samples, reduced indicator sets, and missingness thresholds. A country-year with too little observed information should remain unclassified rather than being assigned a regime with false precision.

3. Identifying Empirical Configurations

The empirical objective is to identify recurring configurations in the integrated country-year dataset without imposing existing welfare-regime, regional, or income categories in advance. Foundational typologies such as Esping-Andersen's (1990) remain valuable theoretical precedents, but were developed primarily from Western industrial democracies. Their direct application to East Asian,

post-socialist, developing, and highly informal societies has produced inconsistent classifications. Powell et al. (2020) document numerous classifications of Japan, showing why theoretical scope, case selection, and method all require scrutiny.

A staged empirical strategy is therefore appropriate. The first stage examines the internal structure of each of the four dimensions. Exploratory factor analysis can explore whether theoretically grouped indicators share latent patterns. Principal components analysis can provide a complementary data-reduction method. These techniques should initially be applied within each dimension rather than across all variables. This preserves the conceptual distinction among pressure, fit, inclusion, and legitimacy while reducing redundancy.

Factor retention should be guided by eigenvalues, scree plots, parallel analysis, interpretability, and stability across samples. Oblique rotation is preferable where factors are expected to correlate. If transition pressure divides empirically into demographic-economic and ecological-geopolitical components, these subdimensions should remain visible rather than being forced into one score. Institutional fit may similarly separate social-protection reach from administrative capacity. The aim is not to make the data reproduce the theoretical framework exactly but to identify where the empirical structure confirms or complicates it.

Dimension scores can be derived from validated factor models, averages of standardized indicators, or principal components. Equal weighting provides the most transparent baseline. Factor-derived weighting can be used as an alternative, although statistical weights reflect patterns of shared variation rather than theoretical importance. The typology should report whether regime assignments change under these schemes.

The second stage applies unsupervised classification to the resulting dimension scores. Hierarchical clustering is useful

for exploring the number and nesting of configurations. Ward's method, applied with an appropriate Euclidean-distance specification, can identify relatively compact clusters, while alternative linkage rules test sensitivity. K-means provides a clear partition but requires the number of clusters to be specified and is sensitive to initialization. Multiple random starting points are therefore necessary.

Gaussian mixture models or latent-profile analysis can represent clusters probabilistically and allow different covariance structures. These methods are useful where countries occupy hybrid positions. Fuzzy c-means can similarly assign degrees of membership rather than forcing every country-year into one exclusive category. The literature demonstrates that hierarchical, k-means, and fuzzy methods can generate different taxonomies from the same data, making cross-method comparison essential.

The number of clusters should not be selected only because the theory anticipates four regimes. Selection should consider substantive interpretability and cluster stability, alongside statistical criteria appropriate to the model, such as silhouette width, gap statistics, or information criteria. If the data consistently support three, five, or six configurations, the empirical result should be reported. The four provisional regimes proposed in this chapter should guide interpretation, not predetermine the solution.

Once clusters are identified, their profiles should be compared with conventional regions, income categories, welfare traditions, and political systems. The question is whether the empirical grouping merely reproduces wealth and geography or reveals cross-regional similarities. Previous research indicates that clustering can produce demarcation lines that differ substantially from established welfare and capitalist typologies. Such divergence is substantively useful because it may reveal societies facing similar transition configurations despite different histories or locations.

4. Four Provisional Transition Regimes

The first provisional regime is coordinated adaptation. It combines substantial transition pressure with relatively strong institutional fit, broad distributional inclusion, and sustained legitimacy. Change may be rapid, but institutions update coverage, invest in capabilities, coordinate across sectors, and distribute adjustment costs broadly. Labour-market mobility is supported by portable protection and bargaining institutions. Welfare and health systems reach changing populations. Education and training remain connected to employment. Public administration maintains accessibility and learning during shocks.

Coordinated adaptation does not imply perfect equality or uninterrupted trust. It describes a configuration in which institutions remain sufficiently responsive that pressure does not produce persistent exclusion or democratic breakdown. Its central feature is not low change but the capacity to govern change through inclusive and legitimate institutions.

The second regime is market-led fragmentation. It combines innovation, growth, technological adoption, or global integration with widening protection gaps and declining institutional trust. Productivity may rise while wages, labour's share of income, and household security lag. Employment becomes more fragmented through temporary work, subcontracting, self-employment, or platforms. Housing and asset inequality divide owners from renters and younger cohorts from those possessing accumulated wealth.

Public institutions may remain administratively capable, but social protection and collective bargaining do not fully cover emerging risks. Digital services expand faster than accessibility and regulation. Opportunity exists, but access increasingly depends on education, assets, location, and private services. Legitimacy weakens because aggregate success is experienced unevenly. Market-led fragmentation therefore represents dynamic adaptation in production combined with weak social integration.

The third regime is protective stagnation. It preserves employment security, established welfare rights, or institutional continuity for significant groups but adapts slowly to new technologies, demographic demands, migration, care needs, or changing employment forms. Existing insiders may remain well protected, while younger workers, migrants, women, informal workers, or peripheral regions encounter exclusion. Stability is achieved through institutional preservation rather than broad adaptation.

Protective stagnation may display moderate inequality among covered groups and relatively strong trust among beneficiaries. However, low economic adaptability, weak entry pathways, and segmented rights can produce gradual dualization. The regime is not simply conservative or economically unsuccessful. Its defining tension is that security is preserved through boundaries that limit inclusion or innovation.

The fourth regime is crisis-driven improvisation. It combines high or repeated transition pressures with weak institutional fit, uneven distribution, and fragile legitimacy. Governments respond through temporary transfers, emergency regulations, donor-supported programmes, ad hoc subsidies, or short-term administrative workarounds. Responses may be energetic but fragmented. Institutions repeatedly manage symptoms without developing durable coverage, prevention, or coordination.

Crisis-driven improvisation is likely where fiscal space is narrow, informality is high, administrative records are incomplete, and ecological or geopolitical shocks recur. Households, local communities, migrants, and informal networks absorb much of the adjustment. Trust may fluctuate sharply according to immediate crisis performance. The regime is not defined by permanent incapacity; periods of crisis can also create reform coalitions and institutional learning.

These regimes are proposed ideal types to be tested against empirical configurations rather than predetermined nation-

al categories. A cluster may combine features of two regimes. A country-year may display coordinated adaptation in health but market-led fragmentation in labour. Fuzzy membership or subdimensional profiles should therefore accompany categorical labels. The typology is valuable only if it preserves these tensions.

5. Regimes as Dynamic Trajectories

Regimes should be treated as changing country-year configurations rather than permanent national identities. Welfare, production, state, and legitimacy arrangements evolve through gradual reform, crisis, political change, and institutional learning. Countries can move from fragmentation toward coordination, from protection toward stagnation, or from crisis improvisation toward more durable capacity. They can also deteriorate.

Repeated classification should be conducted for each aligned time window using a common scaling reference and comparable cluster definitions. Separately fitted clusters must be aligned and checked for changes in meaning before movements are interpreted. A country's sequence of regime assignments then becomes a trajectory. Transition matrices can summarize movement from one regime at time (t) to another at time ($t+1$). The diagonal entries indicate persistence, while off-diagonal entries reveal common pathways of change. A high transition probability from coordinated adaptation to market-led fragmentation may signal erosion of bargaining or welfare coverage. Movement from crisis-driven improvisation to coordinated adaptation may follow expansion of fiscal capacity, social protection, or administrative reform.

Transition matrices should be estimated for different time intervals because annual changes may reflect measurement noise, while five-year windows may capture institutional movement more clearly. Probabilistic classifications can estimate whether a country gradually shifts membership

before crossing a categorical boundary. This is preferable to presenting abrupt regime changes that are artifacts of small score differences.

Sequence analysis can identify typical pathways across several periods. Some countries may remain stable within one configuration. Others may oscillate between fragmentation and improvisation during repeated crises. A third group may move from protective stagnation toward coordinated adaptation after expanding inclusion and mobility. Hybridization should be expected because institutional change often occurs through layering, conversion, drift, and partial replacement rather than complete transformation.

Democratization, economic crisis, political realignment, and coalition change can create opportunities for regime movement. Kim and Lee (2022) explain South Korea's integration of health insurers through institutional frictions, policy feedback, and changing reform coalitions. Their analysis shows why a crisis alone is insufficient to explain the reform. Such cases illustrate the need to connect statistical transitions to institutional histories.

Trajectory analysis should therefore be supplemented by event data on elections, reforms, crises, changes in collective bargaining, welfare expansion, tax reform, administrative restructuring, and constitutional change. The objective is not only to identify movement but to examine what preceded it. Movement toward inclusion may follow broad coalitions, social mobilization, fiscal reform, or external pressure. Deterioration may follow austerity, institutional erosion, conflict, or prolonged inequality.

Regime membership can also vary by policy domain. A national classification is useful for comparison, but subprofiles should identify whether labour, welfare, health, education, digital governance, and legitimacy move together. Divergence among domains may signal tensions that warrant closer monitoring. A country with strong health and welfare institutions but rapidly weakening labour inclusion, for

example, may appear stable in aggregate while moving toward fragmentation.

5.2 What Resilient Institutions Do Differently

1. Institutional Resilience Beyond Persistence

Institutional resilience is the capacity of public institutions and organized social systems to anticipate pressure, absorb shocks, revise rules, protect vulnerable groups, learn from failure, and preserve legitimate authority under changing conditions. This definition is broader than the ability to survive disruption. Institutions can persist while becoming increasingly mismatched with the risks they are meant to govern. A pension system may continue operating while excluding workers with unstable contribution histories. A labour regime may preserve formal rules while subcontracting and platform work expand outside effective coverage. A health system may maintain hospitals while neglecting primary care, prevention, or regional access. Persistence is therefore neither a sufficient indicator of resilience nor necessarily a desirable outcome.

Resilience must also be distinguished from restoration of an old equilibrium. Returning rapidly to pre-crisis conditions may reproduce the vulnerabilities that made the crisis socially destructive. Rebuilding housing in the same hazardous locations, restoring labour-market flexibility without income security, or re-establishing fragmented welfare eligibility can recreate risk. Engineering conceptions of resilience emphasize the speed with which a system returns to its prior state. Institutional resilience instead requires judgement about whether that prior state should be restored, adapted, or transformed.

Robustness, adaptability, and transformability describe related but separate capacities. Robustness is the ability to withstand disturbance without losing core functions.

Reserve hospital beds, fiscal buffers, redundant infrastructure, and protected supply chains can increase robustness. Adaptability is the capacity to revise procedures, reallocate resources, and alter policy instruments while preserving the broader institutional order. Transformability refers to the ability to replace an institutional arrangement when incremental adjustment is no longer sufficient. A contributory system designed around stable employment, for example, may require more than temporary exceptions if a large share of workers remains informal or moves repeatedly among employment statuses.

For this framework, robustness, adaptation, and transformation describe complementary capacities rather than a fixed sequence. Robustness is valuable where existing arrangements remain suitable; adaptation revises rules and procedures; transformation changes an institutional logic that continues to reproduce vulnerability. The appropriate response depends on the function to be protected and the risks involved.

Authoritarian control is not equivalent to resilience. Centralized authority may mobilize resources quickly, restrict movement, suppress protest, or impose compliance. Rapid mobilization can be useful during emergencies, but coercive strength does not establish inclusive protection, reliable information, public trust, or institutional learning. A system that preserves order by silencing warning signals and excluding affected groups may appear stable while becoming more brittle. Legitimate resilience requires the ability to obtain cooperation without relying primarily on fear, concealment, or permanent emergency powers.

The normative component is unavoidable. Resilience for whom, against which risks, and at whose cost must be specified. Institutions can protect financial stability by transferring losses to households, preserve firms by weakening employment security, or maintain fiscal balance by reducing local services. Such outcomes may stabilize one subsystem

while intensifying social vulnerability. Institutional resilience is therefore best understood as **adaptive protection**: the capacity to preserve essential collective functions while preventing adjustment costs from being concentrated among groups with the fewest buffers.

2. Matched Comparison and the Identification of Mechanisms

The transition-regime typology developed in the preceding section proposes configurations of pressure, institutional fit, inclusion, and legitimacy. Classification alone does not explain why similarly exposed societies produce different outcomes. Matched comparisons can help explain these differences by holding transition pressure relatively constant while examining institutional variation. The relevant question is not simply which countries perform best, but why countries facing comparable demographic, economic, digital, ecological, or geopolitical pressures differ in mortality, unemployment, poverty, displacement, service continuity, recovery, and trust.

A most-similar comparative design should begin by matching country-years on factors that shape the scale of the challenge but are not themselves the mechanisms being tested. These can include income per capita, demographic structure, urbanization, economic openness, informality, hazard intensity, conflict exposure, commodity dependence, and the timing of the shock. Matching can be conducted through nearest-neighbour procedures, coarsened exact matching, propensity scores, or distance measures constructed from the transition-pressure dimension. Matching variables should precede the institutional exposure under study; balance and common support must be checked, and matching cannot eliminate unmeasured confounding. The matched cases can then be compared on welfare coverage, health-system reach, collective bargaining, fiscal space, local capacity, administrative information, public participation, and recovery.

Outcome measures should also remain multidimensional. A society can protect aggregate output while permitting household income to collapse. It can reduce mortality while producing unequal educational loss. It can restore employment rapidly while increasing insecurity. Comparative evaluation should therefore include human loss, income stabilization, service continuity, distributional effects, speed of recovery, institutional change, and legitimacy. The same pair of countries may perform differently depending on the outcome examined.

This chapter proposes country-level matched comparisons rather than reporting completed causal estimates. Existing local-government studies provide useful illustrations: Barbera et al. (2017) identify contrasting patterns of financial resilience in Austria, England, and Italy, while Barbera et al. (2020) examine how accounting supports anticipation and crisis response. These studies motivate investigation of institutional preparedness, but do not establish that the proposed national comparisons have already controlled all relevant differences.

Capano and D'Angelo (2026) compare responses to the May 2023 floods in two Italian provinces within a shared institutional and hazard context. Differences in leadership experience, professional background, preparedness, and decision-making under uncertainty shaped the readiness of response and the use of preventive measures. The significance of this evidence is not that individual leaders alone determine resilience. The comparison suggests that professional capacity and organizational routines can activate or inhibit formal resources that appear similar on paper.

At the country level, paired analysis should examine the full causal chain. First, did institutions identify the emerging risk? Second, could they locate affected populations? Third, were rights and programmes already broad enough to reach them? Fourth, did national and local organizations coordinate? Fifth, was funding available before or only after damage

became visible? Sixth, did workers, communities, and professional groups possess channels for contributing information and contesting decisions? Seventh, did the response generate lasting revision or merely temporary relief?

Process tracing should accompany quantitative matching. Administrative records, legislation, budget changes, collective agreements, evaluation reports, and interviews can establish the order in which decisions occurred. This reduces the risk of attributing success to an institution that was itself created after the outcome. It also helps identify negative mechanisms, such as warnings ignored because responsibilities were fragmented, local knowledge excluded from centralized decisions, or emergency benefits delayed by eligibility rules.

3. Six Mechanisms of Institutional Resilience

The following synthesis proposes six mechanisms through which institutions can absorb and govern transition without transferring excessive risk to citizens. These mechanisms are analytically distinct but mutually reinforcing.

The first is **universal or broadly inclusive protection**. Broad systems establish population registers, payment channels, professional networks, and recognized rights before crisis occurs. They can reach existing recipients without rebuilding enrolment systems after each shock. Universal health coverage, broad child or pension benefits, social-protection floors, and inclusive unemployment support can therefore operate as pre-existing infrastructure for adaptation. Broad inclusion also reduces stigma and increases political legitimacy because protection is understood as a common institution rather than discretionary assistance for a residual minority.

Universalism does not require identical benefits for everyone. It establishes a common floor while allowing additional support according to need. Targeted supplements remain necessary where disability, displacement, housing costs, or

care responsibilities create exceptional demands. The distinction is between targeting within an inclusive architecture and targeting as the principal gateway to protection. Narrow programmes often face exclusion errors, outdated registries, and political weakness. Costella et al. (2017) argue that connecting social protection with forecast triggers and guaranteed funding can improve preparedness. Broad coverage alone does not establish deeper adaptive or transformative capacity.

The second mechanism is **administrative reach**. Institutions must be able to identify people, communicate rights, process claims, transfer resources, monitor implementation, and correct errors. Reach depends on civil registration, interoperable data, local offices, trained staff, language accessibility, digital and non-digital channels, and appeal procedures. Administrative reach should not be confused with surveillance capacity. A state may collect extensive data while remaining unable to deliver services fairly. Resilient reach combines information with professional competence and enforceable rights.

The third mechanism is **coordination across sectors and levels of government**. Transition pressures cross administrative boundaries. Drought affects agriculture, food prices, health, migration, employment, and local finance. A pandemic affects healthcare, income, care, education, transport, and digital access. Coordination requires shared information, clearly allocated responsibility, interoperable procedures, and funding aligned with implementation duties. National coordination provides standards and redistribution; local institutions contribute contextual knowledge, trust, and operational flexibility. Resilience emerges when these functions complement rather than displace one another.

The fourth mechanism is **organized social dialogue**. Unions, employer organizations, professional associations, community groups, and civil-society organizations provide information that centralized administrations may not

possess. Collective bargaining can negotiate working-time reductions, training provision, wage adjustments, and the sharing of restructuring costs. Social dialogue also increases compliance because affected groups participate in decisions rather than receiving them only as commands.

Dialogue is not automatically inclusive. Institutions representing secure insiders can protect their members while externalizing risks to temporary, migrant, informal, or sub-contracted workers. Its resilience effect therefore depends on coverage and representation. Organized dialogue must incorporate groups whose work or legal status falls outside established bargaining structures.

The fifth mechanism is **institutionalized learning and evaluation**. Resilient organizations retain memory, investigate failure, compare expected and actual outcomes, and revise procedures. Learning must be embedded in budgets, reporting duties, professional training, and public accountability. Reviews that identify failures but lead to no corrective action do little to support adaptation. Institutions also need the capacity to abandon ineffective programmes. Barbera et al. (2020) show that accounting can support anticipation and responses to financial shocks, with its role shaped by local organizational capacities.

The sixth mechanism is **meaningful public voice**. Citizens possess knowledge about service barriers, local hazards, informal work, care burdens, and exclusion that administrative indicators may miss. Elections provide one channel, but resilience also requires consultation, participatory planning, workplace representation, local forums, complaint systems, and independent media. Voice is meaningful only when authorities explain decisions, respond to evidence, and allow correction. Participation that merely legitimates predetermined policy can deepen distrust.

Locally led governance can strengthen these mechanisms within supportive national frameworks. The local-govern-

ment studies discussed above highlight professional leadership, preparedness, and coordination as relevant capacities (Barbera et al., 2017; Capano & D'Angelo, 2026).

These mechanisms form a chain. Inclusive programmes without administrative reach produce nominal rights. Reach without coordination produces fragmented delivery. Coordination without dialogue can misidentify needs. Dialogue without learning repeats negotiated failures. Learning without public voice may optimize institutional priorities while ignoring lived harm. Resilience depends less on one institutional feature than on the degree to which these mechanisms reinforce one another.

4. Anticipatory Adaptation and Reactive Crisis Management

Anticipatory institutions monitor changing risks, maintain reserve capacity, pre-authorize responses, and revise eligibility before breakdown. Reactive institutions act primarily after harm becomes publicly visible. Both forms of action are necessary because not every crisis can be predicted, but their balance has major distributional consequences. Delayed response allows losses to accumulate among households that possess the fewest savings, weakest housing, least secure work, and poorest access to services.

Monitoring is the first component of anticipation. Institutions require timely data on employment transitions, disease, prices, migration, climate hazards, service demand, and local capacity. Monitoring should include slow variables as well as dramatic events. Declining contribution density, rising care demand, repeated small floods, or increasing housing costs can signal a future crisis even when no single indicator crosses an emergency threshold.

Early warning is useful only when connected to authority and financing. The literature emphasizes that warnings may fail because agencies cannot understand them, responsibilities are unclear, decision-makers are unwilling to act, or affected populations lack the capacity to respond. Anticipation

therefore requires pre-agreed triggers, assigned responsibility, and funding that becomes available automatically. Forecast-based financing illustrates this logic by connecting warning thresholds to guaranteed resources before a shock (Costella et al., 2017).

Reserve capacity is often criticized as inefficient during normal periods because unused staff, beds, inventories, or fiscal space appear costly. Yet systems optimized for average demand can become fragile under repeated shocks. Reserve capacity should not mean maintaining unlimited idle resources. It means preserving strategic redundancy, surge staffing, emergency procurement rules, contingency funds, and alternative delivery channels. Diversity in suppliers, energy sources, and administrative systems can reduce the danger that one failure disables the entire response.

Eligibility rules are another anticipatory instrument. A welfare system should not wait until large groups have lost income to recognize that contribution requirements exclude temporary or informal workers. A health system should not wait for hospitals to collapse before strengthening primary care and workforce retention. Anticipatory adaptation uses demographic and labour-market evidence to revise protection before exclusion becomes a crisis. It also tests systems through simulations, audits, and scenario exercises.

Reactive management remains necessary because warnings are probabilistic and shocks can exceed forecasts. Emergency measures can save lives and prevent institutional collapse. The problem arises when temporary responses become the dominant governance model. Ad hoc programmes often create parallel databases, duplicate organizations, unstable funding, and inconsistent entitlements. They may reach visible groups while excluding less organized populations. Once attention declines, the new structures may disappear and institutional learning may be lost.

Pre-existing protection systems can provide payment channels, eligibility rules, and administrative relationships

that improvised responses must build under pressure. The advantage depends on whether those systems can expand coverage, release funds, and reach affected people when needed (Costella et al., 2017).

Anticipation must nevertheless avoid the illusion of prediction. Intelligence systems face information overload, cognitive bias, secrecy, politicization, and organizational fragmentation (Iqbal et al., 2026). Slow-onset crises such as drought blur the boundary between early action and early response. Farr et al. (2022) document the failure to translate repeated warnings into adequate, timely action in the Horn of Africa. Resilient anticipation creates procedures for acting under uncertainty: it defines acceptable risk thresholds, distributes responsibility, and revises decisions as evidence changes.

5. Institutional Trade-offs and Fair Procedures

Institutional resilience does not eliminate trade-offs. It creates legitimate procedures through which competing values can be balanced, revised, and publicly justified. Five tensions recur across transition governance.

The first is **speed versus deliberation**. Rapid decisions can prevent harm, but they can also ignore local knowledge, rights, and distributional effects. Extended consultation can improve legitimacy while delaying urgent action. Resilient systems distinguish emergency phases from long-term rule making. They authorize temporary action under clear limits, require review, and restore ordinary accountability as soon as possible.

The second is **flexibility versus security**. Firms and administrations need room to reallocate labour, budgets, and services. Workers and households need predictable income, schedules, care, and retirement protection. Flexibility becomes destabilizing when adjustment is achieved by transferring uncertainty downward. Adaptive institutions

permit organizational mobility while making social rights portable across employers, contracts, and locations.

The third is **targeting versus universalism**. Targeting can direct scarce resources toward high need, while universalism reduces exclusion and builds common legitimacy. The practical choice is rarely absolute. A resilient system can establish universal eligibility or basic provision and then add targeted supplements. It can also use simple categorical criteria rather than complex means tests where income is volatile or informal. The fairness of targeting depends on transparent rules, low exclusion error, accessible appeals, and adequate benefits.

The fourth is **central coordination versus local autonomy**. Central institutions can pool risk, redistribute resources, establish rights, and coordinate national emergencies. Local authorities possess contextual knowledge and can adapt implementation. Excessive centralization produces uniform rules that ignore local conditions, while unfunded decentralization transfers responsibility without capacity. The European local-government comparisons illustrate how internal capacities interact with the wider institutional environment (Barbera et al., 2017). Resilience requires subsidiarity within national guarantees.

The fifth is **innovation versus precaution**. New technologies, digital services, and organizational models can improve efficiency and reach. They can also create privacy risks, algorithmic exclusion, labour displacement, and dependence on private infrastructure. Precaution does not require blocking innovation. It requires testing, transparency, fallback systems, liability, and the ability to reverse harmful decisions. Institutions should distinguish reversible experiments from changes that create irreversible dependency.

Trade-offs become politically destructive when their costs are concealed or assigned repeatedly to the same groups. Fair management requires public reasons, evidence, participation, compensation, and review. Groups bearing concen-

trated costs should have a meaningful voice, not merely be informed after decisions are made. Distributional analysis should accompany efficiency analysis before implementation.

5.3 A Multi-Level Policy Toolkit for Institutional Re-Synchronization

1. Why Transition Policy Requires an Integrated Architecture

The policy problem identified throughout this book is not the absence of reform proposals. Governments already possess programmes for employment, health, education, housing, digitalization, climate policy, regional development, and social protection. The deeper problem is that these programmes are usually designed within separate administrative and political fields even though the transitions they address interact continuously. Decarbonization affects employment, transport, household energy costs, industrial geography, and public revenue. Digitalization alters work organization, access to welfare, education, market concentration, and privacy. Population ageing increases health and care needs while changing labour supply, household structure, and pension financing. Housing costs influence fertility, migration, employment mobility, wealth accumulation, and intergenerational inequality.

When these domains are governed separately, policy can solve one problem while intensifying another. A green industrial policy may create investment but displace workers and raise household costs. A training programme may increase qualifications without creating secure employment. Digital welfare delivery may reduce administrative expense while excluding people with weak connectivity or documentation. Housing subsidies may increase purchasing power but inflate rents where supply remains constrained. Transition policy must therefore be evaluated as an institutional system rather than as a list of programmes.

This section proposes a four-tier policy framework. Tier 1 establishes universal social foundations. Tier 2 creates portable protections that follow people across employment, household, regional, and life-course transitions. Tier 3 builds adaptive institutions capable of coordinating, learning, anticipating, and responding. Tier 4 governs the distribution of transition costs and gains through taxation, bargaining, competition, housing, climate, and regional policy.

The tiers are analytically distinct but practically interdependent. Social foundations reduce the vulnerabilities that can turn later transitions into crises. Portable protections make mobility possible without the repeated loss of rights. Adaptive institutions maintain the fit between changing risks and public responses. Distributional reform prevents productivity gains, asset appreciation, and public investment from being captured primarily by firms, owners, and prosperous regions while adjustment costs are shifted onto households.

The framework moves beyond a narrow social-investment approach. Education, childcare, training, and active labour-market policy can strengthen capabilities, but they cannot replace income security, healthcare, care rights, or housing protection. Social-investment strategies can remain constrained by fiscal legacies, competition with established programmes, and uneven institutional delivery. Crespy and Munta (2023) identify a narrow, reactive logic in the EU instruments they examine, indicating the need to integrate social and ecological objectives from the beginning.

The framework also rejects the idea that temporary crisis relief is equivalent to institutional adaptation. Emergency transfers, subsidies, and rescue packages can prevent immediate hardship, but they do not necessarily alter the structures producing insecurity. Relief becomes transformative only when linked to permanent changes in eligibility, service provision, administrative reach, labour rights, productive investment, and distribution.

The four tiers therefore provide a complementary set of policy functions rather than a universal policy package. Countries differ in fiscal capacity, administrative reach, informality, demographic structure, and political coalitions. The precise instruments will vary. The functional requirements, however, remain similar: people require a secure foundation, rights that survive mobility, institutions that can learn, and rules that distribute costs fairly.

2. Tier 1: Universal Social Foundations

Tier 1 establishes universal or broadly inclusive access to health, education, care, housing support, income protection, and digital connectivity. These foundations are not residual assistance for individuals who fail in markets. They are the infrastructure through which households and societies absorb change without transforming every disruption into a crisis.

a) Health, Education, and Care as Foundational Services

Universal health protection should include primary care, preventive services, essential medicines, hospital treatment, mental health, rehabilitation, and financial protection. Legal entitlement alone is insufficient. Services must be geographically available, adequately staffed, affordable, and accessible across language, disability, and migration status. Paid sickness protection and disability support are part of effective health coverage because workers may be unable to access care if treatment entails losing income or employment.

Health systems also require reserve capacity. A system optimized entirely for average demand may appear efficient but become fragile during pandemics, disasters, or rapid demographic change. Workforce planning, public-health surveillance, local primary care, emergency inventories, and flexible service delivery should therefore be treated as

normal components of provision rather than exceptional crisis measures.

Education should be organized as a life-course foundation. Early-childhood education, equitable schooling, vocational pathways, tertiary access, and adult learning should form one capability system. The objective is broader than immediate employability. Education supports literacy, critical reasoning, civic competence, adaptability, and the ability to navigate institutions. Equal access requires attention to school quality, language, transport, digital resources, disability support, and the reproduction of advantage through private tutoring and selective pathways.

Care infrastructure is equally fundamental. Childcare, eldercare, disability support, and long-term care determine whether people can enter employment, continue education, participate in public life, or manage ageing. Without reliable care, transitions are absorbed through unpaid household labour, usually by women. Publicly guaranteed care can be delivered through public, non-profit, community, and regulated private providers, but access, quality, affordability, and working conditions must remain public responsibilities.

Care workers should not finance universal access through low wages or insecure employment. A care system that expands provision while reproducing labour exploitation merely transfers risk from households to a low-paid workforce. Care infrastructure must therefore connect social policy, employment standards, migration policy, training, and long-term workforce planning.

b) Housing, Income Protection, and Digital Connectivity

Housing support should combine immediate affordability with an adequate housing supply. Relevant measures include social housing, rental assistance, tenant protection, homelessness prevention, accessible housing, energy-efficient renovation, land policy, and transport-linked develop-

ment. Housing is not merely a consumption good. It influences employment mobility, household formation, care, educational access, debt, and asset accumulation.

Subsidies alone are insufficient where housing supply is constrained or property markets are highly financialized. Public support can be absorbed into higher rents and land values. Housing foundations must therefore be connected to planning, construction, taxation, regulation of vacancy, and public or community ownership.

Income protection should provide security across unemployment, illness, disability, care, old age, and sudden price shocks. A social-protection floor can combine tax-funded universal benefits, contributory insurance, and targeted supplements. Access should not depend exclusively on continuous formal employment. Automatic stabilizers are preferable to repeated discretionary emergency measures because they respond as conditions change and reduce delays caused by new eligibility rules or temporary administrative systems.

Digital connectivity has become necessary for education, employment, welfare access, healthcare, banking, and political participation. Universal digital access requires affordable connectivity, devices, digital literacy, accessible design, privacy safeguards, and non-digital alternatives. Online-only public services can deepen exclusion where users lack stable documentation, technical confidence, or reliable connectivity.

Rights-based policy can remain weak in practice where chronic underfunding, bureaucratic barriers, poor coordination, and commodification restrict access. Tier 1 must therefore be evaluated through effective coverage, adequacy, accessibility, take-up, and outcomes rather than formal entitlement alone.

These foundations reduce transition vulnerability in several ways. Health and income protection make job changes less dangerous. Care services enable employment

and training. Housing security makes relocation and family formation more manageable. Education and digital access expand capability. Because these foundations reduce the personal cost of change, they can also strengthen political legitimacy and public willingness to support longer-term reform.

3. Tier 2: Portable Transition Protections

Tier 2 addresses the mismatch between social rights and employment or household categories that no longer remain stable across the life course. Workers move between permanent jobs, temporary contracts, self-employment, platform work, informal activity, unemployment, care, and training. Households change through migration, separation, cohabitation, ageing, and intergenerational support. Protection tied rigidly to one employer, one contract, or one household status becomes fragmented precisely when mobility is most common.

a) Portable Social Insurance and Care Recognition

Portable social insurance should allow contributions from different employers, platforms, self-employment, and publicly supported periods to accumulate within interoperable systems. Portability should apply to pensions, unemployment protection, injury insurance, maternity, sickness, and long-term care.

Portability must not become privatization. The objective is not to replace collective insurance with individual savings accounts. Employers and platforms should contribute in proportion to their use and control of labour, while public subsidies support low-income workers and people with interrupted employment. The system should preserve redistribution across income levels and risks rather than making each worker responsible for financing only personal protection.

Care credits should recognize periods spent providing unpaid childcare, eldercare, or disability care. Credits can

protect pension accumulation, unemployment eligibility, and access to training. They reduce the long-term penalties created when socially necessary care interrupts formal employment.

Care credits should complement, not replace, services. A policy that compensates unpaid care without expanding provision may reinforce gendered dependence. Conversely, services without contribution credits can still leave caregivers with pension and employment gaps. A balanced system recognizes care while reducing the necessity for prolonged unpaid withdrawal from employment.

b) Lifelong Learning and Transition Income

Lifelong learning accounts can give individuals accumulated rights to education, assessment, and certified training across employers and life stages. These accounts should be publicly regulated, portable, and linked to recognized providers. They should include paid learning time, guidance, recognition of prior learning, and support for transport, care, and digital access.

A nominal training entitlement is ineffective where workers cannot afford to reduce hours or where courses do not lead to recognized occupational pathways. Learning rights must therefore be coordinated with employers, unions, vocational institutions, and public employment services.

Wage insurance or transition income can protect people moving from declining sectors into lower-paid work, training, or relocation. Wage insurance temporarily replaces part of an earnings loss when a displaced worker accepts a lower-paid position. Transition income supports periods of retraining, job search, care adjustment, or regional movement.

These instruments should be adequate to permit genuine choice. If benefits are too low, workers are compelled to accept the first available insecure job. Temporary wage-insurance supplements should be time-limited and linked to

quality employment services, without imposing blanket time limits on continuing care or basic income-protection needs.

c) Informal, Platform, and Mobile Workers

Informal workers require models that do not assume stable payroll employment. Possible instruments include subsidized contributions, categorical benefits, simplified registration, turnover-based contributions, community enrolment, and tax-funded universal floors. Formalization should deliver visible rights and productive support rather than only new reporting or taxation obligations.

Workers are unlikely to register when formal status increases costs but does not provide meaningful protection. Portability can make registration more attractive because contributions retain value even when work changes.

Platform workers and dependent contractors require classification rules based on control, economic dependence, pricing authority, and access to customers. Where platforms determine prices, allocate tasks, monitor performance, and control access to work, presumptions of employment may be appropriate. Genuine self-employment should still include collective bargaining rights, transparent earnings records, and mandatory contributions to portable protection.

Rights should also move across regions and borders. Internal migrants should not lose healthcare, education, housing support, or social insurance when they relocate. Bilateral and regional agreements can preserve pension and contribution records across countries. Household-based benefits should adjust without abrupt gaps when individuals marry, separate, leave violent relationships, or assume care responsibilities.

Florin and Pichault (2022) identify dependent contracting as a major challenge to existing labour regulation and highlight competing narratives of work devaluation and entrepreneurial flexibility. Tier 2 moves beyond this opposition.

Flexibility can be valuable, but rights should follow people so that mobility does not repeatedly expose them to insecurity.

4. Tier 3: Adaptive Institutions and Permanent Policy Learning

Tier 3 creates permanent mechanisms for policy learning, cross-sector coordination, local experimentation, early warning, and public participation. Institutional learning differs from one-time reform because it is embedded in administrative routines, budgets, professional responsibilities, data systems, and accountability.

A law adopted once can become mismatched as technology, households, labour markets, or ecological risks change. Adaptive governance treats revision as a normal institutional function rather than as evidence that the original reform failed.

a) Cross-Sector and Multi-Level Coordination

Transition problems cross ministerial boundaries. Industrial decarbonization affects energy, employment, transport, training, housing, regional development, and social protection. Population ageing connects pensions, healthcare, care, migration, housing, and labour supply. Digitalization affects education, work, competition, welfare delivery, and privacy.

Coordination requires more than interministerial committees. Institutions need shared targets, integrated data, clear authority, and budget arrangements that finance combined interventions. One ministry should not be rewarded for reducing expenditure when the result is higher costs elsewhere.

Coordination across levels of government is equally important. National institutions should establish rights, redistribute resources, and set standards. Local and regional authorities should adapt implementation to population needs

and territorial conditions. Decentralization without adequate revenue, staff, and authority merely transfers responsibility downward.

Implementation depends on the capacity to identify beneficiaries, manage investment, enforce conditions, and coordinate national and local policy. Formal decentralization therefore requires a practical alignment of authority, resources, and professional responsibility; legal design alone cannot ensure effective delivery.

b) Local Experimentation, Evaluation, and Early Warning

Local experimentation can test new forms of care, employment support, housing provision, climate adaptation, and digital service delivery. Experimentation should include evaluation criteria, funding continuity, and a route to wider adoption. Pilot projects that remain isolated because successful models cannot be financed or legally expanded do not constitute learning systems.

Major policies should specify their expected mechanisms and distributional consequences before implementation. Evaluation should examine not only average outcomes but also who was reached, who was excluded, what administrative burdens arose, and whether local conditions altered performance.

Early-warning systems should monitor labour-market, demographic, health, ecological, fiscal, and social indicators. Relevant signals include rising contribution gaps, local unemployment, housing arrears, care waiting lists, school absence, price volatility, extreme weather, business concentration, and declining trust.

Warnings should be connected to pre-authorized action and financing. Information without authority produces reports rather than adaptation. Thresholds can trigger additional staffing, benefit expansion, regional support, public-health measures, or emergency investment before visible breakdown.

c) Public Participation and Institutional Memory

Citizens, workers, frontline professionals, and local organizations possess information that administrative systems may not capture. Participatory councils, social dialogue, workplace representation, local assemblies, user panels, and complaint systems should be treated as sources of policy knowledge rather than ceremonial consultation.

Participation must occur early enough to change design. It should also include groups with weak formal representation, including informal workers, migrants, disabled people, caregivers, and residents of peripheral regions. Consultation dominated by incumbent firms or organized insiders can reproduce institutional blind spots.

Institutional memory is another requirement. Reforms are often interrupted by electoral turnover, staff changes, or temporary funding. Permanent evaluation units, professional civil services, public data, and multi-year planning can preserve learning across governments.

Tier 3 treats learning as a continuous feature of governance rather than an exceptional response to crisis. This requires both technical expertise and the administrative capacity to engage stakeholders, preserve evidence, and revise policy (Tönurist & Hanson, 2020).

5. Tier 4: Fair Distribution of Transition Costs and Gains

Tier 4 governs who captures the gains from transition and who bears its costs. Social foundations and portable benefits can reduce hardship, but they may stabilize inequality if market power, asset ownership, and regional concentration remain unchanged. A fair transition requires policies that influence the primary distribution of income, assets, and risk before taxes and benefits, as well as redistribution afterward.

a) Taxation, Bargaining, and Market Power

Tax policy should finance public investment while reducing concentrated wealth and environmentally harmful activity. Relevant instruments include progressive income taxation, effective taxation of capital gains and inheritance, property and land-value taxation, anti-avoidance enforcement, pollution taxes, and carefully designed windfall or financial-transaction taxes.

The distributional effects of environmental taxation must be assessed. Carbon prices and energy taxes can impose disproportionate burdens on low-income households, renters, and rural residents. Revenue should therefore support rebates, public transport, housing renovation, and universal services. A coordinated tax and investment strategy should assess revenue potential, avoidance risks, administrative capacity, and effects on low-income households.

Collective bargaining should be part of transition planning. Sectoral agreements can set wage floors, training rights, working-time rules, and restructuring procedures. Worker representation should be included in decisions about automation, plant closure, relocation, and decarbonization.

Transition agreements can specify notice, income protection, retraining, pension continuity, relocation support, and regional investment. Without bargaining institutions, consultation often occurs after strategic decisions have already been made.

Competition policy should address concentration in digital platforms, energy, finance, housing, and essential supply chains. Dominant firms can capture innovation gains, dictate terms to workers and suppliers, and exercise private authority over infrastructure. Competition policy should be combined with data portability, interoperability, public options, procurement conditions, and sector regulation.

b) Housing, Climate, and Regional Distribution

Housing policy should prevent public investment and economic growth from being capitalized mainly into land and property values. Social housing, planning reform, land-value capture, tenant protection, vacancy regulation, and public development institutions can broaden access.

Green renovation programmes should protect tenants from displacement and prevent subsidies from becoming windfall gains for owners. Affordability conditions, rent controls following subsidized renovation, and support for low-income owners may be necessary.

Climate policy must incorporate distribution from the beginning. Carbon pricing, industrial restructuring, and energy transition create different costs across occupations, regions, and household types. Just-transition funds should finance anticipatory regional planning, worker transition rights, infrastructure, municipal revenue replacement, and community ownership rather than only short-term compensation.

Crespy and Munta (2023) warn that the social objectives of the EU transition instruments they examine remain narrow and reactive. A genuinely just transition must integrate environmental and social policy rather than attaching compensation after decisions have been made.

Regional policy should prevent metropolitan centres and already prosperous areas from capturing most investment, skilled labour, and fiscal capacity. Place-based industrial policy, universities, care and health infrastructure, transport, digital connectivity, and local development finance can create alternatives in declining regions.

Funding formulas should consider need as well as competitive project quality. Poorer regions often lose competitive grants because they lack the administrative staff needed to prepare applications. Technical assistance and predictable

multi-year finance are therefore part of distributional fairness.

c) Distributional Impact Assessment

Every major reform should include a distributional impact assessment. This assessment should examine effects by income, wealth, gender, age, disability, migration status, employment type, household structure, and region.

It should evaluate direct costs, price changes, employment transitions, service access, unpaid care, housing effects, and long-term asset consequences. Compensation should be assessed according to timing, adequacy, accessibility, and take-up rather than assumed to be effective because it exists formally.

Distributional assessment should occur before adoption and continue after implementation. Results should be public and independently reviewable. Where impacts diverge from expectations, policy should be revised.

5.4 A Social Transition Observatory and a Framework of Collective Responsibility

1. From a Fixed Diagnosis to Continuous Monitoring

A book concerned with society in transition should not conclude by presenting its findings as a permanent diagnosis. Demographic structures, labour markets, technologies, ecological pressures, fiscal conditions, political institutions, and public attitudes continue to change after any study is completed. Indicators are revised, new risks become visible, policy reforms alter institutional performance, and societies move between different configurations of pressure, protection, inclusion, and legitimacy. The book's framework must therefore be translated into a monitoring system capable of regular revision.

The proposed system is organized around the four dimensions developed in the transition-regime framework: transition pressure, institutional fit, distributional inclusion, and legitimacy. These dimensions can be summarized as the TIDL framework. Transition pressure measures the scale and speed of demographic, economic, technological, ecological, and geopolitical change. Institutional fit evaluates whether labour, welfare, health, education, care, housing, and administrative systems remain aligned with emerging needs. Distributional inclusion examines how transition gains, costs, risks, and opportunities are allocated among classes, generations, genders, regions, household types, and legal statuses. Legitimacy assesses whether citizens regard institutions as competent, fair, representative, and worthy of compliance.

The TIDL dimensions should not be collapsed into a single national ranking. Their analytical value lies in identifying mismatches. A society can experience high transition pressure while retaining effective institutions and broad public legitimacy. Another can record economic growth while protection gaps, regional inequality, and distrust widen. A third may preserve social security for established groups while adapting too slowly to technological change, migration, ageing, or new care demands. A combined score could conceal these configurations by giving similar values to societies facing fundamentally different institutional problems.

The central object of monitoring is institutional desynchronization. Desynchronization occurs when the speed, direction, or social distribution of change moves beyond the rules, capacities, protections, and forms of representation available to govern it. It is rarely announced by one dramatic institutional collapse. It often develops through gradual divergence: growing numbers of workers outside social insurance, rising care needs without service expansion, increasing housing costs, widening regional gaps, weak learning despite educational expansion, or falling mobility expectations despite aggregate economic growth.

Monitoring must therefore focus on trajectories rather than isolated levels. A country may have a relatively low level of insecurity but a rapidly worsening trend. Another may have high structural pressure but improving institutional capacity. The direction, rate, and persistence of change can be more informative than one observation. Interaction also matters. A rise in temporary work becomes more serious when unemployment protection is narrow, housing costs are high, and household debt is increasing. Population ageing becomes more difficult when care coverage, health workforces, and local fiscal capacity are simultaneously weakening.

The monitoring system should combine retrospective evaluation with anticipatory foresight. Retrospective evaluation asks whether a completed reform achieved its objectives and reached its intended population. Foresight asks whether current institutions remain appropriate for risks that are emerging but have not yet produced visible breakdown. Evaluation without foresight leaves governments permanently reacting after harm has occurred. Foresight without evaluation can become speculative and politically selective. The two must be integrated.

Monitoring also needs a clear accountability structure. Information alone does not guarantee response. Governments can publish reports without altering eligibility rules or investment. Employers can disclose training or climate plans without accepting adjustment costs. Welfare institutions can report formal coverage without examining take-up, adequacy, or administrative exclusion. An effective monitoring system must therefore specify who is responsible for interpreting findings, initiating review, explaining inaction, and correcting institutional failure.

The monitoring body proposed here should combine independence, participation, interoperable data, professional continuity, and institutional adaptability. These are design principles to be evaluated in practice, not guarantees that an

observatory will improve governance. Weak information systems, political interference, or participation without influence could undermine its effectiveness.

2. The Social Transition Observatory

The proposed Social Transition Observatory would be an independent public institution or international research network responsible for updating the TIDL indicators, identifying widening mismatches, publishing country profiles, maintaining open data, evaluating policy responses, and revising the analytical framework as evidence develops. Its purpose would not be to replace national statistical offices, ministries, research institutes, or international organizations. It would connect their data and findings through a common transition framework.

The institutional design should draw lessons from national statistical offices, fiscal councils, audit bodies, public-health surveillance systems, and climate-assessment institutions. Statistical offices demonstrate the importance of methodological continuity, professional standards, and publication schedules. Fiscal councils show how independent bodies can evaluate government plans using transparent assumptions. Public-health surveillance systems provide models for timely reporting, sentinel indicators, and escalation procedures. Climate-assessment bodies show how interdisciplinary evidence can be periodically synthesized while acknowledging uncertainty.

The Observatory would require legal and financial independence. Its mandate should be established through legislation or a formal intergovernmental agreement. The director and governing board should serve fixed, staggered terms so that a single government cannot replace the leadership immediately after an election. Appointment procedures should include government and opposition representatives, statistical agencies, universities, employers, labour organizations, local government, and civil society. No single actor should

control appointments, funding, indicator selection, or publication.

Core financing should be multi-year. Dependence on annual political negotiation would expose the Observatory to pressure whenever its findings became inconvenient. Short-term grants could support experimental modules or regional studies, but they should not determine the core monitoring programme. The institution should publish its funding sources, procurement records, methodological decisions, conflicts of interest, and external-review procedures.

The Observatory should have several permanent functions. The first would be to maintain and update the integrated TIDL dataset. A full comparative update could be undertaken every two or three years, with annual revisions for indicators available at higher frequency. Earlier versions of the database should be preserved so that historical findings remain reproducible and changes caused by revised definitions can be separated from actual social change.

The second function would be to publish country transition profiles. These profiles should describe transition pressure, institutional fit, distributional inclusion, and legitimacy separately. They should show recent trends, group differences, territorial variation, major policy changes, and data-quality limitations. They should avoid treating countries as permanently belonging to one regime. Profiles should instead show movement, hybridization, and uncertainty.

The third function would be policy evaluation. Major reforms in employment, social protection, education, health, care, housing, digitalization, climate, and regional development should be assessed according to whether they improve institutional fit and reduce unequal exposure. Evaluations should distinguish expenditure, formal entitlement, population coverage, adequacy, accessibility, take-up, service quality, and outcome. A policy described as universal should

not be accepted as such merely because legislation uses universal language.

The fourth function would be methodological development. The Observatory should test alternative indicators, normalization methods, weighting schemes, missing-data procedures, and clustering techniques. It should publish sensitivity analyses and classification probabilities rather than presenting one model as the only legitimate representation of transition. Cases that do not fit the expected patterns should be investigated as possible sources of theoretical refinement.

The fifth function would be capacity building. Statistical systems, universities, local governments, and civil-society organizations should receive support for collecting, linking, documenting, and interpreting data. The Observatory should not reproduce an extractive model in which information flows from lower-capacity countries into international databases without strengthening domestic research capacity.

The sixth function would be public communication. Technical country reports should be accompanied by accessible summaries, interactive visualizations, and clear explanations of uncertainty. Rankings should be avoided where they encourage superficial comparison or false precision. Users should be able to inspect indicator definitions, raw trends, methodological changes, and subgroup differences.

A networked model would be preferable to a fully centralized institution. A central secretariat could maintain common standards, while regional and national partners would contribute data, contextual interpretation, and case studies. Garrick et al. (2025), for example, propose water-governance observatories that connect data, local narratives, and institutional outcomes. These arrangements combine shared indicators with local adaptation and can draw on official statistics, research networks, environmental monitoring, citizen science, and real-time socioeconomic information.

The Observatory's authority should ultimately come from methodological credibility, transparency, and public relevance rather than coercive power. It should not direct governments, but its findings should create formal obligations to respond. When significant mismatches are identified, responsible institutions should be required to publish an explanation, corrective plan, or reasoned disagreement.

3. An Early-Warning Dashboard for Institutional Desynchronization

The Social Transition Observatory should maintain an early-warning dashboard composed of published and reproducible indicators. Its purpose would be to identify combinations of change that indicate rising institutional mismatch. The dashboard should not depend on arbitrary universal red-line thresholds. Social systems differ in demography, income, institutional structure, and baseline risk. A single numerical threshold can create false alarms in one setting and conceal deterioration in another.

The first warning domain should be rapid structural change. Relevant indicators include sectoral employment reallocation, deindustrialization, platform work, automation exposure, migration, fertility decline, population ageing, urban growth, household change, digital adoption, climate hazards, and geopolitical disruption. Levels and rates of change should both be monitored. A society with a large but stable share of older people faces different demands from one experiencing a rapid rise in that share.

The second domain should be widening protection gaps. Indicators should cover informal employment, temporary work, unemployment-benefit coverage, pension contribution gaps, health coverage, care waiting lists, housing insecurity, benefit take-up, and differences between formal entitlement and actual access. Protection gaps should be measured across gender, age, disability, migration status, employment type, and region.

The third domain should be falling mobility expectations. Survey indicators should include subjective social status, expected upward or downward mobility, expectations for children, perceived fairness of education and employment, confidence that effort will be rewarded, and fear of future status loss. Declining expectations can signal legitimacy problems before they appear in voting or protest.

The fourth domain should be rising care burdens. Time-use data should be combined with ageing, disability, household structure, women's employment, childcare availability, long-term-care coverage, caregiver health, and waiting times. A society may appear fiscally stable because care needs are being absorbed through unpaid household labour. Monitoring only public expenditure would miss this transfer of risk.

The fifth domain should be weak learning outcomes. Educational attainment should be examined alongside literacy, numeracy, assessment results, school completion, segregation, digital access, and transitions into employment or further study. Rising enrolment combined with stagnant learning or graduate underemployment may indicate that educational expansion is failing to deliver its expected benefits.

The sixth domain should be increasing out-of-pocket health expenditure. This should be examined alongside catastrophic spending, unmet need, waiting times, health-worker shortages, regional access, medicine availability, and preventive care. Rising household payments may signal that formal health coverage is becoming less adequate or accessible.

The seventh domain should be declining institutional trust. Trust should be measured separately for government, parliament, political parties, courts, police, local government, public administration, health services, and education. A decline in one institution should not automatically be treated as a general legitimacy crisis. The warning becomes

stronger when distrust spreads across several institutions and combines with perceived corruption, unfairness, or service failure.

The eighth domain should be polarization and democratic strain. Indicators should distinguish ideological polarization, affective hostility, party fragmentation, elite polarization, social sorting, intolerance of opponents, support for authoritarian alternatives, and refusal to accept electoral loss. Polarization becomes a governance warning when compromise is treated as betrayal and institutions lose cross-group legitimacy.

The ninth domain should be slow or unequal recovery after shocks. Recovery should be assessed through employment, income, poverty, health, education, housing, services, trust, and territorial performance. A return of national output to its pre-shock level does not establish broad recovery when household debt, mortality, learning loss, or regional unemployment remain elevated.

The proposed warning domains combine governance, fiscal, demographic, distributional, and technological risks. They are candidate signals of institutional mismatch; their predictive value and appropriate thresholds require validation before operational use.

Indicators should be interpreted through trends, persistence, acceleration, and interaction. Each country's indicators should be assessed against their historical trajectories, comparable countries, and the institutional resources available to respond. A moderate increase in temporary work may be manageable where portable protection and bargaining coverage are strong. The same increase may be destabilizing where unemployment insurance, housing security, and training systems are weak.

The Observatory should therefore use interaction flags. One flag might identify the combination of rapid employment restructuring, declining social-insurance coverage,

and falling mobility expectations. Another might detect increasing climate exposure alongside weak housing, local fiscal stress, and low trust. These flags should trigger investigation rather than automatic declarations of crisis.

Statistical techniques can support detection. Trailing rolling averages can help distinguish persistent change from temporary fluctuation. Change-point analysis can identify breaks in trend. Latent-profile and clustering methods can reveal recurring combinations of pressure and institutional mismatch. Residual analysis can identify outcomes below model-based expectations given income and structural exposure, but interpretation depends on model adequacy and uncertainty and does not by itself establish an institutional cause.

Human review remains necessary. Data changes can reflect revised definitions, reporting delays, political manipulation, or genuine social deterioration. Review panels should include statisticians, sector experts, local authorities, social partners, and affected communities. Their conclusions, disagreements, and evidentiary limits should be public.

4. Collective Responsibilities and Rights

The governance of social transition requires distributed responsibility, but distributed responsibility must not become dispersed accountability. Governments, employers, educational and welfare institutions, researchers, and citizens occupy different positions and therefore carry different duties.

Governments hold the primary duties of foresight, protection, coordination, and fair distribution. Foresight requires monitoring emerging risks, maintaining reserve capacity, and revising rules before widespread harm occurs. Protection requires ensuring access to health, education, care, housing support, income security, and digital participation.

Coordination requires aligning ministries and levels of government so that responsibility is not lost between institutions. Fair distribution requires tax, labour, competition, housing, climate, and regional policies that prevent adjustment costs from falling disproportionately on workers and households.

When the Observatory identifies a significant mismatch, the responsible government should be required to issue a formal response. That response should explain the causes, planned measures, responsible agencies, implementation timetable, fiscal implications, and expected distributional effects. Governments should also explain when they reject an Observatory finding, providing alternative evidence and methodology.

Employers have duties regarding decent work, training, information, and transition costs. Firms benefiting from automation, digitalization, organizational restructuring, or decarbonization should not shift the full costs of redundancy, retraining, insecure scheduling, or relocation onto workers. Large employers and platforms should report employment status, contract type, training expenditure, wage distribution, occupational injury, algorithmic management, and transition planning.

Employers should contribute to portable insurance, sectoral training funds, and negotiated adjustment programmes. Where plant closure or industrial restructuring affects a region, firms should participate in worker transition agreements and local development finance. Durable performance also depends on the joint development of technical systems, skills, incentives, governance, and organizational culture rather than technical innovation alone.

Educational institutions have a duty to improve access, update curricula, and strengthen learning support and transitions into employment without reducing education to short-term labour demand. Welfare and health institutions must regularly review whether eligibility rules correspond to

changing employment, household, migration, disability, and care patterns. Public administrations should report processing times, take-up, appeals, exclusion, and regional inequality.

These institutions should be formally required to review their policies when dashboard indicators deteriorate. A persistent protection gap should initiate an eligibility and administrative review. Weak learning outcomes should trigger investigation of school quality, segregation, and resources. Rising health costs should prompt analysis of coverage, staffing, medicines, and regional access rather than simple increases in nominal budgets.

Researchers have duties of independence, transparency, reproducibility, and methodological restraint. Data cleaning, indicator selection, normalization, imputation, weighting, and model decisions must be documented. Researchers should separate descriptive findings from causal inference, publish limitations, and avoid suppressing ambiguous or negative results.

The relationship among science, policy, and society is particularly important because transition involves uncertainty and contested values. Scientific communities can contribute to system design and monitoring, but their proposals require public deliberation and engagement with affected communities. Expertise should inform democratic decision-making without replacing it.

Citizens possess rights to information, participation, explanation, and review. Public access to data should be balanced with privacy and protection against misuse. Individuals should be able to correct inaccurate administrative records and challenge discriminatory classifications. Communities should have opportunities to contest infrastructure, digital, environmental, and service decisions before implementation.

Citizen-generated data, local hearings, monitoring platforms, citizen report cards, participatory evaluation, and

social audits can reveal problems that official records overlook. Community participation should occur early enough to shape policy. Citizen involvement can strengthen legitimacy when participants can influence decisions and receive a reasoned response.

Collective responsibility does not mean that every actor has equal power or obligation. Governments retain the duty to guarantee rights and regulate markets. Employers cannot substitute voluntary initiatives for legal responsibility. Researchers cannot replace political accountability. Citizens should not be expected to compensate through unpaid monitoring for institutional failure. The purpose is to clarify complementary responsibilities within a publicly accountable system.

5. Four Illustrative Future Scenarios

Future scenarios should be used as structured tools for examining how current institutional choices may interact with demographic, labour, climate, fiscal, and political pressures. They are not predictions. They are illustrative configurations of the framework. Their plausibility should be assessed against published projections and observed trends; no numerical scenario estimates are presented here.

The scenarios proposed here are organized primarily around institutional fit and legitimacy. Transition pressure and distributional inclusion influence movement within and between them. Published UN demographic projections, labour-market trends, climate-risk assessments, fiscal indicators, and survey evidence should provide the empirical foundation. Assumptions should be explicit, and ranges should be used where uncertainty is high.

The first scenario is **inclusive transition**. Structural pressure remains substantial, but institutions update coverage, strengthen social foundations, and distribute adjustment costs broadly. Ageing is addressed through care, health, migration, housing, and employment policy rather than

pension reform alone. Labour-market change is supported by portable rights, collective bargaining, learning, and transition income. Climate investment lowers household vulnerability and supports affected regions.

Legitimacy remains comparatively strong because institutions are experienced as responsive, fair, and capable of correction. Political disagreement continues, but accepted procedures exist for negotiation and revision. The scenario resembles coordinated adaptation, although it should be understood as a direction of travel rather than a completed institutional state.

The second scenario is **dualized modernity**. Economic growth, digital innovation, and high-quality services coexist with widening protection gaps. Secure professionals, asset owners, and prosperous regions benefit from transition, while temporary workers, renters, caregivers, migrants, and peripheral areas absorb increasing risk.

Institutions remain functional but segmented. Educational attainment continues to rise, yet mobility becomes more dependent on family wealth, housing, and access to high-quality institutions. Public confidence remains stronger among protected groups and declines among those outside established systems. Political conflict centres on deservingness, housing, generation, migration, and regional inequality.

The third scenario is **authoritarian stabilization**. Governments respond to pressure and declining legitimacy by centralizing authority, restricting opposition, expanding surveillance, and emphasizing order. Administrative and coercive capacity may support rapid infrastructure or emergency action. However, independent evaluation, participation, and institutional correction weaken.

Protection may be expanded selectively to maintain loyalty or prevent unrest. Information quality deteriorates because officials, researchers, and citizens face incentives to conceal failure. The system may appear stable in the short

term while becoming less capable of adaptation. Political stability depends increasingly on performance claims, nationalism, and coercion, while procedural legitimacy weakens.

The fourth scenario is **chronic fragmentation**. Repeated shocks interact with weak institutional fit, narrow protection, and low legitimacy. Governments rely on temporary subsidies, emergency programmes, donor projects, or local improvisation. Coverage varies by occupation, region, household resources, and political access.

Recovery after economic, health, or ecological shocks remains slow and unequal. Citizens rely increasingly on family, migration, informal networks, or private services. Low trust weakens compliance and fiscal capacity, while polarization reduces the possibility of long-term reform. The state remains active, but its actions are reactive, fragmented, and uneven.

Countries can move between these scenarios. Inclusive systems can become dualized when housing, labour, or regional inequality widens. Dualized modernity can move toward authoritarian stabilization when political leaders convert insecurity into exclusionary narratives. Chronic fragmentation can improve when crises generate broad coalitions for universal protection and administrative reform.

Scenario planning explores alternative futures and tests policy choices under uncertainty; it does not establish one inevitable forecast (International Monetary Fund, 2021). The Observatory should therefore publish the assumptions, ranges, triggers, and alternative pathways used in its scenarios.

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